

# Internet Initiative Japan Inc.

IR Roadshow (Singapore and Hong Kong)

November 2013 TSE1:3774 NASDAQ:IIJI

Ongoing Innovation

### **Key Investment Highlights**

- Pioneer and Top IP Engineering Company in Japan
- Shifted from ISP to Total Network Solution Provider
- Target Blue-chip & Governmental Organizations
- Approx. 8,500 Excellent Japanese Customers
- Solid Growth Strategy with Proved Revenues & Income Growth
- Best Positioned in the Growing Outsourcing &
   Cloud Computing Market

details to follow

### **TOP IP Engineering Company in Japan**

- ◆ The first established full-scale ISP in Japan
  - ➤ Introduced many prototype internet-related network services and led the market
  - ➤ A group of highly motivated and skilled top level IP engineers
  - ➤ Pioneer of network technologies in Japan
- Service initiative with in-house development
  - ➤ Operate one of the largest Internet backbone networks in Japan
  - ➤ Self-develop services and back office facilities
- Established "IIJ" brand among the Japanese IT market
  - ➤ Known for its engineering & network operation skills
  - ➤ High customer satisfaction & long term relationship
  - >Approx. 8,500 clients: mainly large enterprises & governmental organizations
- At the leading edge of IP R&D
  - ➤ Engaged in software development of SDN
  - ➤ Founding member of JEAG
  - ➤ Co-work with Ministry of Internal Affairs and Communications
  - ➤ Participation in world-wide research

and organizations

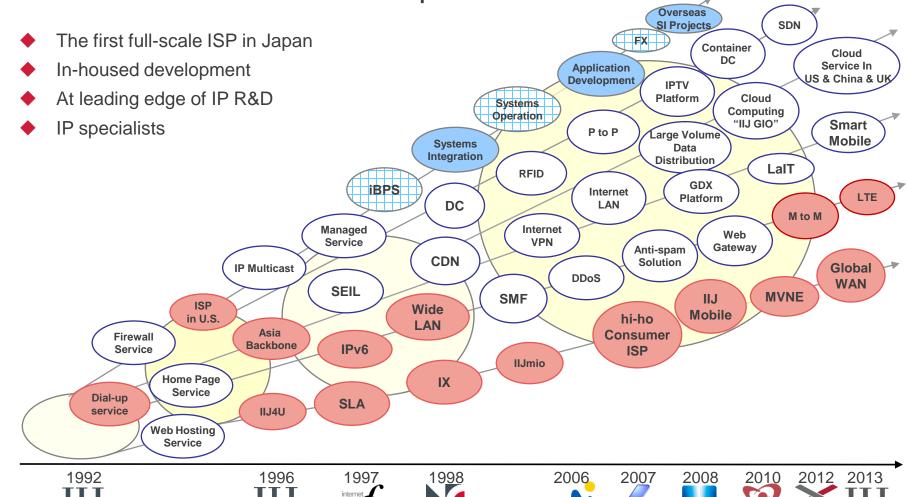
Company Profile					
Established	December 1992				
Number of Employees (as of Sep. 2013)	Consolidated: 2,311 (approx. 70% engineers)				
Listed Markets	NASDAQ (IIJI), TSE1 (3774)				
Large Shareholders (as of Sep. 2013)	NTT (21.6%), Koichi Suzuki (5.8%*), Itochu Corp. (4.5%), NTTCom(4.4%)				

\*Jointly owned by Mr. Suzuki's wholly owned private company

### **Entrepreneur of Network Technologies**

IIJ America

Business and Service Development to Initiate the Market





Internet Initiative Japan

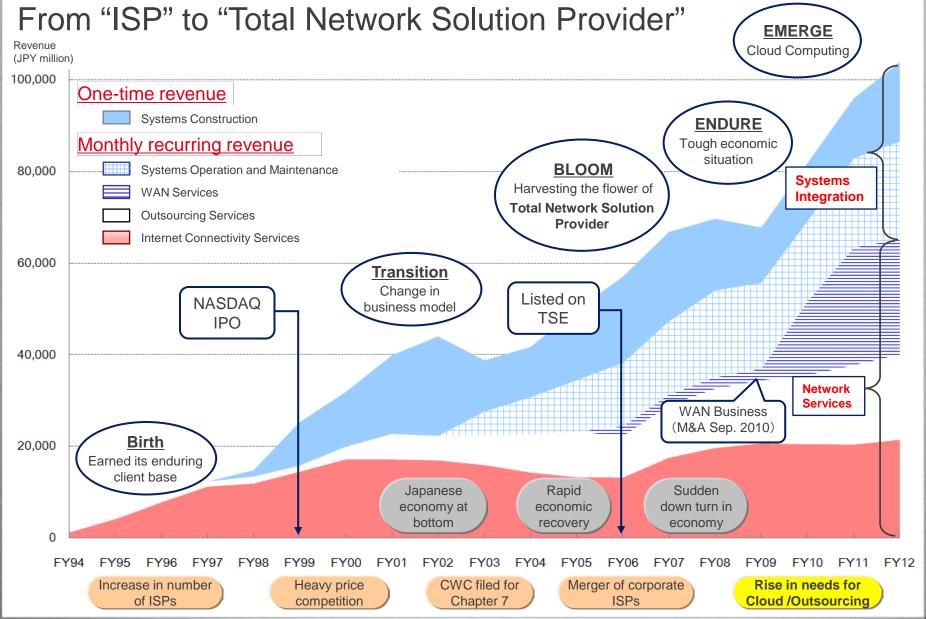








### Strategic Shift in Business Model



#### **Business Structure of Network Services**

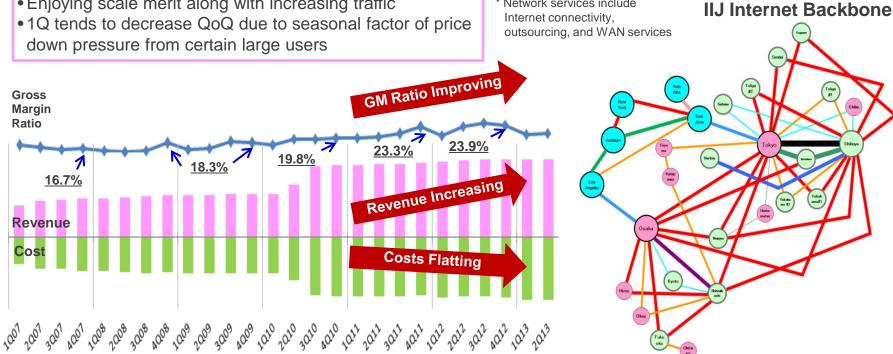
#### Revenues

- Multiple cross-selling revenue sources with Internet connectivity for corporate/home and outsourcing services on the Internet backbone
- Contracts are per bandwidth
- Monthly recurring-type revenue
- Blue-chip clients with mission-critical business and network operators clients (Carriers, ISPs, CATVs, etc)
- Tough competition ended, only few high-end ISPs survived
- Revenues increase along with migration of bandwidth and accumulation of outsourcing service orders
- Enjoying scale merit along with increasing traffic

#### Costs

- Constant expansion of Internet backbone
- Strong bargaining power as one of the largest independent ISPs
- Mainly related to circuit-borrowing, network equipment, DC-borrowing, operations, personnel and outsourcing costs
- Not always directly related to the revenue growth
- While constantly expanding the network, costs barely increase

Network services include



### **Business Model: Cross-selling of Network Solutions**

- Dedicated line connectivity
  - ➤IP service (cover over Gbps)
  - ➤IPv6 service
- Broadband connectivity
  - ➤ Optical Fiber/ADSL
- Mobile connectivity (IIJ Mobile)
  >LTE/3G
- WAN services
  - ➤ Wide area Ethernet/VPN
  - ➤Global WAN

