# Internet Initiative Japan Inc. Corporate Overview

February and March 2018 TSE1:3774 NASDAQ:IIJI

Ongoing Innovation

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# Outline

### Strengths and competitive advantages

AAAAAAA	Business accumulation Business model Blue-chip customer base Comprehensive service line-up Positioning Leveraging Blue-chip Customer Base Recent growth	P. 3 – 5 P. 6 P. 7 – 8 P. 9 P. 10 P. 11 P. 12
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# Internet Technology Initiatives in Japan

Established	December 1992
Number of Employees	<b>3,222</b> (approx. 70% engineers) Consolidated as of December 31, 2017
Listed Markets	NASDAQ (IIJI), TSE1 (3774)
Large Shareholders	NTT group (26.0%), Dalton (6.3%), Koichi Suzuki (5.6%*) *Jointly owned by Mr. Suzuki's wholly owned private company as of September 30, 2017

### • The first established full-scale ISP (Internet Service Provider) in Japan

- Introduced many prototype Internet-related network services
- Highly skilled IP (Internet Protocol) engineers
- Self-develop services and the related back office facilities

### "IIJ" brand towards blue-chips

- Mainly large enterprises and governmental organizations
- Differentiate by reliability and quality of network and systems operation
- Long-term client relationship with no serious systems troubles

### At the leading edge of IP R&D

- Differentiate by continuous service developments and business investments
- Enhancing cloud, mobile, security, CDN (Contents Distribution Network) and solutions related to bigdata and IoT
- Participate in world-wide research and organizations ...and many more

# **Technology and Service Developments**

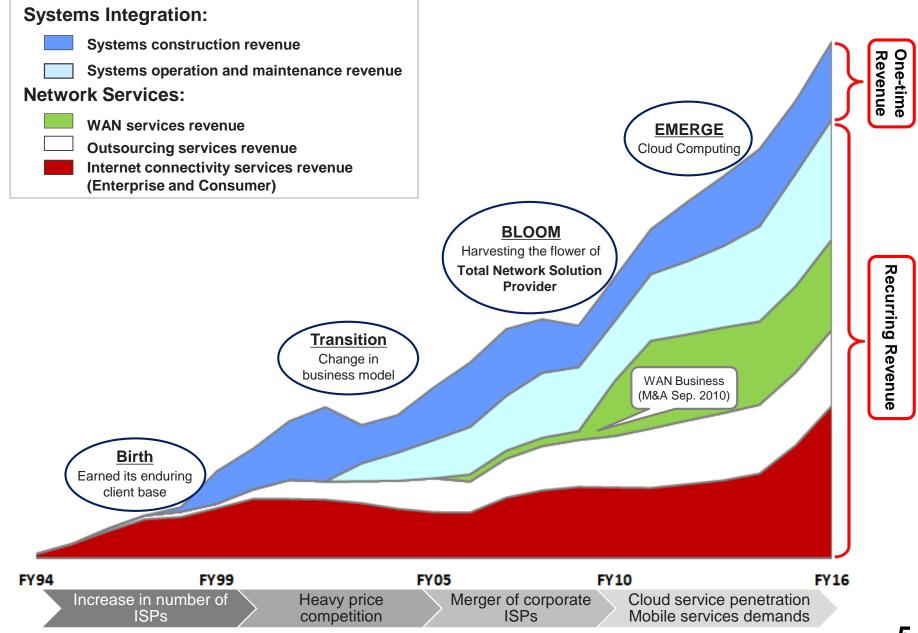
Initiate the market by developing ΙοΤ Solution Α network-related services **Overseas** BigData **SI Projects** Solution SDN/NFV FX Cloud Service Container In overseas Application DC SACM Development Cloud **Systems** Computing SOC Operation **IPTV** "IIJ GIO" Large Volume Smart-Platform **Systems** Data metering Smart Integration Distribution Mobile P to P Consume Internet **iBPS** LaIT Mobile LAN LTE DC M<sub>2</sub>M Internet Global Managed VPN Service backbone Web **Full-MVNO** CDN IP Multicast Global Anti-spam Gateway WAN Solution SEIL **DDoS MVNE ISP** IIJ in U.S. SMF Asia **Mobile** Consumer Firewall Wide Backbone **ISP** Service LAN IIJmio IPv6 Home Page IX **Dial-up** Service **SLA** service IIJ4U Web Hosting Service 2018 1992 2006 2008 2014 2016 1996 1997 1998 2007 2010 2013 TRINIT DeCurret **X**JOCDN Internet Initiative Japar IIJ INNOVATION INSTITUTI IIJ Europe IIJ America Engineering REAL Net Chart Japan IIJ Global i-revo **IIJ Group** Trust

