# **Internet Initiative Japan Inc. Corporate Overview**

December 2014 TSE1:3774 NASDAQ:IIJI

**Ongoing Innovation** 

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# **Key Investment Highlights**

 Pioneer and Top IP Engineering Company in Japan
 Shifted from ISP to Total Network Solution Provider
 Target Blue-chip & Governmental Organizations
 Over 8,500 Excellent Japanese Customers
 Growth Strategy with Recurring Revenues & Income Growth

# **Hot Topics**

 Best Positioned in the Growing Outsourcing & Cloud Computing Market
 MVNO Business Rapidly Growing by Capturing both Corporate and Consumer needs

details to follow

## **TOP IP Engineering Company in Japan**

- The first established full-scale ISP in Japan
  - Introduced many prototype internet-related network services
  - Highly motivated and skilled top level IP engineers
  - Pioneer of network technologies in Japan
  - Operates one of the largest Internet backbone networks in Japan
  - Self-develop services and the related back office facilities
- Established "IIJ" brand among the Japanese IT market
   Known for its engineering & network operation skills
   High customer satisfaction & long term relationship
   Approx. 8,500 clients: mainly large enterprises & governmental organizations
- At the leading edge of IP R&D
  - Engaged in software development of SDN
  - Founding member of JEAG
  - ➤Co-working with MIC\*
  - Participation in world-wide research and organizations ...and many more

Company Profile				
Established	December 1992			
Number of Employees (as of Sep. 2014)	Consolidated: 2,546 (approx. 70% engineers)			
Listed Markets	NASDAQ (IIJI), TSE1 (3774)			
Large Shareholders (as of Sep. 2014)	NTT (21.6%), Koichi Suzuki (5.6%*), NTTCom(4.4%)			

\*MIC: Ministry of Internal Affairs and Communications

\*Jointly owned by Mr. Suzuki's wholly owned private company

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#### Internet Initiative Japan Inc. **Entrepreneur of Network Technologies** Business and Service Development to Initiate the Market Overseas SDN/NFV SI Projects The first full-scale ISP in Japan FX Container **Cloud Service In** DC In-housed development Application US & China & Development **UK & Singapore IPTV** At leading edge of IP R&D Platform Cloud Systems Computing Operation "IIJ GIO" **IP** specialists Smart P to P arge Volume Mobile **Systems** Data Integration Distribution LaIT RFID GDX SIM Card **iBPS** Internet Platform offerings DC LAN LTE M to M Managed Internet Service VPN Web CDN Gateway Anti-spam **IP Multicast** Global Solution **WAN** SEIL DDoS **MVNE** IIJ ISP **Mobile** SMF in U.S. hi-ho Wide Asia Consumer **Firewall** LAN Backbone Service **ISP** IIJmio IPv6 Home Page IX Service **Dial-up SLA** service IIJ4U Web Hosting Service 1992 2006 2008 2010 2012 2013 2014 1996 1997 1998 2007 Pi " ppiaries Internet Initiative Japan IIJ America hi-ho IIJ INNOVATION INSTITUTE ILI Global ILI Exlayer IIJ Europe Net Chart Japan Net Care i-revo RINIT **IIJ Group**

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Trust

Network

Stratosphere

#### Internet Initiative Japan Inc. **Strategic Shift in Business Model** From "ISP" to "Total Network Solution Provider" **EMERGE** Revenue 120,000 Cloud Computing (JPY million) Systems Integration: **One-time** Systems Construction 100,000 Revenue Systems Operation and Maintenance **BLOOM Network Services:** Harvesting the flower of WAN Services **Total Network Solution** 80,000 Provider **Outsourcing Services** Internet Connectivity Services Transition Change in 60,000 business model Monthly Recurring Revenue NASDAQ Listed on 40,000 TSE IPO WAN Business (M&A Sep. 2010) Birth Earned its enduring 20,000 client base 0 FY01 FY02 FY03 FY04 FY05 FY06 FY07 FY08 FY09 FY10 FY11 FY12 FY13 **FY94** FY95 FY96 FY97 FY98 FY99 FY00 CWC filed for Merger of corporate **Rise in needs for**

Chapter 7 © 2014 Internet Initiative Japan Inc. **ISPs** 

Increase in number

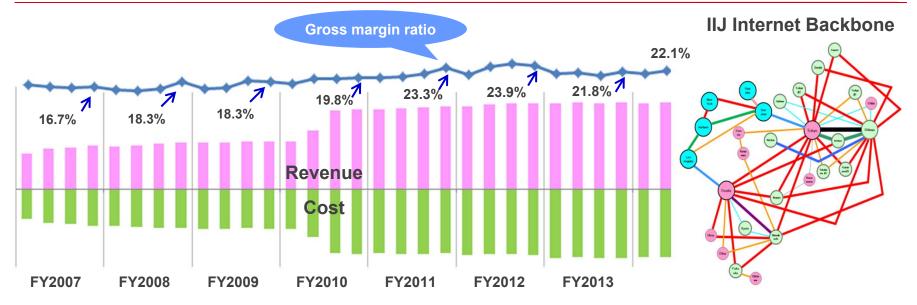
of ISPs

Heavy price

competition

**Cloud /Outsourcing** 

### **Business Structure of Network Services**

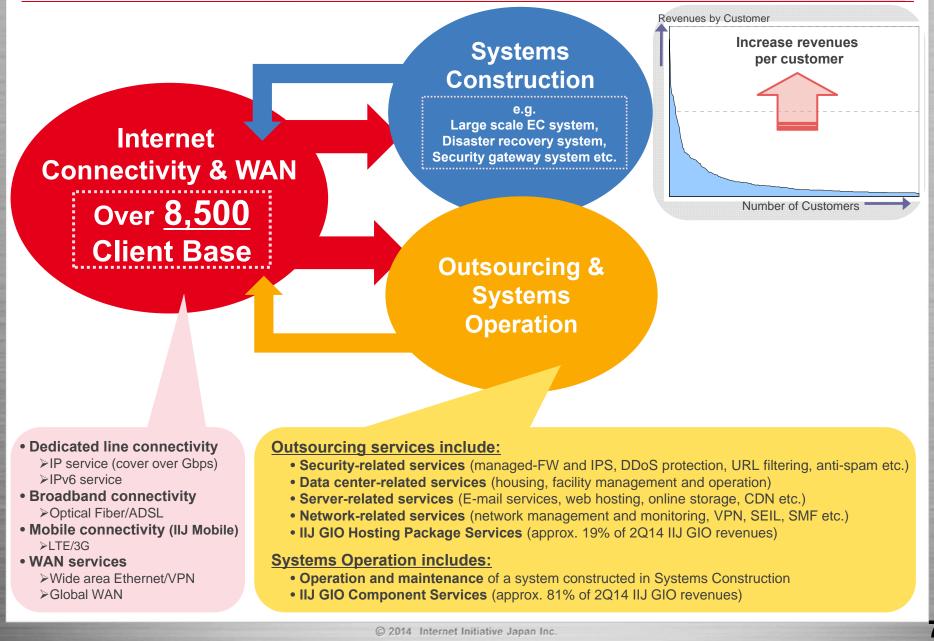


### Network services costs don't increase along with network services revenues

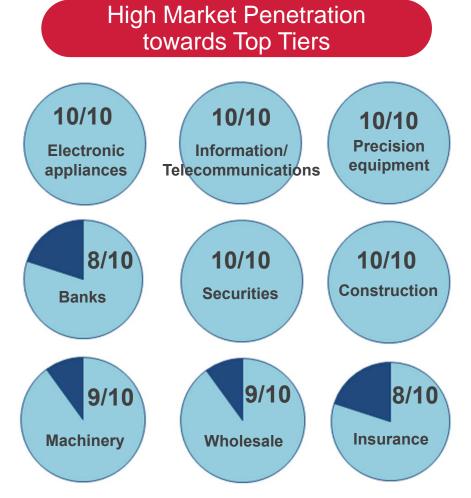
• If revenues are accumulated continuously, gross margin should continuously improve