**Mainly network-related integration** 

- >E-commerce/Web-shopping System
- ➤ Disaster Recovery System
- ➤ Private Cloud Computing Platform

and many more

Internet Connectivity & WAN Approx. 8,500

**Client Base** 

Systems Construction

Outsourcing & Systems Operation

#### **Outsourcing services include:**

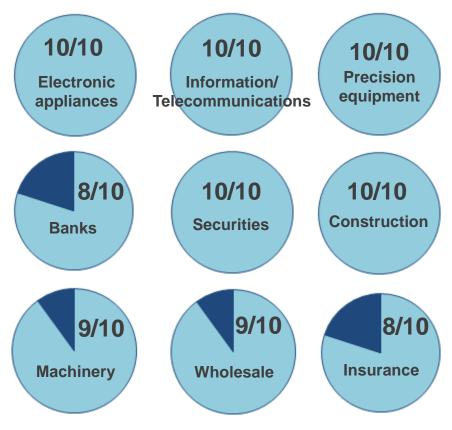
- Security-related services (managed-firewall and IPS, DDoS protection, URL filtering, anti-spam etc.)
- Data center-related services (housing, facility management and operation)
- Server-related services (E-mail services, web hosting, online storage, CDN etc.)
- Network-related services (network management and monitoring, VPN, SEIL, SMF etc.)
- IIJ GIO Hosting Package Services (approx. 23% of 2Q13 IIJ GIO revenues)

#### **Systems Operation includes:**

- Operation and maintenance of a system constructed in Systems Construction
- IIJ GIO Component Services (approx. 77% of 2Q13 IIJ GIO revenues)

### **Excellent Blue-chip Client Base**

# High Market Penetration towards Top Tiers



The number of clients among the top 10 companies in each industry.

### **Revenue Composition by Clients**

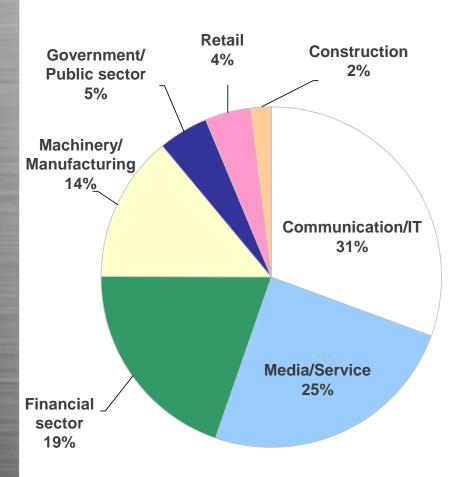
Revenue Distribution by Industry

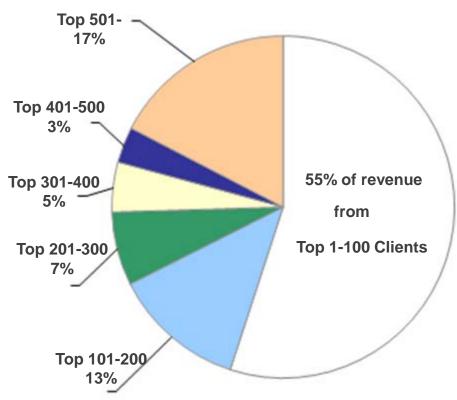
Not dependent on any specific industry

# Revenue Distribution by Clients

Not dependent on any specific company

\* largest client revenue is less than 5% of the total





Source: IIJ's FY2012 consolidated financial results

### **Competitive Advantages**



**Internet Initiative Japan** 

Cloud Computing Services

#### **Carriers**

Internet Connectivity Services
Outsourcing Services
WAN Services

Telephone Legacy Network Services

#### **System Integrators**

Network Integration Systems Operation Private Cloud

> Mainframe Legacy Systems Operation

#### IIJ...

has many highly skilled network engineers rapidly corresponds to the Internet market focuses on enterprises has an established brand among blue-chips has flat organization structure

#### IIJ...

operates its own backbone network develops network services in-housed targets new IT market, not legacy SI has long and rich experience in server operation has moderate number of employees

### **Customer Retention Strategy**

#### **Cross-selling of Services**

Provide high quality and reliable services

Develop and introduce new technologies and solution continuously

Leverage and strengthen client base

Seizing business opportunities in the transitional phase of companies internal network system

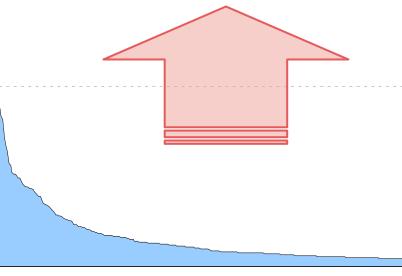
Maximize IIJ's potential as a total network service provider

Focus on cloud computing services

Revenues by Customer

**Solid Growth Strategy** 

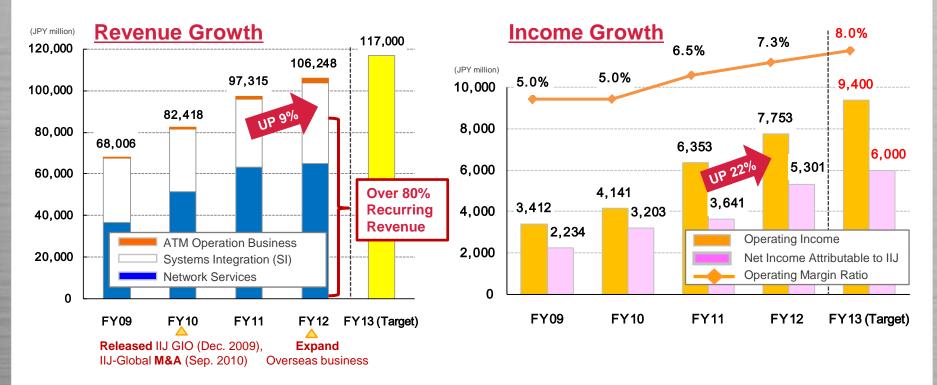
Increase revenues per customer



**Number of Customers** 

- Increased demands of outsourcing and cloud computing
- Indispensable IT investment in the mid-to-long-term

### **Proven Solid Business Strategy and FY13 Target**



- ◆ Stable growth with over 80% of recurring type revenues
- ◆ SI revenue to expand further with the return of IT investment
- ◆ ATM operation business to continuously grow in both revenue and income by increasing the number of placed ATMs and daily transaction
- Seasonal factors: 1Q revenue tends to shrink with price down pressure by certain large network services clients, Relatively small systems construction volume, and increased fixed expenses

### **Growth Strategy Hereafter**

## Connectivity Services

- Survived tough competition. Few high-end corporate ISPs remain
- Rapid traffic increase 

  Bandwidth migration 

  Further revenue growth
- Enjoying greater network efficiency by having multiple revenue sources on the Internet backbone
- Providing services to blue-chip clients web contents providers and other who require reliable connectivity at a large amount
- Home connectivity: LTE services (launched in Feb. 2012) leading the growth

#### Cloud Computing Services

• Launched in Dec. 2009, gathered over 1,000 corporate users



- Network outsourcing opportunities arise, shift from legacy system integrators
- Leading cloud service market, top share in Japanese public cloud market for 2 consecutive years
- Revenue: FY10 JPY0.6 billion ⇒ FY11 JPY3.1 billion ⇒ FY12 JPY6.2 billion, FY13 JPY10.0 billion (plan)

# Outsourcing Services

- Constantly developing new services to deal with evolving Internet threats such as DDoS attacks
- Continuous needs for security and datacenter related services etc.

#### Overseas Business

- Headed overseas to support Japanese corporate customers
- Providing cloud services in the U.S. (Apr. 2012), China (Jan. 2013), and the UK (Apr. 2013)
- Planning further expansion of overseas cloud in accordance with clients' needs
- FY12 overseas revenue: approx. JPY3.6 billion

# ATM Operation Business

• Strong revenue and income driver in mid-term

#### R&D

• Key theme: **Software Defined Network (SDN)**, has been developing SDN platform software since Sep. 2012, Products have been used by major network operators in Japan for evaluation purpose

#### **Best Positioned in Cloud Market**



- Launched services in Dec. 2009, chosen for service reliability and exceptional network operation skills
- Ranked as the top share in Japanese public cloud market for 2 consecutive years (Fuji Chimera Research Inst., July 2012 and Aug 2013)

Continuously adding service line-ups to meet enterprises' needs

- > Providing VMware hypervisor functions targeting hybrid cloud usage (JPY billion)
- Offering Oracle Database on a monthly basis, first in Japan
- Providing IBM i (AS400), SAP BASIC and many other business familiar SW
- Invest in servers, storages and DC etc. and offer them as service
- Number of IIJ GIO partners exceeds over 400 (as of June 2013)
- Target blue-chip companies' internal IT systems
- Cloud business to grow significantly in about next 5 years by leveraging our rich blue-chip client base along the side of IT systems life cycle

#### **Fastidious Users**

SBI Holdings, Inc. N

NTT DOCOMO, INC.