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**About IIJ** 

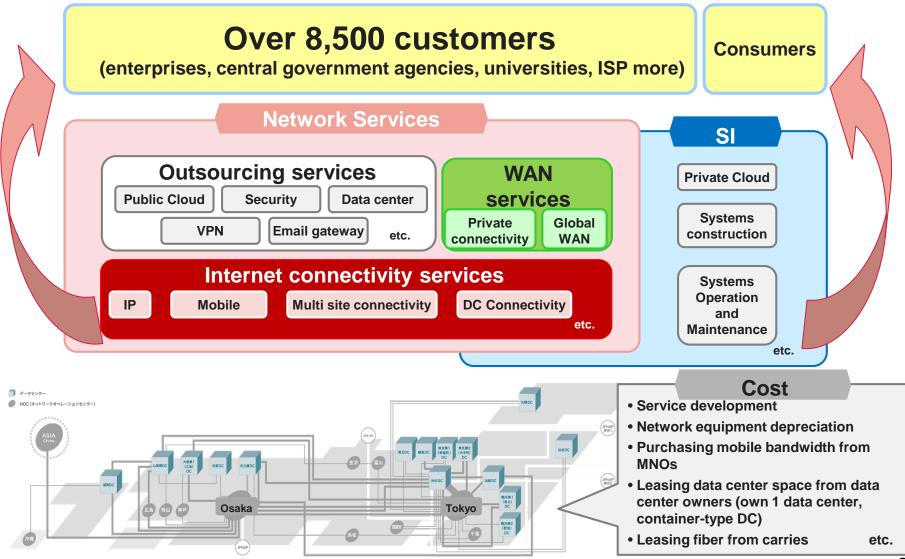
# **ISP to Total Network Solution Provider**

**About IIJ** 



# **Business Model**

### Leveraging Internet-related technology Total network solution provider with services and SI



**About IIJ** 

Competitive Advantages

### **Cover Most of Blue-Chip Companies**



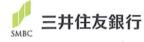






**NO/MURA** 

Panasonic











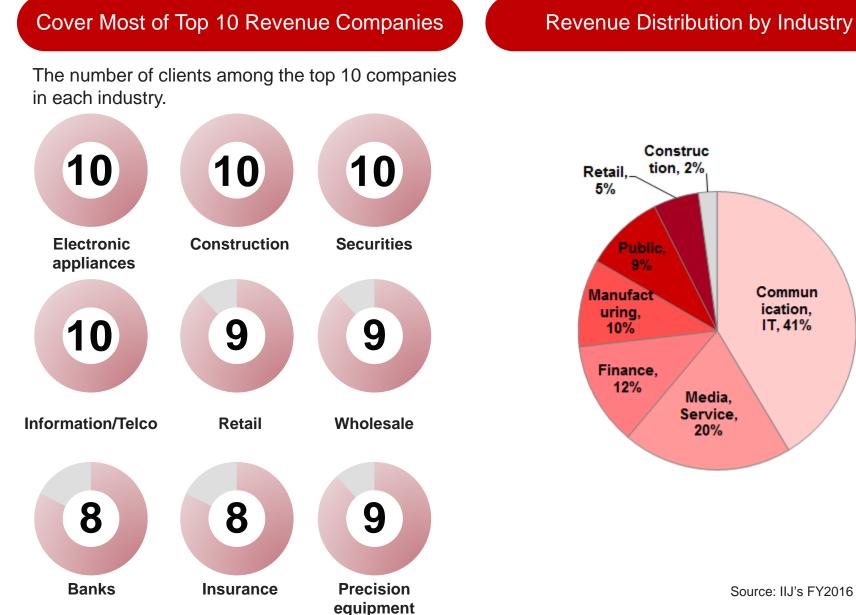




and many more...