Revenues	Multiple cross-selling revenue sources* provided from the Internet backbone Monthly recurring revenue, contract periods are usually 1 year (contracts per network bandwidth) Blue-chip clients with mission-critical business, network operator clients (Carriers, ISPs, CATVs, etc) Tough competition ended, only a few high-end ISPs survived Revenues increase along with bandwidth migration and accumulation of service orders Enjoying scale merit along with increasing traffic
Costs • M	Strong bargaining power as one of the largest independent ISPs leasing fibers Mainly related to circuit-borrowing, network equipment, DC-borrowing, operations, personnel & outsourcing While constantly expanding the network, costs barely increase

### **Business Model: Cross-selling of Network Solutions**



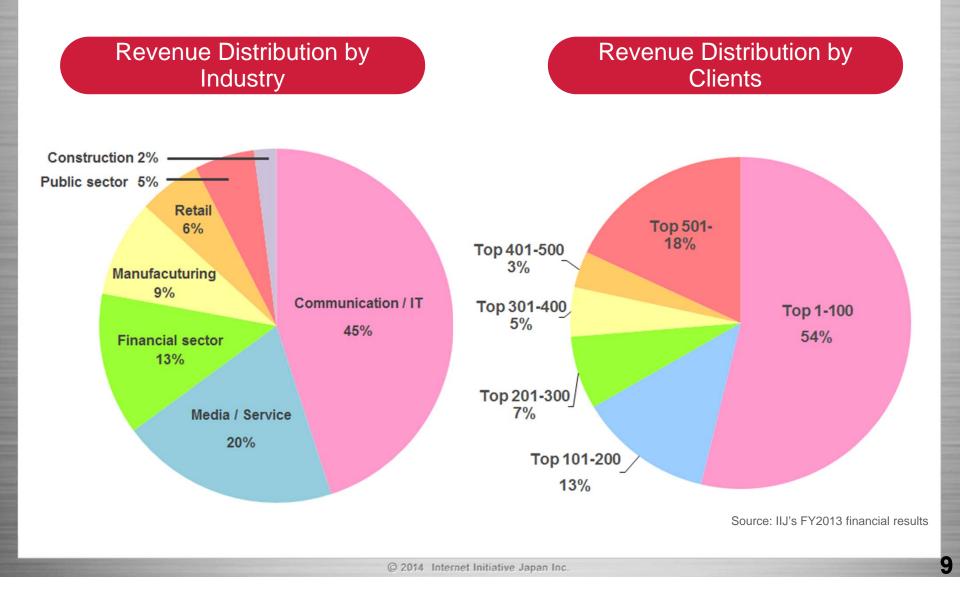
## **Excellent Blue-chip Client Base**

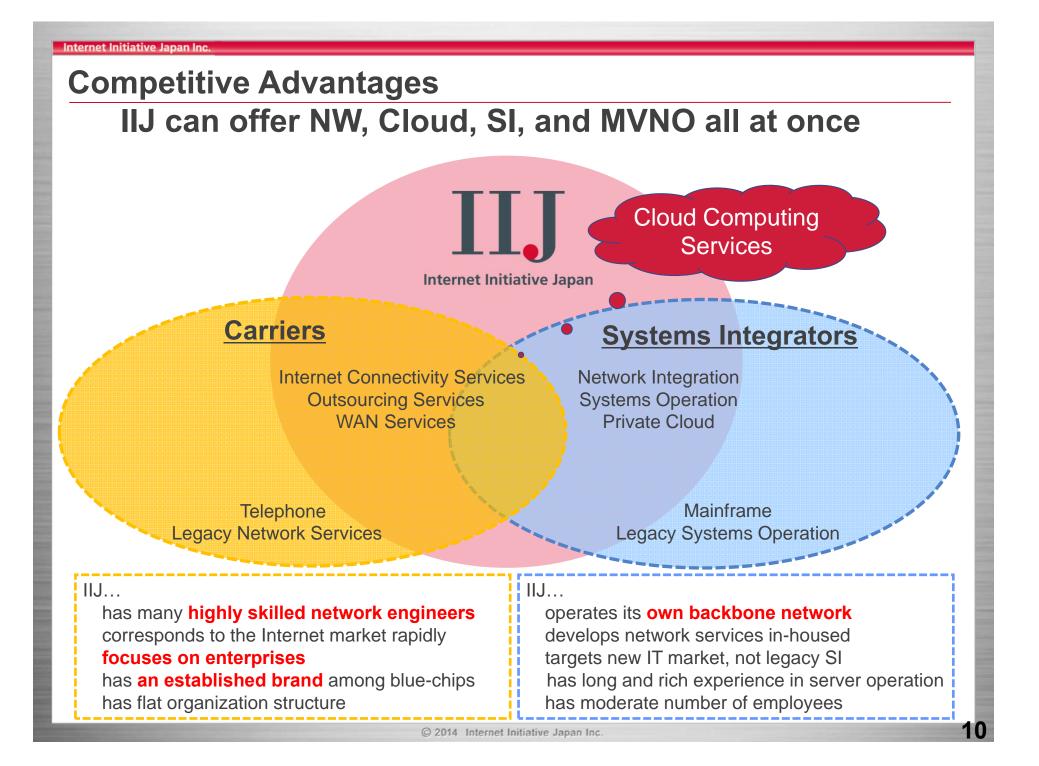


The number of clients among the top 10 companies in each industry.

### **Revenue Composition by Clients**

- > Largest customer's revenue is less than 3% of the total revenue
- Much room to increase revenue per customer





### **Best Positioned in Cloud Market**

### IIJ GIO

### **Service Features**

- Launched in 2009 (one of the first Cloud providers)
- Offering public Cloud services (forefront investment in servers, storages, datacenters etc.)
  - Cloud-related CAPEX: JPY1.6 billion (FY10), JPY4.3 billion (FY11), JPY2.3 billion (FY12), JPY3.7 billion (FY13)

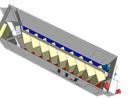
# Top revenue share for 2 consecutive years\* Promoting Cloud Shift of blue-chips

- by continuously expanding service lineups:
- Microsoft Azure, VMware Hypervisor, SAP Basic, IBM AS400, Oracle Database and many more
- Aggressively investing in new service and solution development (BigData, M2M etc.)

### **Container Module Type Datacenter**

- First in Japan to commercialize (Apr. 2011-)
- Doubled the capacity in Nov. 2013 (48 modules)
- PUE\* 1.2 applying outside air cooling system
- Patent for the unique alignment of racks: keeping necessary working space while reducing the overall container size
- Construction projects in Laos, Russia etc.