Ministry of Education, Culture, Sports, Science and Technology

Nomura Securities Co., Ltd.

Nippon Life Insurance Company DAIWA HOUSE INDUSTRY CO., LTD

Sompo Japan Insurance Inc.

Tokyo Stock Exchange, Inc.

Ricoh Company, Ltd. Nihon University

.... and many more

#### Saitama Prefecture

SUMITOMO FORESTRY INFORMATION SYSTEMS CO.,LTD

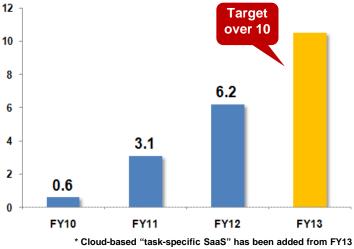
TOMY COMPANY,LTD.

SHIMIZU CORPORATION

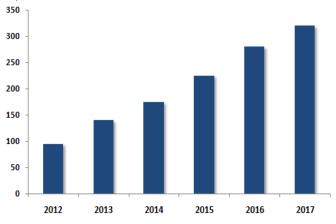
Japan Mint

(JPY billion)

### IIJ Cloud Revenue Growth



#### Domestic Cloud Market Growth (IDC)



Source: IDC Japan, Apr. 2013, Public Cloud Market

#### **Modules Type Datacenter**

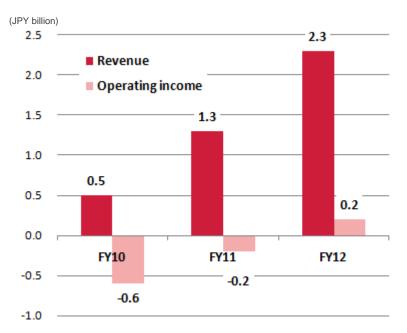
- Low cost and energy-efficient container unit DC
- First in Japan to commercialize such DC
- Opened the 2<sup>nd</sup> site in Nov. 2013 (1<sup>st</sup> in Apr. 2011)
- Awarded patent for "Co-Izmo" alignment
- PUE\* 1.2 by applying outside air cooling system
- >Average PUE 1.9 (Source: Green IT Promotion Council, Feb. 2011)
- ➤\*PUE(Power Usage Effectiveness)

### **ATM Operation Business Developments**



- Business Model
  - Receive commission for each withdrawal transaction
  - Now in a start-up phase
  - Strong revenue & income driver in mid-term

#### Financial Results



Number of Placed ATMs					
May 13, 2011	May 13, 2011 280				
May 15, 2012	440				
May 15, 2013	625				
Aug. 6, 2013	652				
Nov. 8, 2013	698				



- < Trust Networks Inc. >
- 79.5% subsidiary
- Established in July 2007
- Pursue ATM operation business



Total number of ATMs & daily usage per ATM are the keys to profit growth

### **Developing SDN Platform – Focused R&D Theme**



SDN(Software Defined Network): future networking technology, network is virtualized and controlled by software, independent from physical boundaries

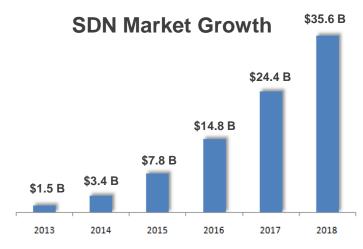
- > Aim to be the leader in SDN market
  - Develop services internally
  - Apply the technology to IIJ's large backbone network for even better efficiency in the future
- Covers broad networking reach of Cloud/WAN/Enterprise LAN on a single platform
- > Partnership with *Hitachi Cable* in developing SDN-WAN

#### Stratosphere Inc.

- Stakeholder composition: 50% IIJ, 50% ACCESS
- Established: April 2012
- Business: R&D of NaaS (Network as a Service)

#### Stratosphere SDN Platform 1.0

- Released: October 2012
- Controller of virtualized network platform
- Applicable to OpenFlow, Overlay Protocols, MPLS, IPsec etc
- Users: data center operators, large EC operators, cloud service operators, and service providers



Source: Infographic by SDNCentral, Plexxi, and Lightspeed Venture Partners http://www.sdncentral.com/infographic-sdn-market-to-reach-35b-by-2018/

#### **OmniSphere**

- Released: August 2013
- Controller enabling automatic and flexible network configuration
- Ubiquitous networking environment
- Compatible switch made by Allied Telesis



"the unique combination of a big ISP/Cloud operator (IIJ) and a routing/networking engine software provider (ACCESS) is the best match for developing the next-generation networking platform" Toshiya Asaba (CEO/President of Stratosphere Inc.)

#### FY2013 Financial Target (Remain unchanged from May 15, 2013)

- Due to seasonal factors, revenue volume is larger in 2nd half than 1st half while fixed type expenses such as personnel-related expenses tend to increase from the beginning of a fiscal year
- >1H13 operating income decreased YoY mainly due to:
- 1) increase in fixed type expenses such as personnel and office-related expenses, reflecting the increased number of new employees accordingly with our business expansion strategy,
- 2) relatively small systems construction revenue recognition while we accumulated a large number of order backlog,
- 3) decrease in recurring revenue from certain large telecommunication and SNS game clients for pricing revision at the beginning FY2013 and reduction in their server usage
- FY2013 financial target remain unchanged: systems construction orders accumulated at a good pace, monthly recurring revenue of network services and systems operation and maintenance should continue to grow

(Unit: JPY billion)

	FY13 Target (Apr. 2013 -Mar.2014)	FY12 Actual (Apr. 2012 -Mar.2013)	YoY (FY13 Target to FY12 Acutal)	
Total Revenues	117.0	106.2	+10.8	+10.1%
Operating Income	9.4	7.8	+1.6	+21.2%
Income before Income Tax Expense	9.0	7.8	+1.2	+16.0%
Net Income attributable to IIJ	6.0	5.3	+0.7	+13.2%
Net Income attributable to IIJ per Share	JPY 135.42	JPY 130.76	+JPY 4.66	+3.6%
Cash Dividends per Share	JPY 22.00 (Annual)	JPY 18.75 (Annual)	+JPY 3.25	+17.3%

\*1

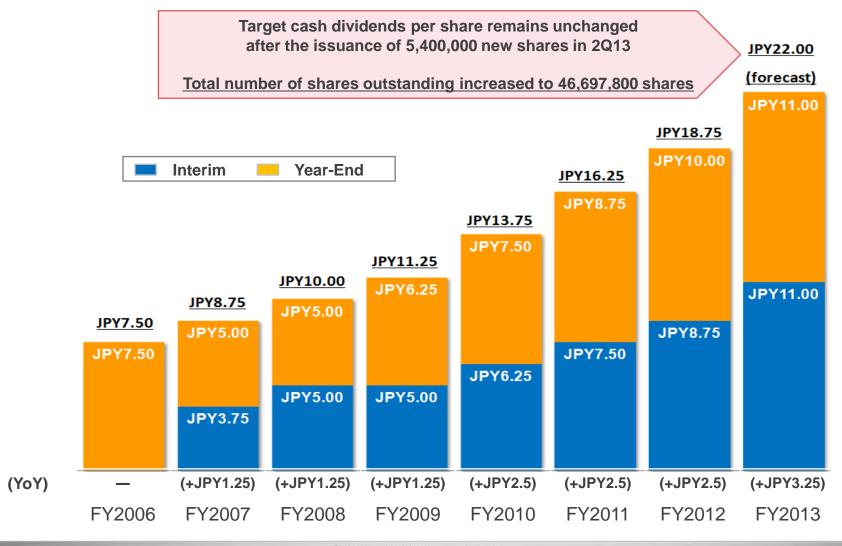
Changed from JPY148.01 announced on May 15, 2013 due to the issuance of new shares of 5,400,000 shares of common stock in July and August 2013.