# **Excellent Customer Base with Many Blue-Chips**

Competitive **Advantages** 



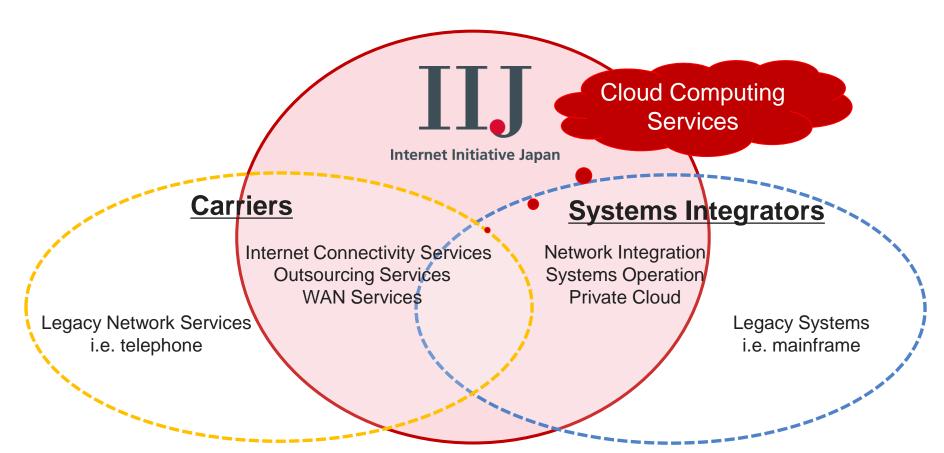
Source: IIJ's FY2016 Financials

# **Comprehensive Line-ups of IT services**

Competitive Advantages

Re	evenues	Services	Business status
	Internet Connectivity (Enterprise)	<ul> <li>Primary connectivity for head offices</li> <li>High-performance dedicated connectivity</li> <li>Redundant connectivity for multi-site</li> </ul>	<ul> <li>Dominate the matured market</li> <li>Revenue gradually increase with greater contracted bandwidth/traffic</li> <li>Anticipate to grow with further cloud service penetration and CDN</li> <li>Continuous network expansion</li> </ul>
NW Services	Internet Connectivity (Consumer)	<ul> <li>Mobile solutions, M2M/IoT, MVNE for enterprises</li> <li>Inexpensive SIM card services for consumers</li> </ul>	<ul> <li>Emerging market, consumer rapidly expanding</li> <li>M2M/IoT for enterprises grow for mid- term</li> <li>Business investment for full-MVNO</li> </ul>
	WAN	Closed NW for multi-site connection	Stable market for long term
	Outsourcing	<ul> <li>Security, data center, email outsource, NW/Server management service line-ups etc.</li> <li>Over 60 in-house developed services</li> </ul>	<ul> <li>Cross-sell and accumulate various outsourcing services</li> <li>Growing demands for security</li> <li>Continuous service development</li> </ul>
SI	Operation & Maintenance	<ul> <li>Full service line-ups for laaS</li> <li>SaaS/PaaS with partners</li> <li>Hybrid/Multi cloud solutions</li> <li>BigData, FX application etc.</li> </ul>	<ul> <li>Enormous opportunities with cloud shift of large enterprises' systems</li> <li>Core area of the mid-long term growth</li> <li>Continuous service enhancement including GIO P2</li> </ul>
	Construction	<ul> <li>Internet-related SI, NW integration</li> <li>Cloud-related, mobile-related SI</li> </ul>	<ul> <li>Value-added functions to promote cloud, mobile systems etc.</li> </ul>
Equipr	nent Sales	Operation & maintenance after construction	

### **Cover Corporates' New IT Services Demands with reliable operation**



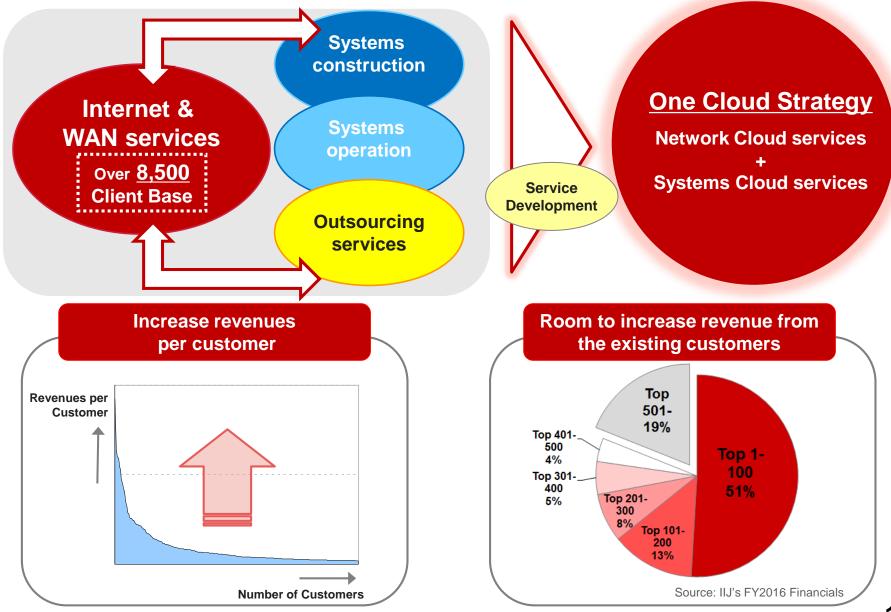
### **IIJ's differentiation points towards competitors**