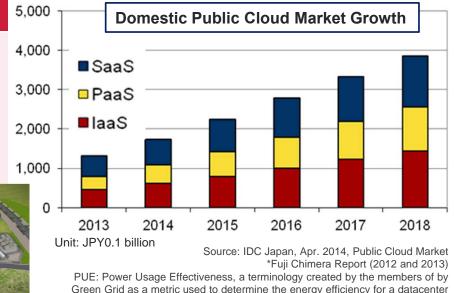




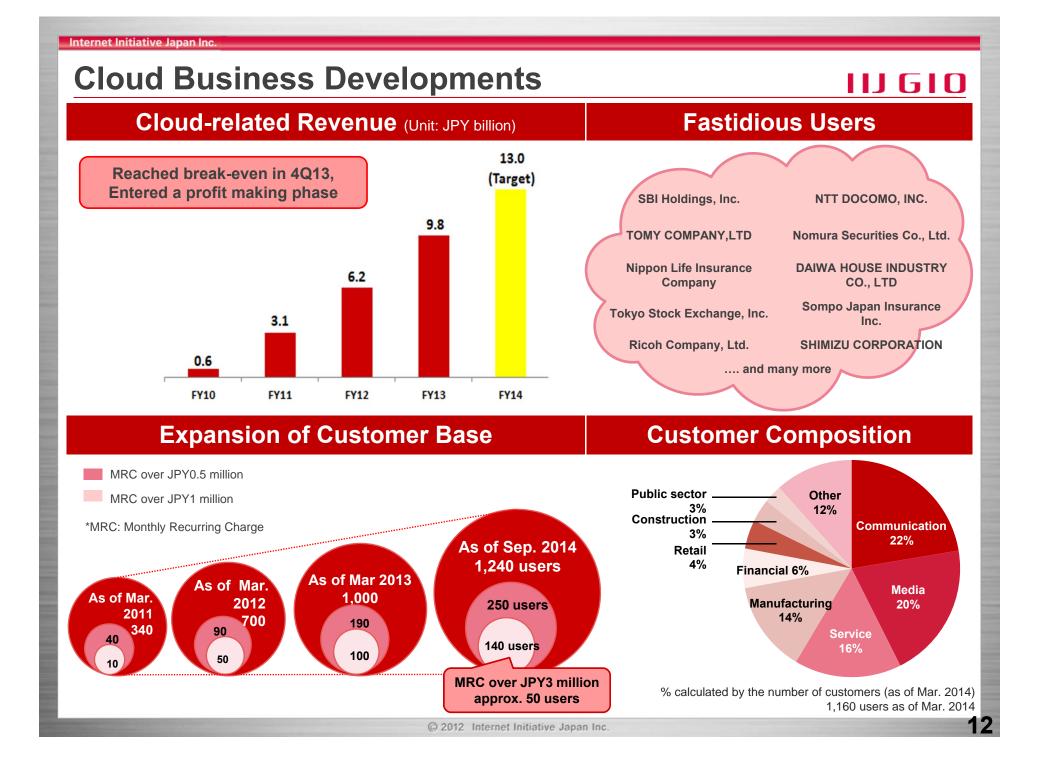


### **Growth Strategy**

- Target blue-chips' internal IT systems, which are traditionally covered by legacy SIers
- Leverage blue-chip customer base:
   >IIJ GIO user: 1,240, IIJ group customer: 8,500
- Chosen for reliable connectivity and rich experience in NW and system operation
   Cloud = combination of NW & system
- Meeting the growing corporate needs of large-scale NW systems by offering SI, Cloud, MVNO, and NW all at once
- Some advanced integrated cloud usages among primitive and simple system purposes



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## **MVNO Business**

consumers growing rapidly

### **Business Strategy**

### **MVNO** to grow mid-to-long term by gathering corporate and consumer traffic

- First MVNO in Japan to use NTT Docomo's network (2008) wireless solution for enterprise
- First MVNO in Japan to offer LTE connectivity (2012)
- Best positioned to meet the growing corporate MVNO demands as IIJ
  - 1) already has large-scale MVNO infrastructure (constructed in 2008)
  - 2) operates one of the largest internet backbone networks in Japan
  - 3) has developed a number of network services including Cloud and security-related
  - 4) is one of the very few players who can offer MVNO, SI, and Cloud, NW all at once
  - 5) can anticipate the margin to increase by absorbing increasing corporate traffic

### **Hot Topics**

20.200

Unit: JPY billion

FY13

Source : MM Research (June 2014)

¥578.0

FY14

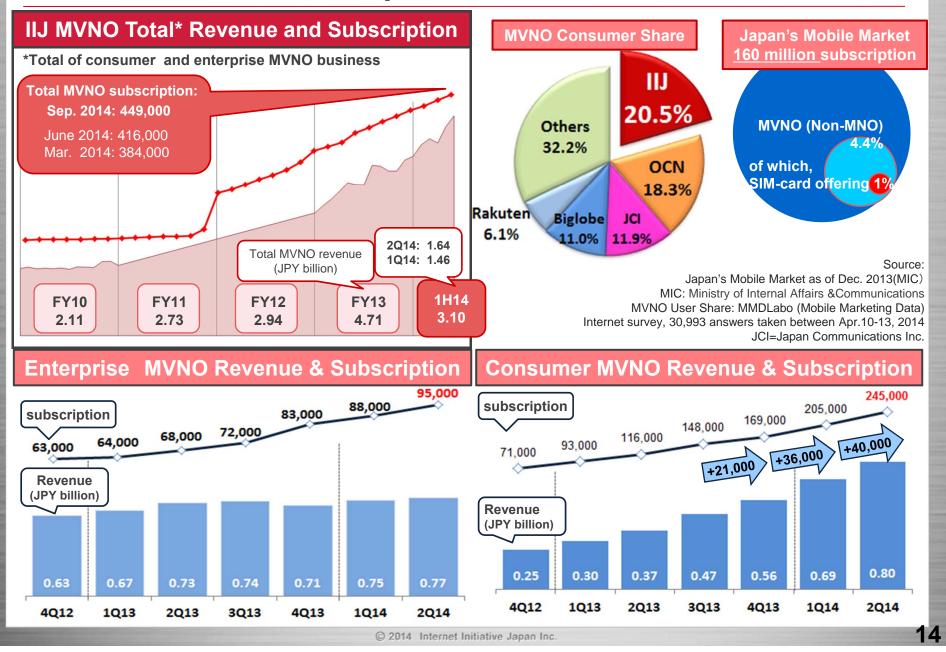
M2M-related projects increasing Number of subscribed lines Related subscription: approx. 50, 000 as of Sep. 2014, 1H14 revenue approx. JPY0.2 billion **Growing MVNE requirements** 14,800 ▶ Related subscription: approx. 60,000 as of Sep. 2014, 1H14 revenue: approx. JPY0.2 billion 0.370 Supporting Panasonic's MVNO business 6,430 > Partnering with Japanese CATV operators 3,790 Offering MVNO infrastructure to CTC for  $\diamond$ their enterprise mobile business ¥127.5 ¥223.5 ¥357.0 ¥471.0 Inexpensive LTE SIM card offerings to

FY10

FY11

FY12

### **MVNO Business Developments**



## **Overseas Business Developments**

Providing network, Cloud and SI to meet various IT needs of Japanese customers globally
Focusing on Asia: partnership with China Telecom and other prominent local players
Container type data centers construction projects in Russia, Laos and other countries
To start Cloud business in Indonesia as a joint venture with a local carrier

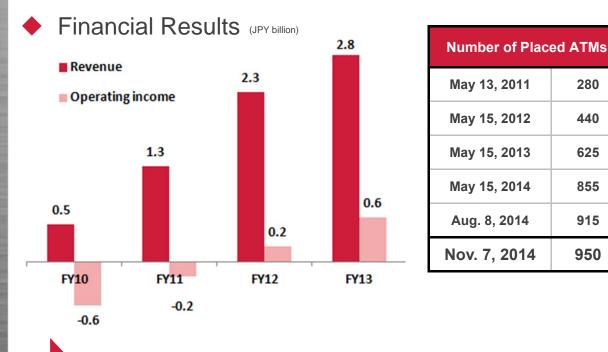
_		FY13	Forefront investment along with cloud services in
Revenues	JPY3.6 billion	JPY4.1 billion	<ul> <li>multiple locations and enhancement of employees</li> <li>Expect operating loss to increase in FY14,</li> </ul>
Operating Loss	JPY0.2 billion	JPY0.6 billion	still in the investment phase and trying to expand the business further
	er of Employees Con with Overseas Busin	ess	Aim JPY10.0 billion of revenue as a mid-term goal IIJ G IO ( ): service launch year
Арри	Q12 ox . 110 Appro es in overseas subsidiaries ar Example of Users	<b>x. 170</b> nd headquarter in Japan	Europe (2013) (2013) China (2009) West USA East USA (2012) (2012) (2013)
<b>INPEX</b>	Constructed global IT inf NPEX's Europe and U.S. JS service, Global Intern bilingual helpdesk	rastructure for offices with IIJ GIO	Singapore (2014)
SMBC	Offering video conferenc network outsourcing serv nonitoring service for ge neeting between 10 offic Kong, Thailand, and Taiw	vice, and system neral assembly es including Hong	Established in 1992 Mainly providing ISP, security, mail and cloud services to Japanese companies operating in the U.S. Established in 2001 (formerly: Exlayer) Mainly providing SI, covers Japanese companies operating in Europe, Russia, Middle-East, Africa

## **ATM Operation Business Developments**



### Business Model

- Similar to "Seven Bank" model, high profitability
  - Seven Bank: 18,142 ATMs, revenue JPY106.0 billion, profit ratio 34.0% as of March 31, 2014
- Placing ATMs in Pachinko parlors in Japan with dominant position
   After long discussion, started to place in Kanto, Kansai, Kyushu and Tokai areas
- Receive commission for each withdrawal transaction
- Strong revenue & income driver in mid-term
  - Approx.11,900 Pachinko parlors in Japan as of 2013 (Metropolitan Police Dept.)