\*2

IIJ conducted a 1:200 stock split on common stock with an effective date of October 1, 2012. Accordingly, net income attributable to IIJ per share and cash dividends per share are adjusted based on the post stock split basis.

### FY2013 Dividend Forecast (Remain unchanged from May 15, 2013)

IIJ conducted a 1:200 stock split on common stock with an effective date of October 1, 2012. Dividend figures shown below are retroactively adjusted to reflect the stock split.



### IIJ Group – The Way Forward

# **Market Opportunity**

- ◆ Increased usage of network based systems
- **♦** Widespread use of cloud computing services
- **◆ Explosion of data traffic** due to the growing popularity of smart devises
- **♦ Return of IT investments** supported by the recent Japanese economy recovery

# **Stronger Management**

- Katsu COO to reinforce client relations both domestically and internationally
- Suzuki CEO to focus on technology R&D and new service innovation
- ◆ Proactive recruitment to acquire business resources and develop business faster

# **Stronger Capital Base**

- **♦** Secured JPY17.3 billion with equity finance in 2Q FY13
  - > Strengthen cloud related facilities
  - Continuously seeking M&A opportunities

# Sustainable Growth & Scaling-up

To take IIJ Group to the next level of growth and achieve a wider scope of business, we are to accelerate our core business development and execute a possible M&A that shall produce high synergy with the rich resources IIJ Group has.

# Consolidated Financial Results for 1H FY2013 Announced on November 8, 2013



### I. Summary of 1H FY2013 Financial Results

#### < 1H FY2013 Financial Results >

Revenues
 Gross margin
 Operating income
 Income before income tax expense
 Net income attributable to IIJ
 JPY54,397 million (up 6.4% YoY)
 JPY10,430 million (up 2.8% YoY)
 JPY3,009 million (up 5.4% YoY)
 JPY3,348 million (up 5.4% YoY)
 JPY2,205 million (up 9.9% YoY)

#### Strong IT investment demand, Solid market situation

- > SI revenue: up JPY1.55 billion, up 9.0% YoY
  - Construction & equipment sales order backlog: up JPY1.46 billion, up 30.4% YoY
  - Aggressive IT investment along with Abenomics, expecting large SI revenue recognition in 2H13
- ➤ Network services revenue: up JPY1.35 billion, up 4.2% YoY
  - Corporate: Number of over Gbps contracts continue to increase, 1Q seasonal factor of price pressure from certain large users lasted longer but revenue growth should recover in 2H13
  - Consumer: YoY revenue growth due to LTE service growing popularity
- > Cloud revenue: JPY4.7 billion, continue expanding enterprise service lineups
- ◆Strengthening human resources for the next level of growth
  - > Added 195 personnel from Mar. 2013, FY13 plan includes addition of 250 personnel
  - > Expenses related to personnel & office each increased by JPY870 million & JPY300 million YoY
- ◆Expenses increased with proactive business expansion while concentrated revenue recognition in 2H13, operating income decreased by JPY250 million YoY
  - Certain large SNS game & telecommunications users decreased usage in recurring revenue, should absorb the negative impact in 2H13
  - > Overseas business in start-up, downward effect of JPY150 million YoY
- FY2013 targets remain unchanged as our business expansion continues hereafter

### II - 1. Consolidated Financial Results for 1H FY2013

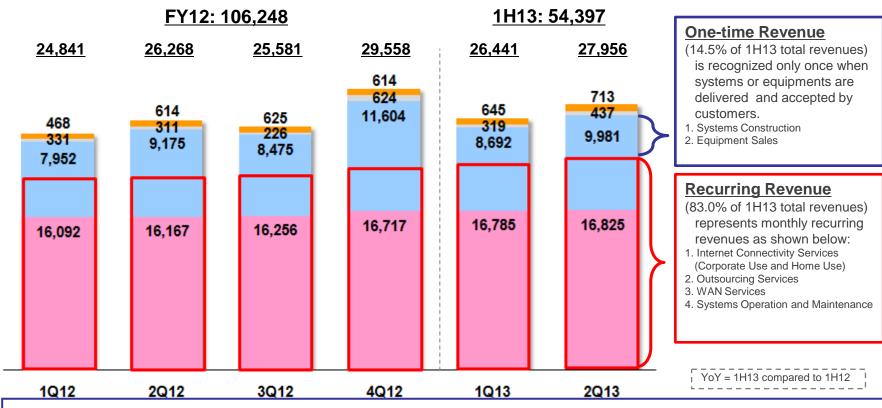
(Unit: JPY billion)

					(Unit: JPY billion)
	% of Revenues 1H13 (13/4~13/9)	% of Revenues 1H12 (12/4~12/9)	YoY (Change in %)	% of Revenues 1H13 Target (13/4~13/9)	Actual against Target in %
Total Revenues	54.4	51.1	+6.4%	54.5	(0.2%)
Total Cost of Revenues	80.8% <b>44.0</b>	80.1% <b>41.0</b>	+7.3%	_	_
Gross Margin	19.2% <b>10.4</b>	19.9% <b>10.1</b>	+2.8%	_	_
SG&A/R&D	13.6% <b>7.4</b>	13.5% <b>6.9</b>	+7.8%	_	_
Operating Income	5.5% <b>3.0</b>	6.4% <b>3.3</b>	(7.8%)	6.2% 3.4	(11.5%)
Income before Income Tax Expense	6.2% <b>3.3</b>	6.2% <b>3.2</b>	+5.4%	5.9% <b>3.2</b>	+4.6%
Net Income attributable to IIJ	4.1% <b>2.2</b>	3.9% <b>2.0</b>	+9.9%	3.7% <b>2.0</b>	+10.2%

**WAN Services** 

#### II - 2. Revenues

Unit: JPY million

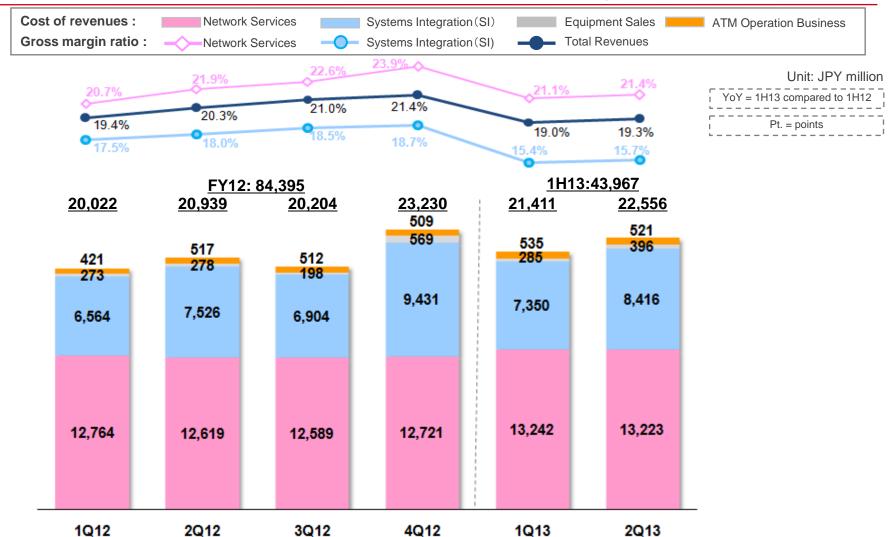


- ◆1H13 Network services revenue: JPY33,611 million (up 4.2% YoY)
- ◆1H13 Systems integration revenue: JPY18,673 million (up 9.0% YoY)
- ◆1H13 Equipment sales revenue: JPY755 million (up 17.7% YoY)
- ◆1H13 ATM operation business revenue: JPY1,358 million

(up JPY million YoY, up 25.5% YoY)