- Many highly skilled network engineers
- Corresponds to the Internet market rapidly
- Unbureaucratic organization structure

- Operates network facilities by ourselves
- Develops network services
- Moderate number of employees

# Leveraging Blue-chip Customer Base

Growth Strategy

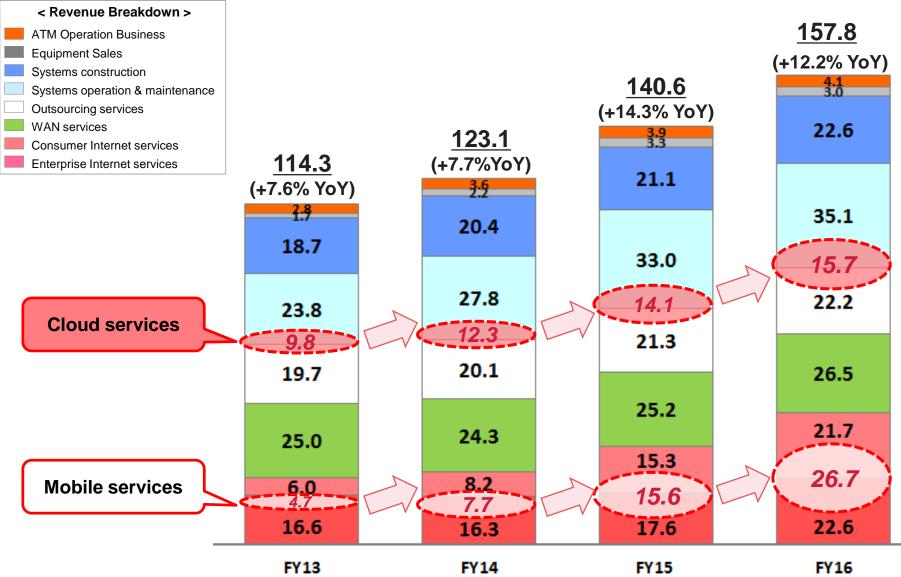


# **Leveraging Blue-chip Customer Base**

Growth Strategy

Unit: JPY billion

### **Cross-selling multiple service products**



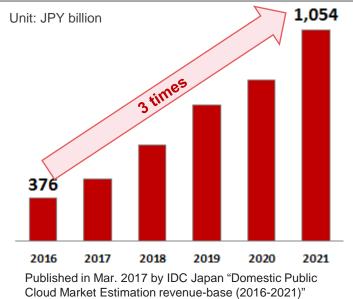
### **Cloud Market in Japan**

- Cloud penetration among Japanese enterprises\*: 46.9% as of 2016-end, 33.0% as of 2013-end \*Source: WHITE PAPER "Information and Communications in Japan published annually by the Ministry of Internal Affairs and Communications
- > Some advanced and mission critical enterprises on cloud
- Average system life cycle: 5 years
  - Cloud services as an option for system replacement
- Cloud migration expected to further penetrate
- Systems don't migrate at once, especially large internal systems
  - Customization (SI) is required when migrating to cloud
- Great business opportunity with IoT and BigData

### **IIJ's Competitive Advantages**

- > One of the first cloud service providers in Japan
  - Launched services in FY10
- Offer private and public cloud infrastructure
  - Hybrid cloud, multi cloud etc.
  - Virtual servers, storage, etc.
- Target large business enterprises' internal IT systems, traditionally covered by Slers
  - Current IIJ's SI is mostly Internet-related systems
- > Approx. 600 partners (Microsoft, VMware, SAP etc.)
- Promote cloud shift of blue-chips by continuously enhancing service line-ups including GIO P2
- Engage in solution development (IoT, BigData, M2M, etc.)

## Cloud Market Growth in Japan



- Combination with network, security services and SI
- Reliability and value-added service features for Japanese systems
- Differentiate by face-to-face consultation, service line-ups, and operation-customer support
- Monitors IIJ GIO, other venders' cloud service and on-premise systems
- Leverage network service clients to cover large enterprises' internal systems' cloud shift
- Integrate Full-MVNO, security, SI into IoT/Big Data transactions

# **Cloud Business**

### Flagship IIJ GIO P2 Projects

One of the largest global logistics companies chose IIJ's cloud service for its fully-outsourced internal systems (3,500 servers and 2PT storage)

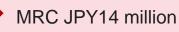
MRC JPY9 million

One of the largest prefectures chose IIJ's cloud services for "Local Government Information Security Cloud" systems