< Trust Networks Inc. > • 79.5% subsidiary

- Established in July 2007
- Pursue ATM operation business

Total number of ATMs & daily usage per ATM are the keys to profit growth

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Market

Actively

Investing

### IIJ Group – The Way Forward



Increasing needs to outsource of complicated IT systems

• Explosion of data traffic due to the pervasive usage of portable devises Opportunity

- Stronger management: Suzuki CEO and Katsu COO
- Increasing employees around 10% YoY (238 personnel joined in FY13).
- New service and solution investment: BigData, M2M, overseas business etc.

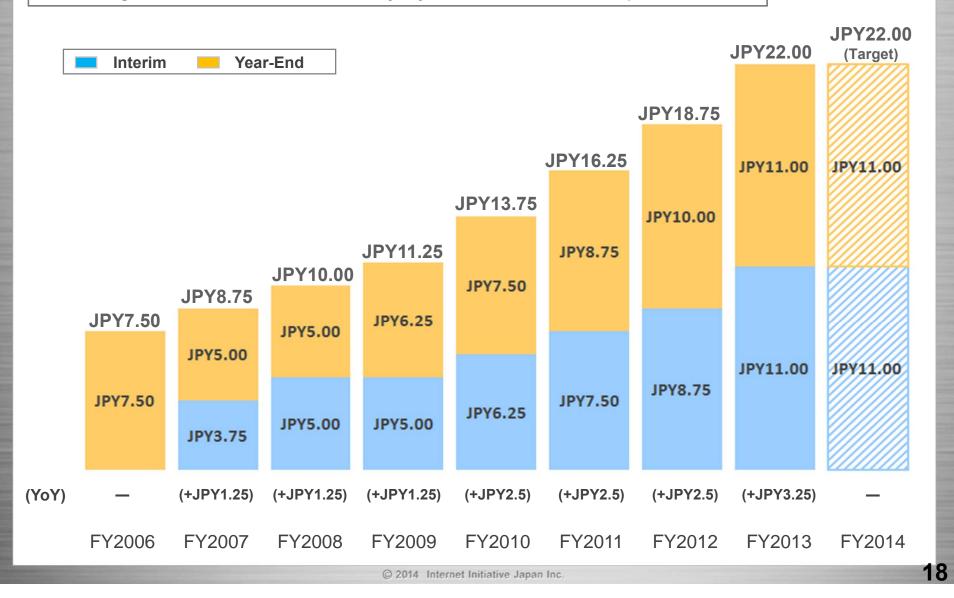
- Strengthening of business foundation
- Leverage the existing blue-chip customer base

Sustainable Growth

• Continuously seeking M&As opportunities to accelerate our core business development with high synergy

### **FY2014 Dividend Forecast**

IIJ conducted a 1:200 stock split on common stock with an effective date of October 1, 2012. Dividend figures shown below are retroactively adjusted to reflect the stock split.



## **Consolidated Financial Results for 1H FY2014**

Unit: JPY billion

	% of Revenues <b>1H14</b> (Apr. 2014 -Sep. 2014)	% of Revenues 1H13 (Apr. 2013 -Sep. 2013)	YoY Change in %	% of Revenues 1H14 Original Target (Apr. 2014 -Sep. 2015)	% of Revenues FY14 Original Target (Apr. 2014 -Mar. 2015)	% of Revenues FY14 Revised Target (Apr. 2014 -Mar. 2015)
Total Revenues	57.2	54.4	+5.1%	57.5	123.0	122.0
Total Cost of Revenues	<sup>80.9%</sup> 46.3	<sup>80.8%</sup> 44.0	+5.2%	_	_	_
Gross Margin	<sup>19.1%</sup> 10.9	19.2% 10.4	+4.5%	_	_	_
SG&A/R&D	<sup>14.8%</sup> <b>8.5</b>	13.6% <b>7.4</b>	+14.4%	_	_	_
Operating Income	4.2% <b>2.4</b>	5.5% <b>3.0</b>	(19.7%)	4.9% <b>2.8</b>	5.9% <b>7.2</b>	5.3% <b>6.5</b>
Income before Income Tax Expense	4.4% <b>2.5</b>	6.2% <b>3.3</b>	(25.6%)	4.7% <b>2.7</b>	5.7% <b>7.0</b>	6.5
Net Income attributable to IIJ	2.5% <b>1.4</b>	4.1% <b>2.2</b>	(34.5%)	3.0% <b>1.8</b>	3.7% <b>4.5</b>	3.3% <b>4.0</b>

# Consolidated Financial Results for 1H FY2014 Announced on November 7, 2014



Internet Initiative Japan

## I. Summary of 1H14 Financial Results

-			< 1H14	>	< 2Q14	%: YoY change		
	Dev							
	_	enues	JPY57.17 billion	up 5.1%	JPY29.62 billion	up 6.0%		
		ss margin	JPY10.90 billion	up 4.5%	JPY5.91 billion	up 9.4%		
	Ορε	erating income	JPY2.42 billion	down 19.7%	JPY1.65 billion	down 3.2%		
/	<ul> <li>Business Developments:</li> <li>➢ Growing number of integrated projects requiring Cloud, MVNO, NW services, and SI altogether, Continuously focusing on developing service and solution related to Cloud, BigData, M2M etc.</li> <li>➢ Consumer MVNO business expanding - subscription rapidly increasing with iPhone6 launch etc.</li> </ul>							
	Cloud	<ul> <li>Meeting enterprise IT system needs with our VMware Virtualization Platform Services</li> <li>Leveraging partnerships and broad range of solutions to grasp Cloud migration demands such as SAP</li> <li>Continuously developing service and solution especially for BigData and M2M-related</li> </ul>						
	<ul> <li>MVNO</li> <li>• Growing SI+ MVNE business opportunities: Panasonic's entry to MVNO, Nationwide CATV operators</li> <li>• Meeting the growing M2M needs with M2M Platform Services</li> <li>• Gathering consumer and enterprise MVNO needs and leveraging the shared MVNO infrastructure</li> </ul>							
	<ul> <li>• Enhanced service lineups for Europe Cloud</li> <li>• Exporting container datacenter modules for Russia &amp; Laos, Expect business opportunities to expand</li> <li>• To start Cloud business in Indonesia as a joint venture with a local carrier</li> <li>• Overseas business deficit increased by JPY0.3 billion YoY with an up-front investment</li> </ul>							

### **Financial Results:**

- > While operating cost increased along with enhanced business investment, increase in employees, and HQ relocation, service revenue growth was behind our target as projects becoming larger and taking longer
- > Revised FY14 full year target
- > Business growth outlook remain unchanged, Continuing strategic business investment

Unit: JPY billion %: YoY change							
1H14			FY14				
	Target	Result		Target	New Target		
Revenues	57.50	57.17	Revenues	123.0 (+7.6%)	122.0 (+6.8%)		
OP*	2.80	2.42	OP*	7.2 (+25.8%)	6.5 (+13.6%)		

## **II** - 1. Consolidated Financial Results for 1H FY2014

Unit: JPY billion

	% of Revenues 1H14 (Apr. 2014 -Sep. 2014)	% of Revenues 1H13 (Apr. 2013 -Sep. 2013)	YoY Change in %	% of Revenues 1H14 Original Target (Apr. 2014 -Sep. 2015)	% of Revenues FY14 Original Target (Apr. 2014 -Mar. 2015)	% of Revenues FY14 Revised Target (Apr. 2014 -Mar. 2015)
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Gross Margin	<sup>19.1%</sup> 10.9	<sup>19.2%</sup> 10.4	+4.5%	_	_	_
SG&A/R&D	<sup>14.8%</sup> <b>8.5</b>	13.6% <b>7.4</b>	+14.4%	_	_	_
Operating Income	4.2% <b>2.4</b>	<sup>5.5%</sup> 3.0	(19.7%)	4.9% <b>2.8</b>	5.9% <b>7.2</b>	5.3% <b>6.5</b>
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Net Income attributable to IIJ	2.5% <b>1.4</b>	4.1% <b>2.2</b>	(34.5%)	<sup>3.0%</sup> 1.8	3.7% <b>4.5</b>	3.3% <b>4.0</b>