- ◆1H13 Recurring revenue: JPY45,132 million (up 5.7% YoY)
- ◆1H13 One-time revenue: JPY7,907 million (up 7.8% YoY)

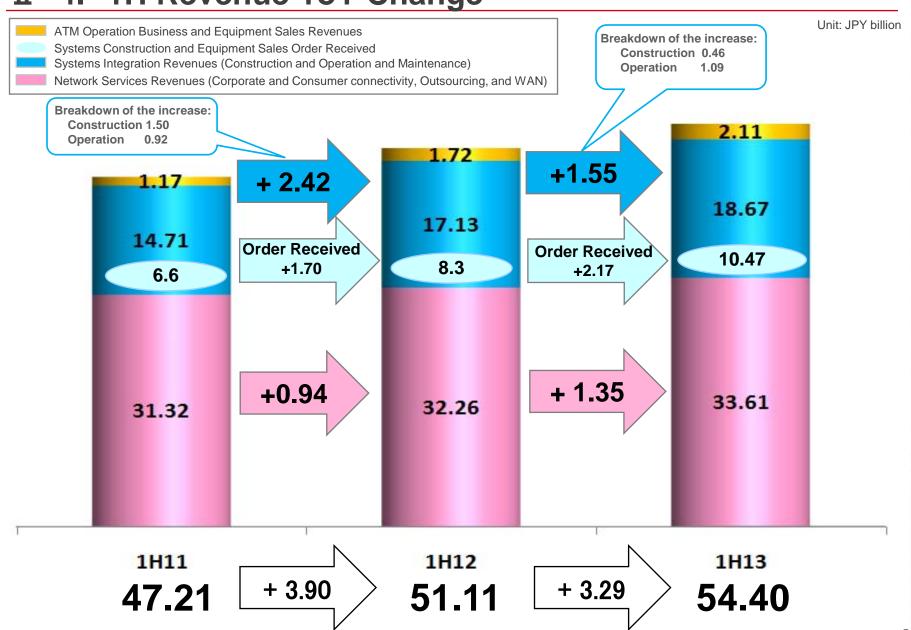
### II - 3. Cost of Revenues and Gross Margin Ratio



1H13 Gross margin: JPY10,430 million (up JPY283 million YoY, up 2.8% YoY), Gross margin ratio: 19.2% (down 0.7 Pt. YoY)

- ◆1H13 Network services gross margin: JPY7,146 million (up JPY270 million YoY, up 3.9% YoY), Gross margin ratio: 21.3% (down 0.1 Pt. YoY)
- ♦1H13 SI gross margin: JPY2,908 million (down JPY129 million YoY, down 4.3% YoY), Gross margin ratio: 15.6% (down 2.2 Pt. YoY)
- ◆1H13 ATM operation business gross margin: JPY302 million (up JPY158 million YoY)

### II - 4. 1H Revenue YoY Change



### II - 4. Operating Cost and Income YoY Change

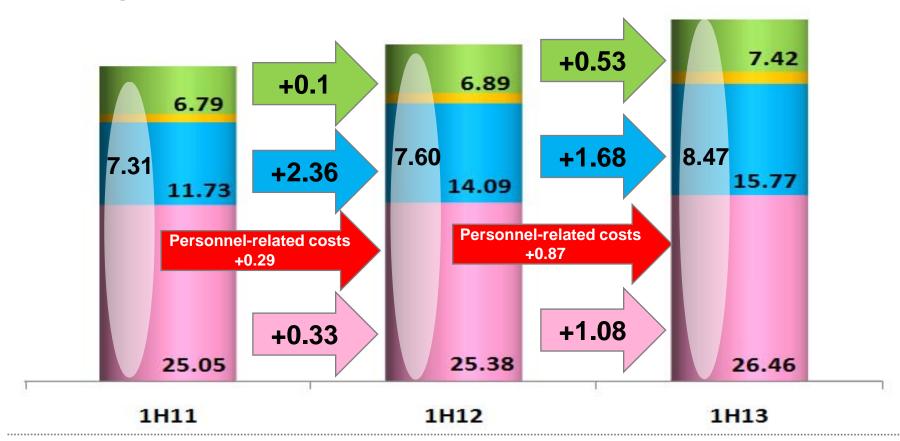
SG&A
Cost for ATM Operation Business and Equipment sales

Total Costs related to Systems Integration
Total Cost related to Network Services

Personnel-related costs

Unit: JPY billion

#### **Operating Cost**

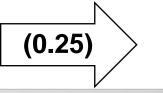


**Operating Income** 

2.45

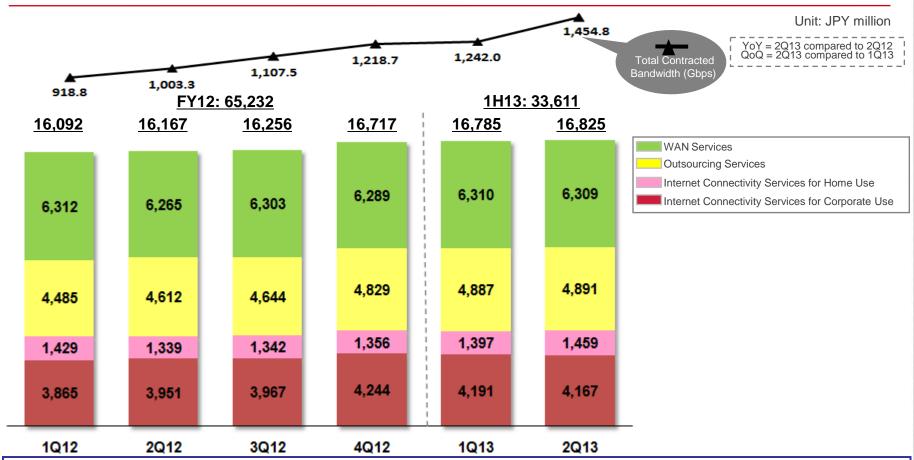


3.26



3.01

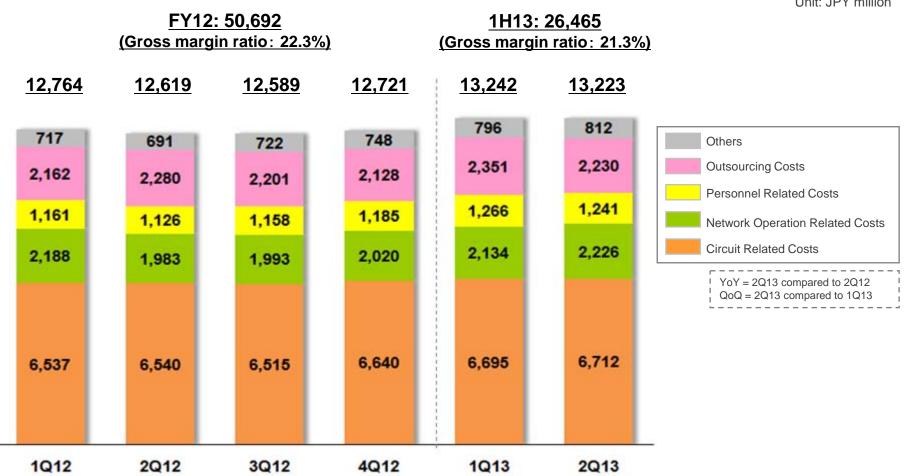
### II - 5. Network Services (1) Revenues



- ◆ 2Q13 Corporate Connectivity: up JPY216 million YoY, up 5.5% YoY, down JPY24 million QoQ, down 0.6% QoQ
- >Slightly decreased QoQ mainly due to the 1Q seasonal factor of price pressure from certain large users and mergers at clients side
- Contracts for over 1Gbps as of Sep. 30, 2013: 255 (June 30, 2013: 235, Sep. 30, 2012: 164)
- ◆ 2Q13 Home Connectivity: up JPY120 million YoY, up 8.9% YoY, up JPY61 million QoQ, up 4.4% QoQ
- ➤LTE services led the growth, net additions of contracts increasing: 22,000(2Q13) -> 18,700(1Q13)
- ◆ 2Q13 Outsourcing services: up JPY279 million YoY, up 6.0% YoY, up JPY4 million QoQ, up 0.1% QoQ
  - >IIJ GIO Hosting Package Services and datacenter-related services revenues continued to grow
  - > Had revenue down from certain large SNS game clients by reduction in server usage
  - Email and web security gateway services were ranked as top share in the security services market in Japan (ITR "ITR market View: Security Market 2013")
  - 2Q13 WAN services: up JPY44 million YoY, up 0.7% YoY, down JPY1 million QoQ, down 0.0% QoQ