MRC JPY60 million

One of the largest online ticketing companies chose IIJ's cloud service for its main and prominent service platform



One of the largest travel agencies chose IIJ's cloud services for its core business operation systems

MRC JPY12 million

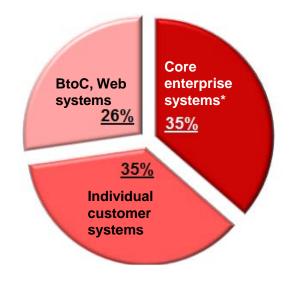
> A central government agency chose IIJ's cloud service for a system managing sales point



MRC JPY8 million

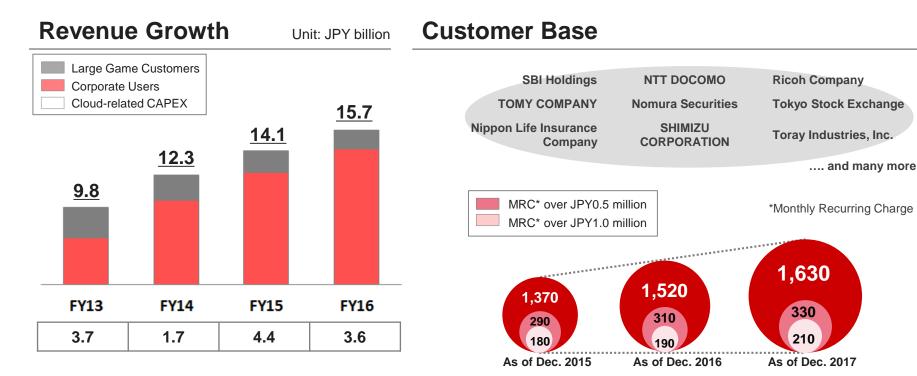
## IIJ GIO P2 System Usage

Among IIJ GIO P2 prospective projects with monthly revenue charge over JPY1 million, 35% are core enterprise systems-related



- Launched IIJ GIO P2 in fall 2015. profit burden currently
  - FY16 revenue up JPY0.65 billion YoY
  - FY16 cost up JPY1.19 billion YoY

# **Cloud Business**



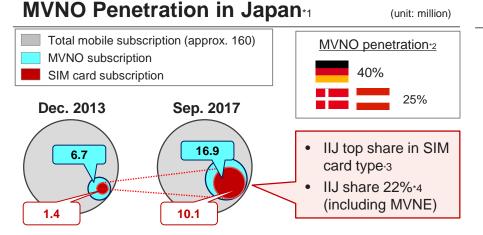
### **Business Model**

- Continuously invest in service facility and developments (servers, storage and datacenter)
- Benefit from large-scale service facility by improving utilization
- Energy-efficient container-type datacenter in country side



### **IIJ's Competitive Advantages**

IIJ's Cloud	Competitors		
<ul> <li>Experience, reputation</li> <li>Reliable operation</li> <li>Deep relationships with blue-chip customers</li> <li>In-house service</li> </ul>	AWS/Azure	<ul> <li>Strong scale merit</li> <li>Not so strong about meeting individual system needs         <ul> <li>Service specs</li> <li>SI expertise</li> <li>Customer support</li> </ul> </li> </ul>	
<ul> <li>developments</li> <li>Various options for CPUs/OSs/storage/netw ork usage etc.</li> </ul>	Slers	<ul> <li>Tailored toward individual private cloud, in principal</li> <li>Target current clients, in principal</li> </ul>	



\*1 Ministry of Internal Affairs and Communications ("MIC")

\*2 "Promoting a vibrant mobile market in New Zealand" by Trustpower Limited in Nov, 2015

\*3. MIC, excluding MVNE subscription

\*4 MM Research Institute as of March 2017, published in June 2017

### **IIJ's Growth Strategy**

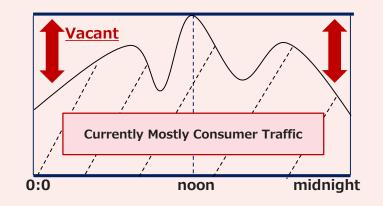
# Maintain reliable connectivity and profitability with consumer and corporate revenues

- ✓ Expect better network utilization than the MVNOs just receiving revenues from consumers
- ✓ Expect full-MVNO services to accelerate enterprises' demand for IoT
- ✓ Room to absorb corporate traffic; margin to improve
- Gather various consumer traffic (young, old, student, households, business persons etc.) with MVNE strategy
  - ✓ 135 MVNE clients as of Dec. 2017 (retailers, CATV, EC vendors, SIers, manufacturers etc.)
- Leverage cloud, security, SI elements for enterprise usage (ie. IoT transaction)