#### Internet Initiative Japan Inc **II - 2.** Revenues Unit: JPY million Equipment Sales Network Services Systems Integration (SI) Internet Connectivity Services (Enterprise) C Systems Construction YoY = 1H14 compared to 1H13 ATM Operation Business Internet Connectivity Services (Consumer) C Systems Operation and Maintenance **Outsourcing Service** WAN Service 1H14: 57,172 1H13: 54,397 FY13: 114,272 **One-time Revenue \*** (15.2% of 1H14 revenue) 26,441 27.956 28.349 31,526 27.552 29.620 1H14: JPY8,713 million (up 10.2%YoY) 757 \*Revenue which is recognized when 512 934 712 systems or equipment are delivered and 713 13,273 378 829 423 645 accepted by customers 437 11,411 466 319 10,524 1. Systems Construction 9,981 9,457 8.692 2. Equipment Sales **Recurring Revenue\*** (81.7% of 1H14 revenue) 1H14: JPY46,696 million (up 3.5% YoY) \*Represents the following monthly recurring revenues 16.825 16,984 16.896 16,785 16,691 16.799 1. Internet Connectivity Services (Enterprise) 2. Internet Connectivity Services (Consumer) 3. WAN Services

4. Systems Operation and Maintenance

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1Q14

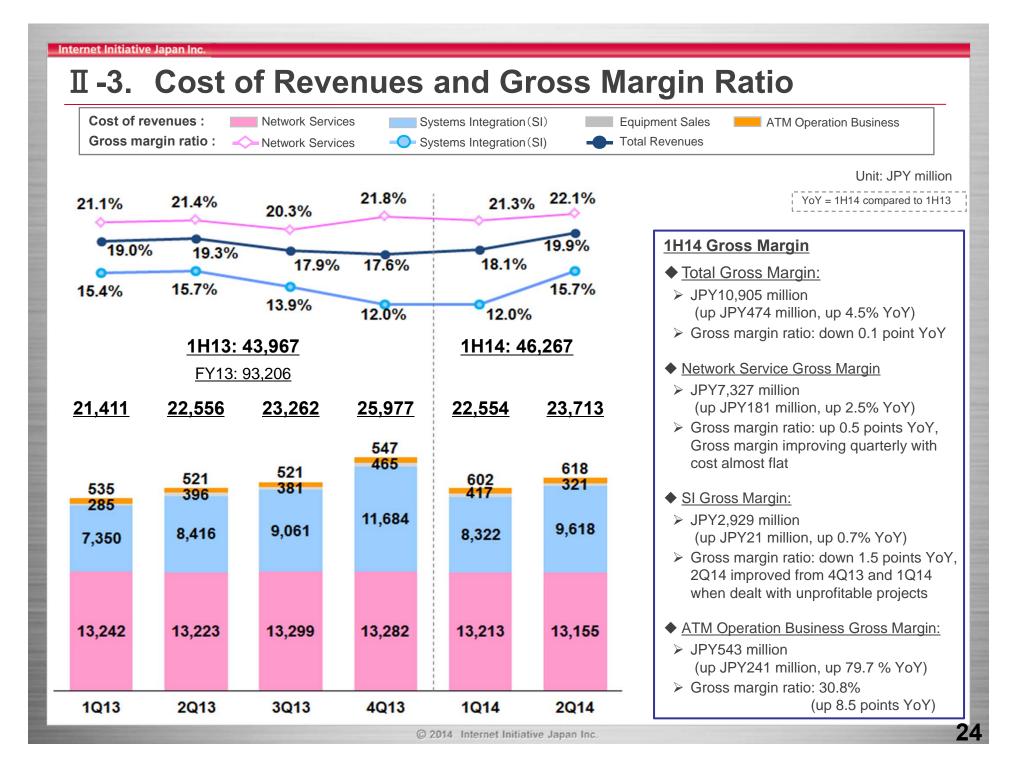
2Q14

1Q13

2Q13

3Q13

4Q13



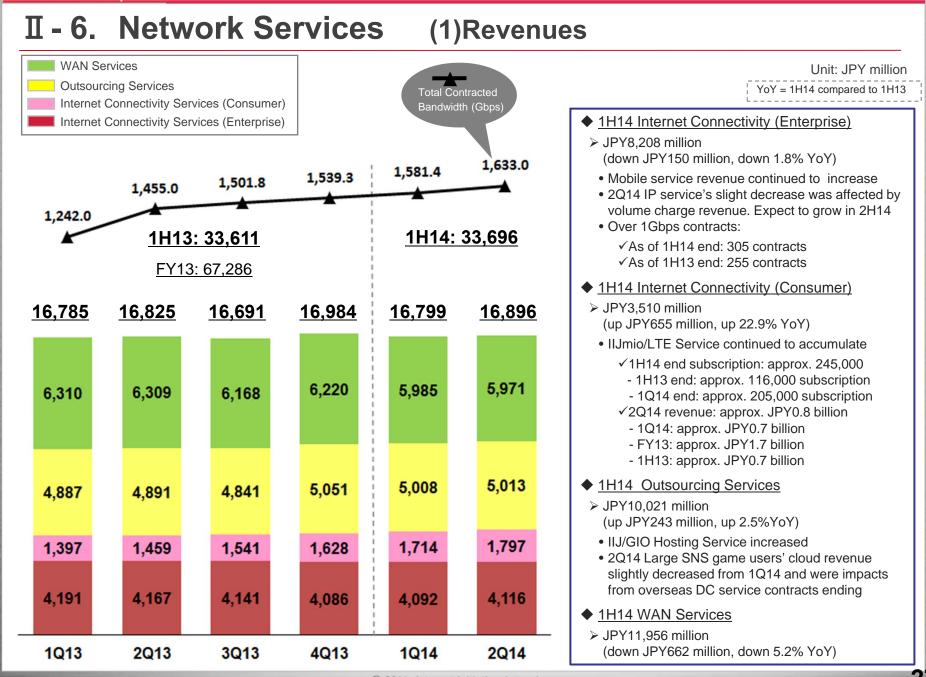
## **II - 4. 1H Revenue and Operating Cost YoY Change**

Revenue	1H13 <u>54.40</u>	+2.77	1H14 <u>57.17</u>	Unit: JPY b	billion
				<breakdown difference="" major="" of=""></breakdown>	
ATM operation business SI and Equipment sales Network Services	19.43	+2.28	21.71	System construction +	-1.10 -0.72
	33.61	+0.09	33.70	System operation and maintenance (Cloud excluded) ATM operation +	-0.65 -0.46 -0.41 0.66)
Operating Cost	26.46	(0.09)	26.37	Ũ	> +1.29 +0.82
SI and Equipment sales cost	16.45	+2.23	18.68	HQ relocation-related costs	approx. +0.50 +0.44
SG&A and R&D	7.42	+1.07	8.49	Purchasing-related costs	+0.40
*Outsourcing-related costs include the cos *Circuit-related costs include such as Inter			<u>54.76</u>	(of new service/solution development)	(0.49) +0.17 +0.21

## **II - 5. 2Q Revenue and Operating Cost YoY Change**

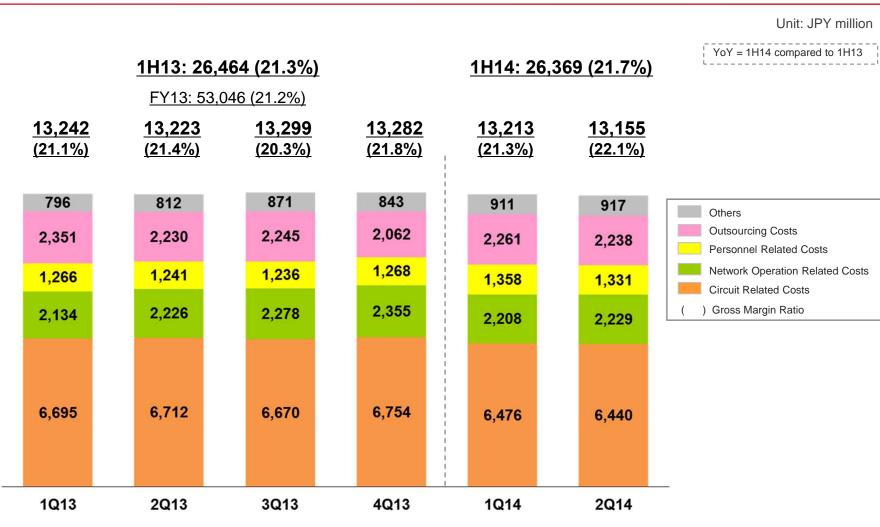
		•		0
Revenue	2Q13 <u>27.96</u>	+1.66	2Q14 <u>29.62</u>	Unit: JPY billion
		,		<breakdown difference="" major="" of=""></breakdown>
ATM operation business SI and Equipment sales Network Services	10.42	+1.37	11.79	Cloud+0.56System construction+0.60Consumer services+0.34
	16.83	+0.07	16.90	System operation and maintenance (Cloud excluded)+0.32ATM operation+0.22WAN services(0.34)
Operating Cost	13.22	(0.06)	13.16	<breakdown difference="" major="" of=""> Outsourcing-related costs* +0.68 Personnel-related costs +0.39</breakdown>
SI and Equipment sales cost	8.81	+1.13	9.94	HQ relocation-related costsapprox. +0.34Depreciation and amortization+0.20
SG&A and R&D	3.70	+0.56	4.26	Purchasing-related costs+0.24Circuit-related costs*(0.26)
*Outsourcing-related costs include the cos *Circuit-related costs include such as Inter			<u>27.97</u> ent costs	(of new service/solution development) +0.10 (of overseas business-related) +0.05