#### II - 5. Network Services (2)Cost of Revenues

Unit: JPY million



<sup>◆2</sup>Q13 Cost of network services: up JPY604 million YoY, up 4.8% YoY, down JPY19 million QoQ, down 0.1% QoQ >While expanding network continuously, the costs such as circuit-related costs are stable because of our scale-merited network efficiency

1Q12

6.407

2Q12

6.086

FY12: 24,743

3Q12

5,186

4Q12

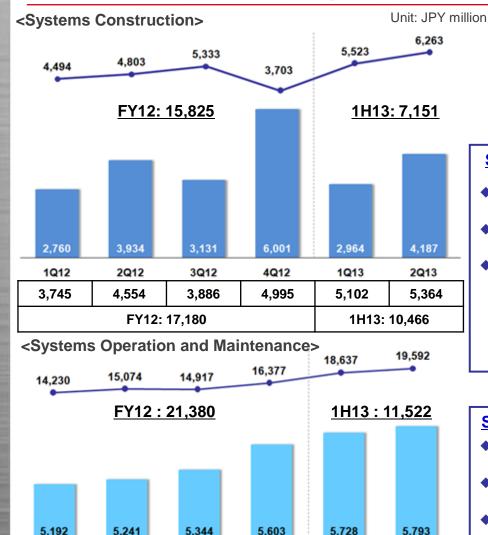
7.064

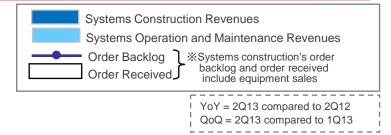
1Q13

7.988

1H13: 14,737

### II - 6. Systems Integration (SI) (1) Revenues





#### **Systems Construction**

- ◆2Q13 Revenue: up JPY254 million YoY, up 6.4% YoY, up JPY1,223 million QoQ, up 41.3% QoQ
- ◆2Q13 Order received: up JPY810 million YoY, up 17.8% YoY, up JPY262 million QoQ, up 5.1% QoQ
- ◆2Q13 Order backlog: up JPY1,460 million YoY, up 30.4% YoY
- ➤ Accumulating orders as corporate IT investment appetite returns
- ➤In addition to small to middle size network integration projects, acquiring large scale projects of over JPY0.1 billion such as university campus network replacement, BtoB system expansion, accordingly with the economic recovery

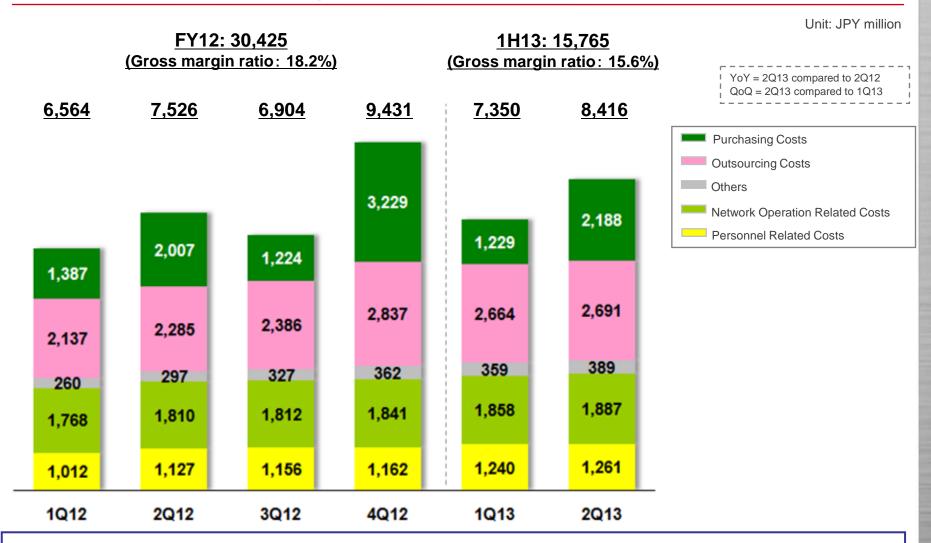
#### **Systems Operation and Maintenance**

- ◆2Q13 Revenue: up JPY552 million YoY, up 10.5% YoY, up JPY65 million QoQ, up 1.1% QoQ
- ◆2Q13 Order received: up JPY663 million YoY, up 10.9% YoY, down JPY1,239 million QoQ, down 15.5% QoQ
- ◆2Q13 Order backlog: up JPY4,518 million YoY, up 30.0% YoY,
- >77% of 2Q13 cloud total revenues are recognized in systems operation and maintenance (the remaining 23% in outsourcing)
- ➤ Had revenue down from certain large SNS game clients by reduction in server usage

2Q13

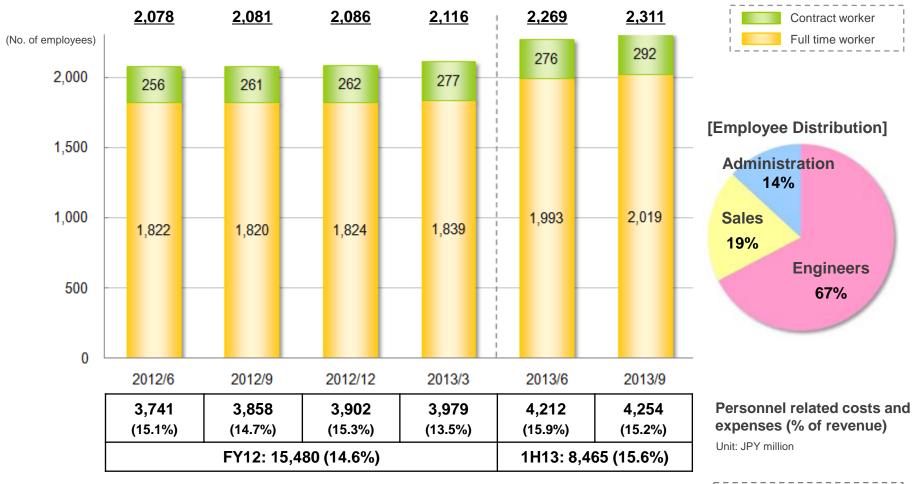
6.749

### II - 6. Systems Integration (SI) (2)Cost of Revenues



- ◆ 2Q13 Cost of SI: up JPY890 million YoY, up 11.8% YoY, up JPY1,066 million QoQ, up 14.5% QoQ
- The number of full-time outsourcing personnel as of September 30, 2013: 744 (up 158 personnel YoY, up 61 personnel QoQ)
- >Outsourcing costs and personnel related costs increased QoQ due to the increased number of projects

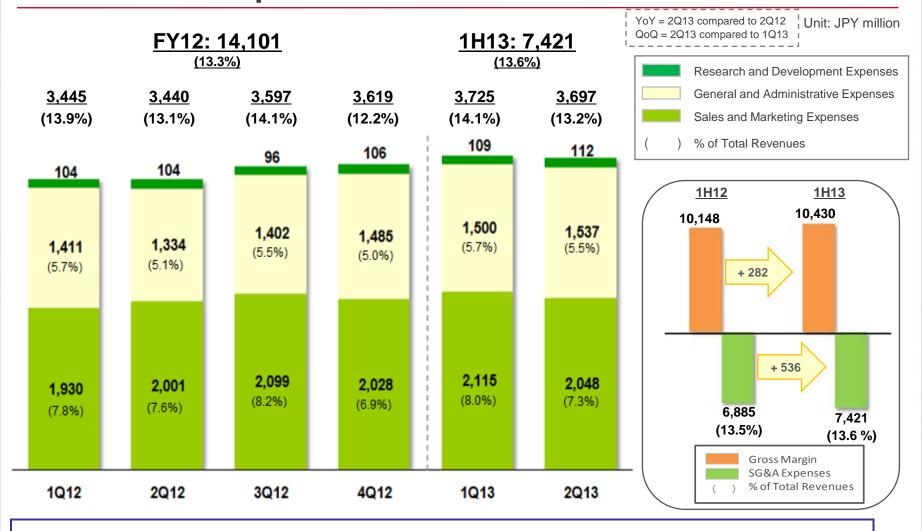
### II - 7. Number of Employees



- 2Q13 Personnel-related costs and expenses: up JPY395 million YoY, up JPY42 million QoQ
- ♦ Hired 136 newly graduates in Apr. 2013 (Apr. 2012: 75 newly graduates)
  - > Planning to hire about the same number of new graduates in Apr. 2014
- ◆ FY13 plan includes addition of 250 personnel