#### IIJ's Profit Model



#### Current IIJ's mobile infrastructure utilization image



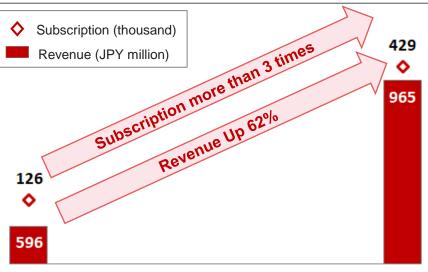
#### **Mobile Business Profitability**

- Currently leasing bandwidth to meet the traffic peak of consumers
- By absorbing enterprise traffic (M2M/IoT), total network utilization should improve
- Continued to be profitable.

#### **Accumulating Enterprise Mobile Solutions**

- IIJ started providing enterprise mobile solutions from 2008 by becoming the 1<sup>st</sup> MVNO in Japan to connect Docomo's mobile network
  - · Wireless solution to enterprise customers
  - Leveraging blue-chip customer base
  - Provide with SI, if necessary
- Accumulating IoT-type M2M projects continuously
  - Security cameras, digital signage, BtoC service handy devises, large-scale solar panel monitoring, ticket vending machine etc.

### Enterprise Mobile Revenue (excluding MVNE)





### Becoming the first Full-MVNO in Japan ~Aim to generate IoT demands ~

#### > Full-MVNO enables to issue own SIM card:

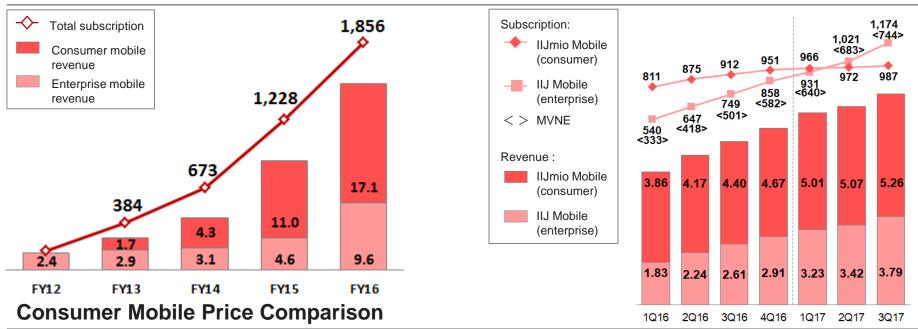
- Develop various type of mobile solutions for IoT (BtoBtoX etc.)
- Expect to offer closed network, private roaming, business solution with inventory optimization, cost compression of SIM by issuing own original SIM
- Embedded SIM ("eSIM"), Re-Programmable SIM, Multi-Profile SIM etc.
- SIM card adjustable to any type of SIM (multi-form function)

#### Launching services in March 2018

- Preparation proceeding as planned: constructing HLR/HSS systems and verifying communication confirmation with Docomo etc.
- > Expected total investment: approx. JPY4.5 billion
  - Construction of HLR/HSS systems
  - Accumulation of monthly payment to NTT Docomo for their network remodeling fee (not IIJ CAPEX)
  - Expect cost of approx. JPY0.4 billion in FY17 (from Dec. 2017)
  - Expect related CAPEX up JPY0.8 billion YoY in FY17

# **Mobile Business**

#### Subscription (unit: thousand) and Revenue (unit: JPY billion)



MNOs's affiliated companies and MNOs themselves started to lower their services, yet IIJ (genuine MVNO) is very cheap. Below information is as of August 2017

	IIJ	Y!mobile	UQ mobile	Docomo*	au*
Monthly fee ¥1,600		¥1,980	¥1,680	¥1,780	¥1,980
Data volume	3GB	2GB	3GB	2.5GB*	1GB
Contract period	1month	2yrs	1yr	2yrs	2yrs
iPhone	Any SIM lock-free	iPhone SE only	Yes	No	No
Other restrictions	N/A	¥2,980 with 1GB from 26 <sup>th</sup> months	N/A	Must purchase data ¥6,500 (5GB)	Usually ¥3,480 ¥1,980 offered limited time

Docomo: "Simple Plan" with Family Share pack (minimum of 5GB for 6,500 MRC), au: "pitatto plan"

# **IoT Business**

### **Further Accumulation of IoT Projects**

- IoT-related discussion & PoC prj. with our blue-chip customers as they seek business opportunities with IoT
- Prospective orders increasing after the announcement of to engage in full-MVNO