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## **II - 6.** Network Services (2)Cost of Revenues

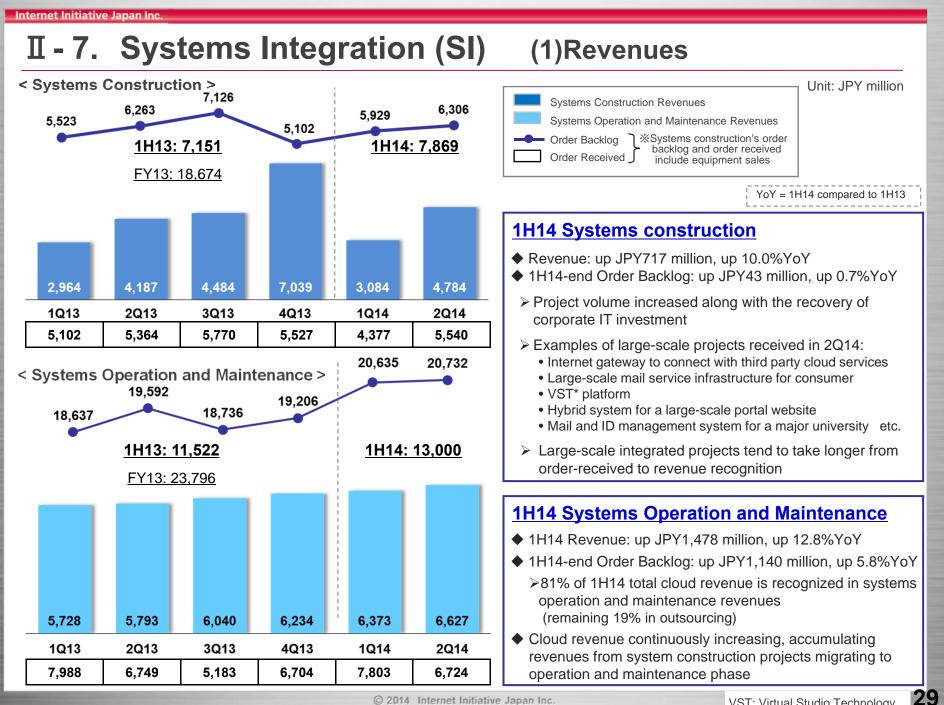


◆ 1H14 Cost of Network Services: down JPY96 million, down 0.4% YoY

> 2Q14 had no major change from 1Q14,

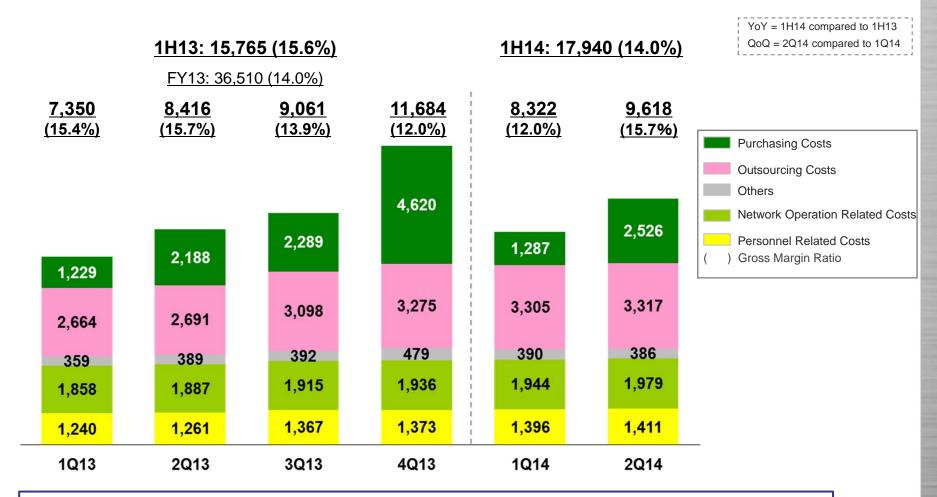
2Q14 circuit related costs decreased from 1Q14 along with the decrease in WAN services revenue and cost reduction efforts

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### **II - 7.** Systems Integration (SI) (2)Cost of Revenues

Unit: JPY million

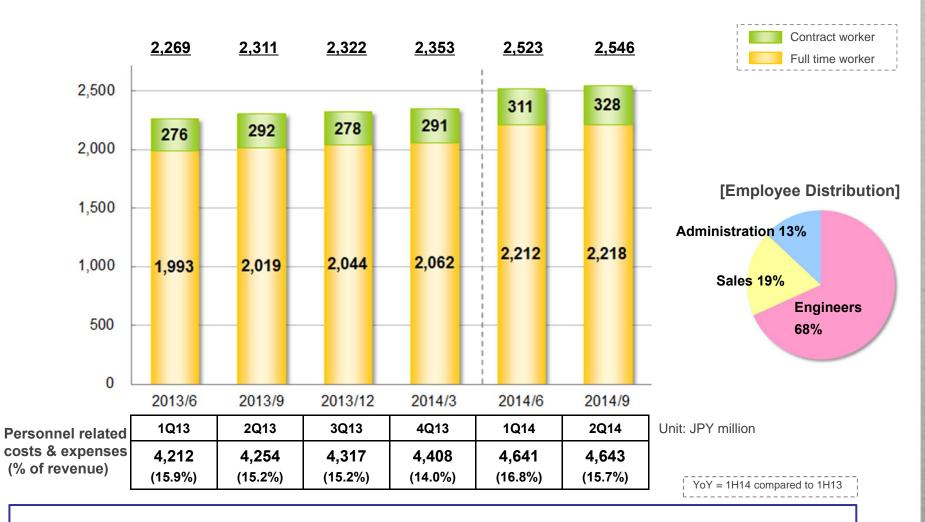


◆ 1H14 Cost of SI: JPY17,940 million, up JPY2,175 million, up 13.8%YoY

> Number of outsourcing personnel as of Sep. 30, 2014: 907personnel (up 163 personnel YoY, up 97 personnel QoQ)

> 2Q14 SI gross margin improved compared to 4Q13 and 1Q14, when dealt with unprofitable projects

### **II - 8.** Number of Employees

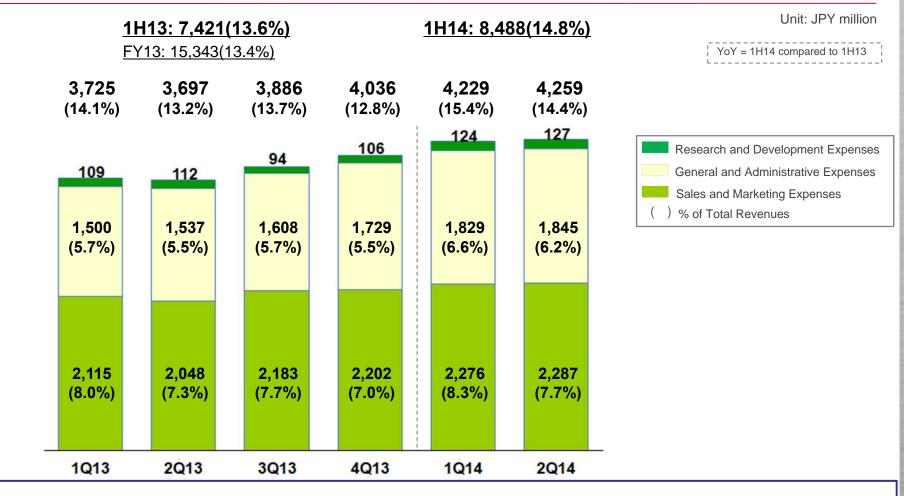


◆ 1H14 Personnel-related costs and expenses: JPY9.28 billion, up JPY0.8 billion YoY