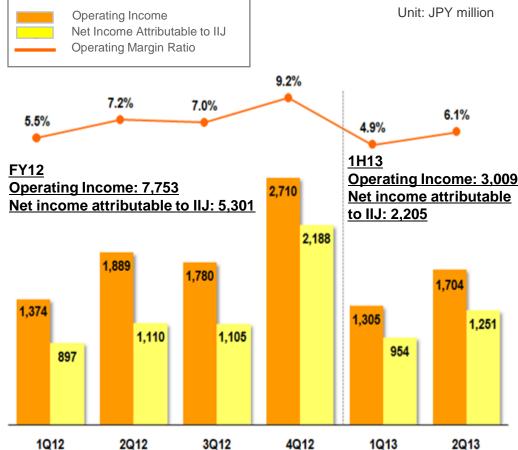
YoY = 2Q13 compared to 2Q12 QoQ = 2Q13 compared to 1Q12

### II - 8. SG&A Expenses/R&D



◆ 2Q13 SG&A: up JPY257 million YoY, down JPY28 million QoQ, 13.2% of total revenue, down 0.1 points YoY
 ▶ Personnel-related expenses increased YoY by JPY100 million, sales commission expenses increased YoY by JPY46 million, rent expenses increased YoY by JPY30 million

### II - 9. Operating Income and Net Income



**◆** ATM operation segment operating income:

Unit: JPY million

1Q12	2Q12	3Q12	4Q12	1Q13	2Q13
16	67	81	75	81	160
	FY12	1H13	3:241		

- 698 ATMs were placed as of Nov. 8, 2013
- ◆ 2Q13 Income before income tax expense:

  JPY1.917 million

(up JPY114 million YoY, up 6.3% YoY)

- Majority of non-operating expenses is interest expenses
   Recognized gain on other investments of JPY172 million and foreign exchange gains of JPY47 million
- ◆ 2Q13 Net income attributable to IIJ: JPY1,251 million (up JPY141 million YoY, up 12.7% YoY)
  - Equity in net income of Internet Revolution, Inc. and Internet Multifeed Co.

YoY = 2Q13 compared to 2Q12

1Q12	2Q12	3Q12	4Q12	1Q13	2Q13	
363	764	675	1,333	269	804	Current income tax expense
152	(27)	28	(679)	268	(99)	Deferred tax expense (benefit)
33	50	49	36	65	61	Equity in net income (loss) of equity method investees
5	(6)	(10)	(5)	(5)	(22)	Net loss (income) attributable to non-controlling interests

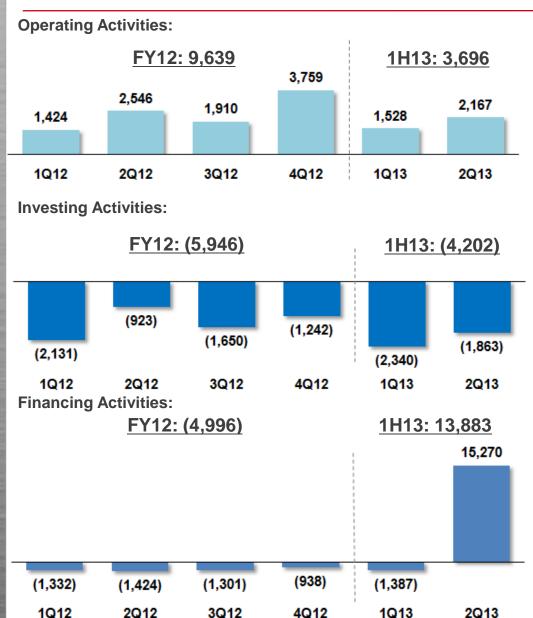
### II - 10. Summary of Consolidated Balance Sheets

(Unit: JPY million)

(Onit: JPY milli				
	March 31, 2013	September 30, 2013	Changes	
Cash and Cash Equivalents	12,259	25,782	+13,523	
Accounts Receivable	18,765	16,707	(2,058)	
Inventories and Prepaid Expenses (Current and Noncurrent)	5,995	7,757	+1,762	
Other Investments	3,771	5,180	+1,408	
Property and Equipment	23,026	23,784	+758	
Goodwill and Other Intangible Assets	10,761	10,537	(224)	
Total Assets	82,111	97,842	+15,731	
Accounts Payable	11,922	10,368	(1,554)	
Income Taxes Payable	1,670	876	(793)	
Bank Borrowings (Short-term and Long-term)	11,390	10,380	(1,010)	
Capital Lease Obligations (Current and Noncurrent)	8,876	8,769	(106)	
Total Liabilities	44,477	40,634	(3,843)	
Common Stock	16,834	25,497	+8,663	
Additional paid-in capital	27,300	35,933	+8,633	
Accumulated Deficit	(6,399)	(4,600)	+1,800	
Accumulated Other Comprehensive Income	264	715	+451	
Total IIJ Shareholders' Equity	37,607	57,153	+19,547	

IIJ shareholders' equity ratio: 45.8% (as of Mar. 31, 2013) 58.4% (as of Sep. 30, 2013)

#### II - 11. Consolidated Cash Flows



Unit: JPY million
YoY = 2Q13 compared to 2Q12

#### **1H13 Operating Activities:**

➤ Decrease in accounts receivable: JPY2,136 million

➤ Depreciation and amortization: JPY4,238 million

➤ Decrease in accounts payable: (JPY1,513 million)

➤Increase in prepaid expenses: (JPY933 million)

etc.

- ◆Breakdown of YoY major difference:
- •Decrease in accounts receivable: plus JPY1,959 million
- •Decrease in accounts payable: minus JPY1,814 million
- •Decrease in accrued expenses and other current and noncurrent liabilities: minus JPY764 million

#### **1H13 Investing Activities:**

➤ Payments for purchases of property and equipment:

JPY2,784 million

Payments for other investments: JPY1,083 million etc.

#### **1H13 Financing Activities:**

- ➤ Proceeds from issuance of common stock, net of issuance cost: JPY17,271 million
- ➤ Principal payments under capital leases:

JPY1,972 million

➤ Repayment for borrowings (net):

JPY1,010 million

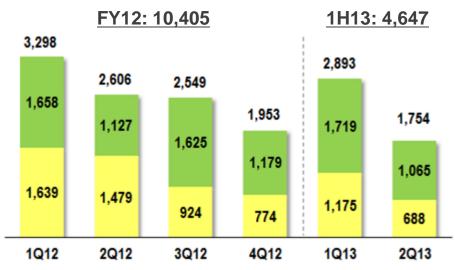
etc.