#### 3Q17-end: approx. 280 projects

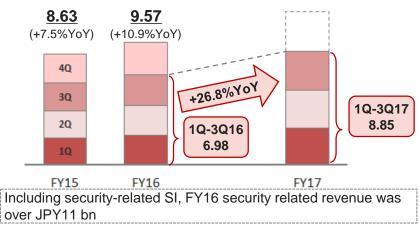
Sector	Examples of usage						
Factory	<ul> <li>Remote mgmt. and control of factory facility</li> <li>Predict machine failures, reduction in maintenance cost</li> </ul>						
Agri.	Paddy mgmt. (control of water level & temp.)						
Log.	<ul> <li>Mgmt. of vehicle location &amp; delivery status</li> <li>Connected Cars, data monitoring of racing cars</li> </ul>						
Retail	<ul> <li>Analysis on consumers' movement from in-store cameras to create marketing data</li> <li>Monitoring waiting customers</li> </ul>						
Housing	<ul> <li>Mgmt. of electricity with info from smart-meter</li> <li>IoT to consumer electronics and nursing care</li> </ul>						
Others	<ul> <li>Mgmt. for solar panels &amp; windmills</li> <li>Tracing products</li> </ul>						
	<pre>&lt; Glossary &gt; Agri. Agriculture PoC Proof of Concept Log. Logistics</pre>						

- Prj. Projects Inst. Mgmt. Management Govt. Temp. Temperature a/c
- Institution Government account

### IIJ as IoT platform

#### IIJ provides necessary elements for IoT comprehensively Cloud шыю Internet **IIJ IoT Service Devise Control** Data Data visualizer <u>storage</u> Data hub **IIJ** mobile Intelligent Industrial **Smart Home** Wearable Transportation Internet Construction Inventory Consumer Sensor Equipment Management Electronics Monitoring

#### Security-related Services Revenue JPY billion



#### **Business Developments**

#### DDoS protection service strongly growing

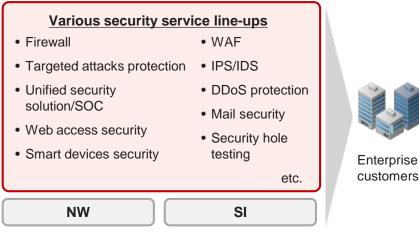
- Widely used among central government agencies, major financial institutions, Growing penetration toward BtoC service providers
- High penetration towards large financial inst. & central govt. agencies, Further demands coming from service sector
- Able to protect from over terabit scale attacks
- Email & Web gateway service continuously expanding

#### Mail service: approx. 1.8 million a/c Web gateway service: approx. 1.2 million a/c

- Fully-manage over several hundred thousand a/c for global manufacturing company's mail gateway and more
- > 10yrs+ of service operation, filter logics in-house developed
- ◆ Enhance competitiveness with SOC service (Mar. '17 ~)
  - Providing to local government. Leveraging security log obtained as an ISP to protect against latest cyber threats
  - Assist enterprise security systems with establishment of CERT, SOC service & wide-range of security services

### Security service line-ups

#### Provide together with NW and SI as comprehensive



- First in Japan to provide firewall services (since 1994)
- Protecting several hundreds of thousands email accounts with our services for such as global manufacturing companies, local governments and more from external threats and information leaks
- Providing DDoS protection services which are able to handle terabit cyber attacks to many of central government agencies and prominent financial institutions
- Providing SOC services with approx. 6 billion daily log records of network etc. (others: approx. 0.8 billion records a day), able to detect Internet threats and execute countermeasures in early stage
- Advising regional police departments about cyber security such as unauthorized access and Internet network