♦ Hired 129 newly graduates in April 2014 (136 in April 2013, 75 in April 2012)

 FY14 plan to hire the same level as or slightly more compared to FY13 (FY13: number of employees increased by 237 YoY, personnel related costs and expenses increased by JPY1.7 billion YoY)

## II - 9. SG&A Expenses/R&D



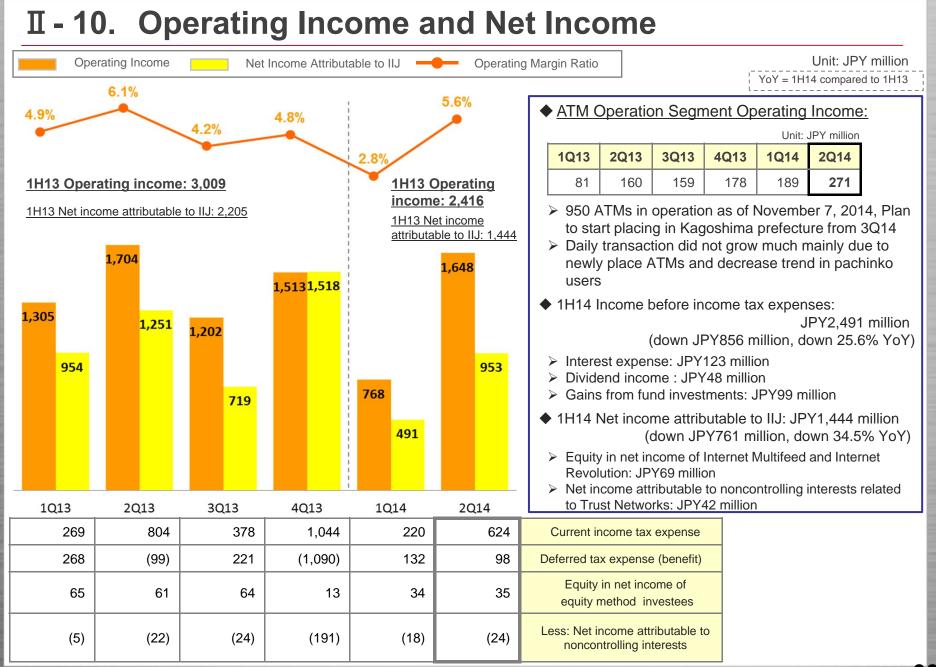
1H14 SG&A Expenses/R&D: up JPY1,067 million YoY, up 14.4% YoY

Increase in personnel-related, outsourcing-related, rent/relocation expenses, commission payments (recruit agent fee etc.), depreciation and disposal of assets

 Recognized JPY0.5 billion in 1H14 as costs and expenses related to headquarter relocation\* (\*rent, relocation fee, depreciation and disposal of assets) 1Q14: JPY0.2 billion, 2Q14: JPY0.3 billion

◆ 2Q14 SG&A Expenses/R&D: decrease in employee training and advertising expenses while increase in relocation expenses from 1Q14





## **II** - 11. Consolidated Balance Sheets (Summary)

Unit: JPY million

	March 31, 2014	September 30, 2014	Changes
Cash and Cash Equivalents	22,421	19,049	(3,372)
Accounts Receivable	19,214	19,439	+224
Inventories and Prepaid Expenses (Current and Noncurrent)	7,432	8,737	+1,306
Investments in Equity Method Investees	2,086	2,173	+87
Other Investments	6,356	5,160	(1,196)
Property and Equipment	26,971	28,085	+1,113
Goodwill and Other Intangible Assets	10,309	10,110	(199)
Guarantee Deposits (Current and Noncurrent)	2,727	4,299	+1,573
Total Assets	103,867	103,222	<mark>(645)</mark>
Accounts Payable	12,542	11,718	(824)
Income Taxes Payable	1,079	751	(328)
Bank Borrowings (Short-term and Long-term)	10,380	9,400	(980)
Capital Lease Obligations (Current and Noncurrent)	8,356	8,057	(299)
Total Liabilities	43,686	42,938	(748)
Common Stock	25,497	25,500	+3
Additional Paid-in Capital	35,962	35,987	+25
Accumulated Deficit	(2,868)	(1,929)	+939
Accumulated Other Comprehensive Income	1,713	806	(906)
Total IIJ Shareholders' Equity	59,912	59,973	+61

>Total IIJ Shareholders' Equity to Total Assets: 57.7% as of March 2014 and 58.1% as of September 2014

## **II - 12.** Consolidated Cash Flows

**Operating Activities:** 1H13: 3,696 1H14: 5,345 FY13: 8,787 3,055 2,855 2,490 2,167 2,036 1,528 1Q13 2Q13 3Q13 4Q13 1Q14 2Q14 Investing Activities: <u>1H13: (4,202)</u> <u>1H14: (5,154)</u> FY13: (10,203) (1,723) (1,815) (1, 863)(2,340)(3, 339)(4,278) 1Q13 3Q13 4Q13 1Q14 2Q14 2Q13 **Financing Activities:** 1H13: 13,883 1H14: (3,568) FY13: 11,382 15,270 (1,027) (1, 387)(1, 475)(1,509)(2,059)1Q13 2Q13 3Q13 4Q13 1Q14 2Q14

Unit: JPY million YoY = 1H14 compared to 1H13

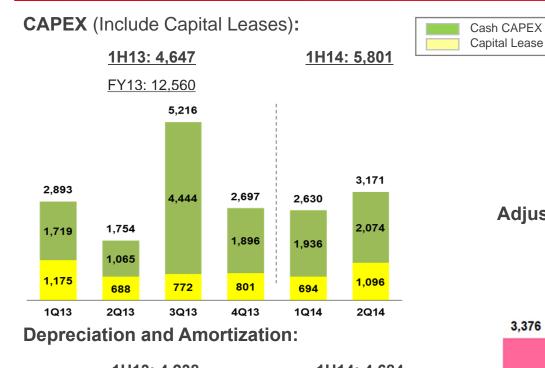
Operating Activities	<u>1H14</u> Breakdown	YoY Change
Net income	1,486	(746)
Depreciation and amortization	4,684	+445
Net gain on other non-cash transactions	311	+537
Fluctuation of operating assets and liabilities	(1,136)	+1,413

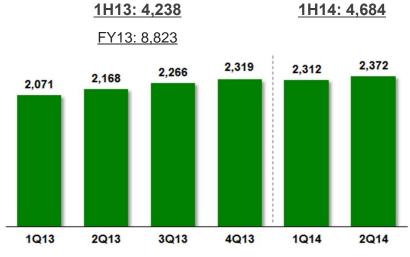
Investing Activities	<u>1H14</u> Breakdown	YoY Change
Purchases of property and equipment	(4,010)	(1,226)
Payments of guarantee deposits	(1,608)	(946)

Financing Activities	<u>1H14</u> Breakdown	YoY Change
Principal payments under capital leases	(2,083)	(110)
Repayments of borrowings (short and long-term)	(980)	+30
Dividends paid	(505)	(100)

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## **II** - 13. Other Financial Data (CAPEX etc.)