### II - 12. Other Financial Data (CAPEX etc.)

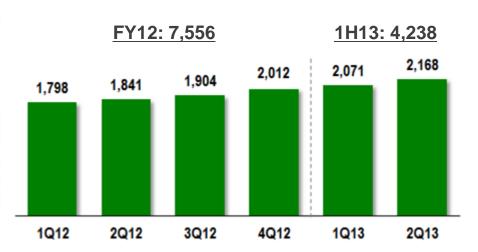




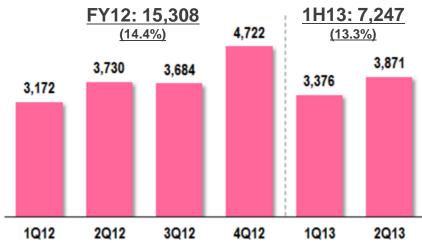
Unit: JPY million



**Depreciation and Amortization:** 







### **III-1.** Developments of Cloud Business



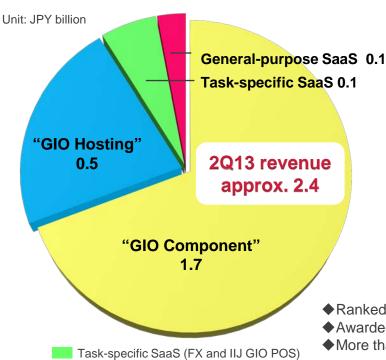
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#### ■Cloud Revenue

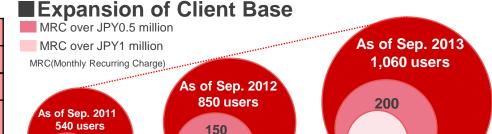
Unit: JPY billion	FY11	FY12	FY13
1 <sup>st</sup> Half (Sep.)	1.2 (0.25)	2.6 (0.49)	4.7 (0.83)
2 <sup>nd</sup> Half (Mar.)	1.9 (0.37)	3.6 (0.66)	
Full Year	3.1	6.2	Target over 10

<sup>\*</sup>FY11 and FY12 revenues do not include task-specific SaaS revenue

<sup>\*</sup>Figures in (parentheses) are Sep. and Mar. month revenue, respectively



General-purpose SaaS (Groupware SaaS etc)



#### > Expanding enterprise cloud service lineups

- Seeing adoption of cloud services for internal systems on the rise
- Encouraging the transition from owning IT assets to using cloud services by offering VMware (Aug. 2012), SAP BASIS (Jul. 2013), IBM i (AS400) (Sep. 2013) and other as cloud services
- Large SNS game clients revenue ratio slowly decreasing: 25%(2Q13), 27%(1Q13), 32%(4Q12), 40%(4Q11)

#### > Increasing number of VW Series case studies

- <u>Sompo Japan</u>, one of the largest insurance companies in Japan, adopted VW series for group companies communication platform, first in the insurance industry to adopt cloud for such system
- <u>PEUGEOT CITROËN JAPON</u>, automobile manufacture, adopted VW series for shared accounting system with automobile dealers
- <u>Anritsu</u>, TSE listed electronic test equipment provider, enjoying SAP system on virtualized secure cloud platform etc
- ◆Ranked as the top share in the Japanese public cloud market for 2 consecutive years\*
- ◆Awarded for "Best Cloud Brand" and "Best Cloud Services" \*\*
- ◆More than 400 entities have become IIJ GIO partners to co-promote IIJ GIO

\*Fuji Chimera Research Institute" Business Technology Aug. 2013"

\*\*Nikkei BP Agency 7<sup>th</sup> "Cloud Ranking"

80

<sup>\*77%</sup> of 2Q13 cloud revenue is recognized in systems operation and maintenance, 23% in outsourcing

### **III-2.** FY2013 Financial Target (Remain unchanged from May 15, 2013)

Due to seasonal factors, revenue volume is larger in 2nd half than 1st half while fixed type expenses such as personnel-related expenses tend to increase from the beginning of a fiscal year

**▶1H13 operating income decreased YoY mainly due to:** 

- 1) increase in fixed type expenses such as personnel and office-related expenses, reflecting the increased number of new employees accordingly with our business expansion strategy,
- 2) relatively small systems construction revenue recognition while we accumulated a large number of order backlog,
- 3) decrease in recurring revenue from certain large telecommunication and SNS game clients for pricing revision at the beginning FY2013 and reduction in their server usage
- FY2013 financial target remain unchanged: systems construction orders accumulated at a good pace, monthly recurring revenue of network services and systems operation and maintenance should continue to grow

(Unit: JPY billion)

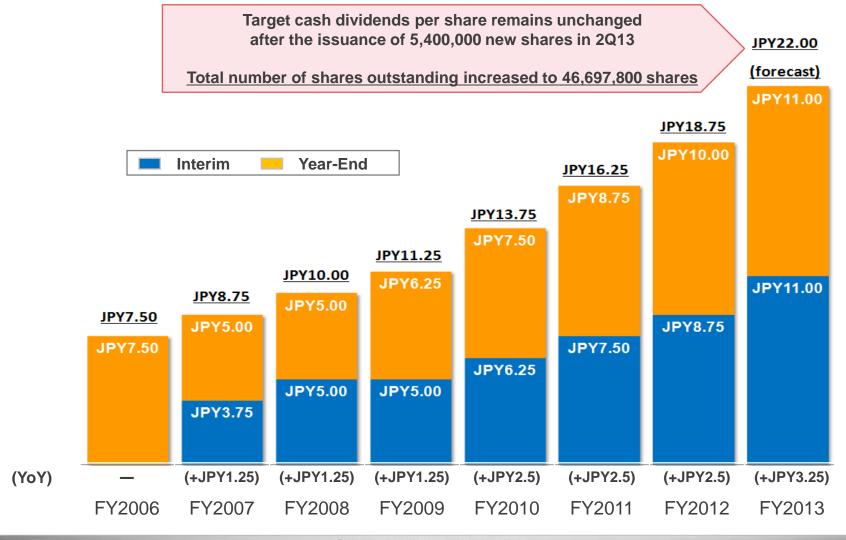
	FY13 Target (Apr. 2013 -Mar.2014)	FY12 Actual (Apr. 2012 -Mar.2013)	YoY (FY13 Target to FY12 Acutal)	
Total Revenues	117.0	106.2	+10.8	+10.1%
Operating Income	9.4	7.8	+1.6	+21.2%
Income before Income Tax Expense	9.0	7.8	+1.2	+16.0%
Net Income attributable to IIJ	6.0	5.3	+0.7	+13.2%
Net Income attributable to IIJ per Share	JPY 135.42	JPY 130.76	+JPY 4.66	+3.6%
Cash Dividends per Share	JPY 22.00 (Annual)	JPY 18.75 (Annual)	+JPY 3.25	+17.3%

<sup>\*1</sup> Changed from JPY148.01 announced on May 15, 2013 due to the issuance of new shares of 5,400,000 shares of common stock in July and August 2013.

<sup>\*2</sup> IIJ conducted a 1:200 stock split on common stock with an effective date of October 1, 2012. Accordingly, net income attributable to IIJ per share and cash dividends per share are adjusted based on the post stock split basis.

### **Ⅲ-3.** FY2013 Dividend Forecast (Remain unchanged from May 15, 2013)

IIJ conducted a 1:200 stock split on common stock with an effective date of October 1, 2012. Dividend figures shown below are retroactively adjusted to reflect the stock split.



#### **※** Forward-looking Statements

Statements made in this presentation regarding IIJ's or managements' intentions, beliefs, expectations, or predictions for the future are forward-looking statements that are based on IIJ's and managements' current expectations, assumptions, estimates and projections about its business and the industry. These forward-looking statements, such as statements regarding revenues and operating and net profitability, are subject to various risks, uncertainties and other factors that could cause IIJ's actual results to differ materially from those contained in any forward-looking statement. These risks, uncertainties and other factors include but not limited to:

- a decrease of corporate spending or capital expenditure due to depression in the Japanese economy and/or corporate earnings decreased,
- an inability to achieve anticipated results and cause negative impact on profitability,
- a possibility that less of reliability for our services and loss of business chances due to interrupt or suspend of our services,
- an excess increase in network rerated cost and outsourcing cost, personnel cost etc,
- a possibility to lose business opportunity due to our inadequate resources in personnel and others,
- an increase in competition and strong pricing pressure,
- the recording of an impairment loss as a results of an impairment test on the non-amortized intangible assets such as goodwill,
- a decline in value and trending value of our holding securities.

Please refer to IIJ's filings on Form 20-F of its annual report and other filings with the United States Securities and Exchange Commission ("SEC") for other risks.

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