### **Adjusted EBITDA:**



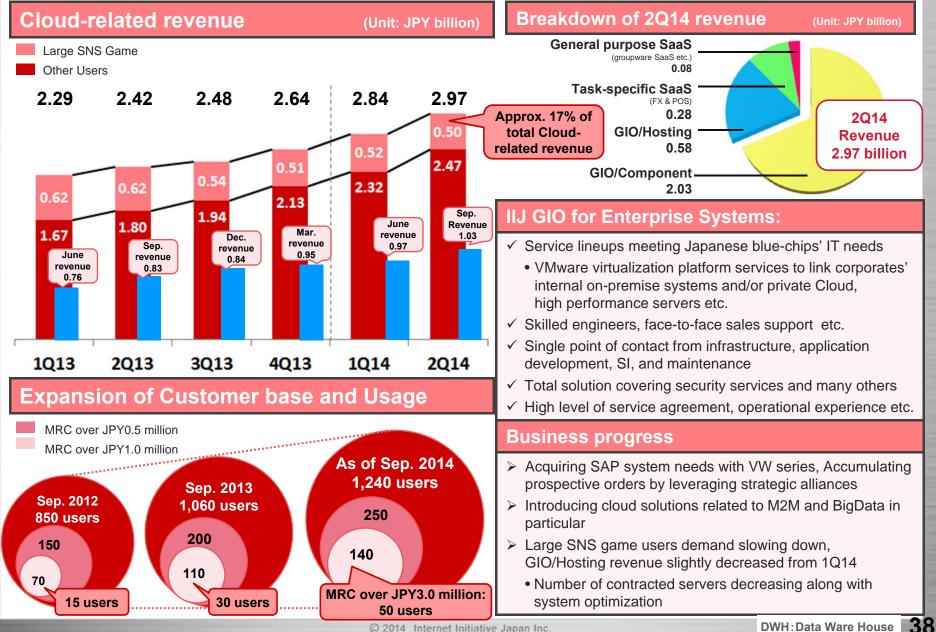
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Unit: JPY million

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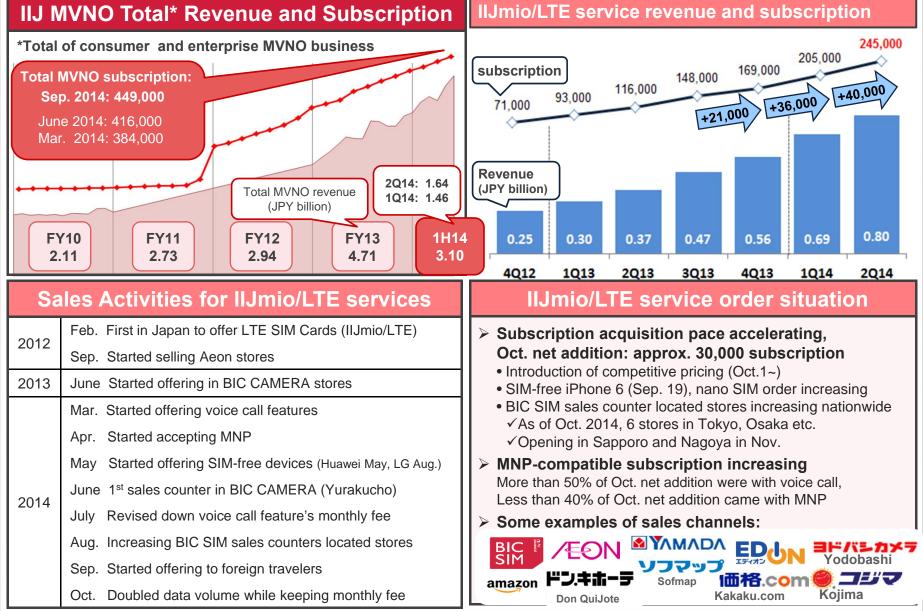
# **III-1.** Developments of Cloud Business

### IJ GIO



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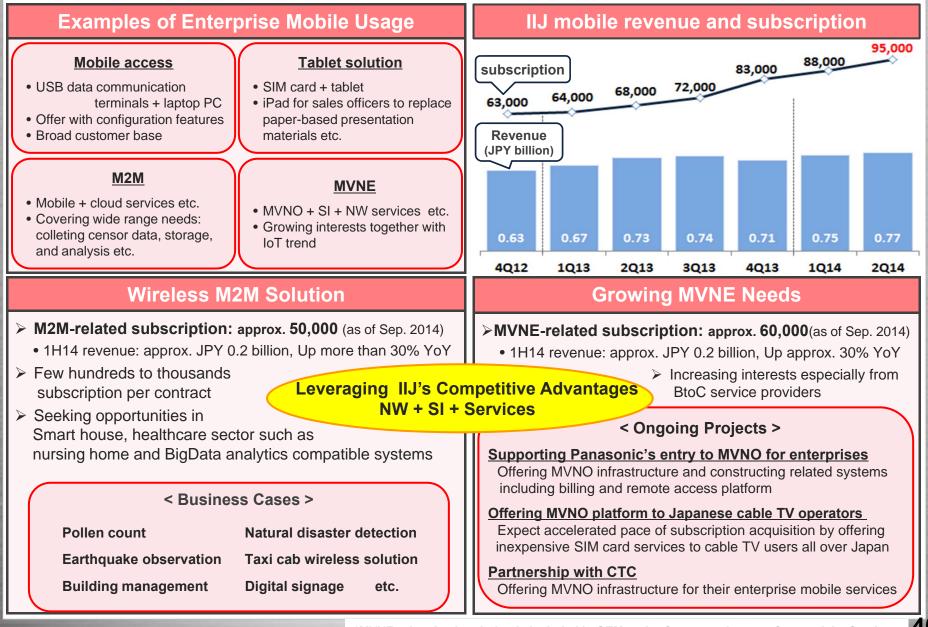
## **III-2.** MVNO Business Overview and for Consumers



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\*Consumer MVNO includes not only LTE services but also 3G and others

## **III-3. MVNO Business for Enterprises**



## **III-4.** Revision of FY14 Full Year Financial Target

	FY14 Initial Target (Apr. 2014 -Mar.2015)	FY14 Revised Target (Apr. 2014 -Mar.2015)	FY13 Actual (Apr. 2013 -Mar.2014)	FY14 Revised Target compared to FY13 Actual	
Total Revenues	123.0	122.0	114.3	+7.7	+6.8%
Operating Income	7.2	6.5	5.7	+0.8	+13.6%
Income before Income Tax Expense	7.0	6.5	6.3	+0.2	+3.6%
Net Income attributable to IIJ	4.5	4.0	4.4	(0.4)	(10.0%)
Net Income attributable to IIJ per Share	JPY 97.96	JPY 87.07	JPY 100.26	JPY(13.2)	(13.2%)
Cash Dividends per Share	JPY 22.00 (Annual)	JPY 22.00 (Annual)	JPY 22.00 (Annual)	-	-

- <u>1H14 financial results</u> fell short of our target mainly because operating costs increased from the beginning of this year along with the enhancement of business investment including an increase in personnel-related costs, and the recognition of one-time costs and expenses related to headquarter relocation.
- <u>1H14 NW service revenue</u> fell short of our target. While consumer MVNO revenue has been rapidly increasing, SNS game customers' Cloud revenue did not grow much, overseas DC service revenues also decreased, and projects becoming larger which tend to take longer to be recognized as revenue. Cost increased accordingly with our plan.
- <u>1H14 SI revenue</u> expanding along with project-scale becoming larger. Systems operation and maintenance revenue is accumulating as well. Gross margin was almost in line with our plan.
- Revised the full year financial target considering the gap between our target and 1H14 results, especially the weaker than expected accumulation of recurring service, whose impact could continue in 2H14.

Unit: JPY billion

### **※** Forward-looking Statements

Statements made in this presentation regarding IIJ's or managements' intentions, beliefs, expectations, or predictions for the future are forward-looking statements that are based on IIJ's and managements' current expectations, assumptions, estimates and projections about its business and the industry. These forward-looking statements, such as statements regarding revenues, operating and net profitability are subject to various risks, uncertainties and other factors that could cause IIJ's actual results to differ materially from those contained in any forward-looking statement. These risks, uncertainties and other factors include but not limited to:

- a decrease of corporate spending or capital expenditure due to depression in the Japanese economy and/or corporate earnings decreased,
- an inability to achieve anticipated results and cause negative impact on profitability,
- a possibility that less of reliability for our services and loss of business chances due to interrupt or suspend of our services,
- an excess increase in network rerated cost and outsourcing cost, personnel cost etc,
- a possibility to lose business opportunity due to our inadequate resources in personnel and others,
- an increase in competition and strong pricing pressure,
- the recording of an impairment loss as a results of an impairment test on the non-amortized intangible assets such as goodwill,
- a decline in value and trending value of our holding securities.

Please refer to IIJ's filings on Form 20-F of its annual report and other filings with the United States Securities and Exchange Commission ("SEC") for other risks.

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