# **FinTech Business**

#### **Competitive Advantages Company Profile** Trading system leveraging the existing IIJ Raptor system DeCurret Inc. (IIJ's equity method investee) Name • Top share ASP FX system in Japan, proving to 13 major Japanese financial institutions Est. January 2018 ✓ Core-engine, dealing system, connecting multiple fx exchanges, investor service platform, operator management function etc. Capital JPY5.23 billion (as of mid-Feb.) Able to launch services by expanding IIJ Raptor function ✓ Approx. 70% of DeCurret service system is leveraged from the Shareholder IIJ (ownership 35%), 18 other companies existing IIJ Raptor system Executing business with prominent capital partners • Expect to include electronic money, bank coins and more President: Kazuhiro Tokita ✓ Aim to be a common platform for partners' cryptocurrency distribution (IIJ senior managing executive officer) Directors Future potential: connecting payment data and accounting, smart Part-time directors: IIJ CEO, IIJ COO, IIJ CFO contract, BtoB settlement and more by leveraging blockchain technology **Business Business Target** > Providing cryptocurrency exchange and settlement Members & Users **Over 30 million** Members & Users services altogether Settlement revenue over 5 million > Exchange service (from 2H18) Exchange revenue · Providing users to exchange various cryptocurrency real time Revenue 24 hours 365 days, mainly for consumers over JPY10 bn ✓ Basic function of Wallet will be launched ✓ Differentiate with highly reliable system, low bid-ask spread, and security requirement such as AML/KYC\* ✓ Bid-ask spread as revenue > Settlement service (from FY19) • Cryptocurrency settlement at location such as E-commerce, **FY18** FY22 FY27 retail shops, BtoBtoC and BtoC business model Impact on IIJ's consolidated financial results etc. ✓ Co-working with capital partners <PL> Impacted by equity in net income/loss ✓ Bid-ask spread and system usage as revenue <Business> of equity method investees Raptor & cloud to grow FY18: Assume approx. JPY0.6 bn AML(Anti-Money Laundering). KYC(Know Your Customer) refers to a • IIJ owns 35% of DeCurret's equity in net loss procedures to verify customer, which is required when opening value FY19: Equity in net loss to become smaller accounts. In cryptocurrency transaction, KYC is performed through FY20: Turn positive, equity in net income to expand thereafter blockchain which reduces the hassle and cost for identity verification.

# **FinTech Business**

#### **Shareholders of DeCurret**

Internet Initiative Japan	TOCHU	QTnet	K-OPTI.COM
	By your side, for life DAI-ICHI LIFE W Dai-ichi Life Grou		<u>大和証券グループ本社</u> Daiwa Securities Group Inc.
東京海上日動	💠 NISSAY	NO/MU	RA JR-EAST
<b>BIC CAMERA</b>	1S&AD Mitsui Sumitomo	o Insurance	SMBC SUMITOMO MITSUI BANKING CORPORATION
📥 Mitsui Fudosan	<b>MUFG</b> Bank of	f Tokyo-Mitsubishi U	IFJ
YAMATO HOLDINGS CO.,	LTD. Challenging Tomo	-	lentsu

# **CDN (Contents Distribution Network) Business**

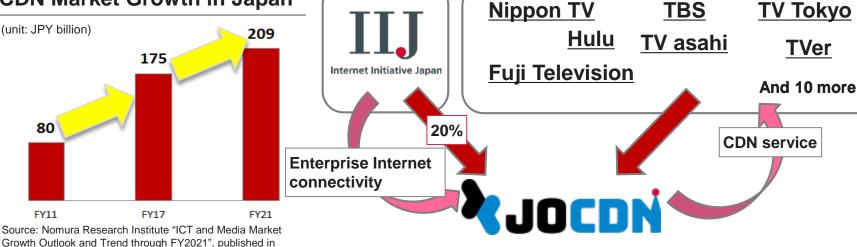
Growth Strategy

### **CDN Market in Japan**

- Greater needs to distribute contents over Internet
- 4K/8K and high-definition contents to increase towards the Tokyo Olympics
- Nippon TV owns Hulu Japan, broadcasting companies operate "TVer"
- Akamai strong in Japan CDN market, no prominent Japanese provider currently
- IIJ has rich and long experience in CDN business
  - Olympics games, high school base ball games, and many more

### **CDN Market Growth in Japan**

Nov. 2015



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Established JV as All Japan TVs' CDN platform provider

IIJ will provide Internet transit to the JV

> Currently providing CDN services for TVer and Nippon TV

Company name	JOCDN Inc.
Capital	JPY710 million
Establishment	December 1, 2016
Shareholders	IIJ (20%), Nippon TV (14%), TV asahi (14%), TBS (14%), TV Tokyo (14%), Fuji TV (14%) and 10 commercial broadcasting companies
Management	Chairman: Koichi Suzuki (IIJ) President: Shunichi Shinozaki (Nippon TV)
Business	<ul> <li>Provide a video content distribution platform service for use within Japan</li> <li>Construct and operate broadcasting systems</li> </ul>

# **Revenue & Operating Margin Growth**

#### **Business Status**

**NW Enhance** 

SDN R&D

#### **Revenue Growth Scale Merit Next Stage** Investment MVNO to explode · Cloud GPM up by scale Main platform provider for Cost increase / Large AC Revenue down (Game etc.) Cloud accumulation MVNO GPM up by NW enterprises' next usage of IT Accumulate Business Assets GP increase lead OP increase utilization (ie. Big Data/IoT) Continuous business investment Integrated Transactions Operating margin growth as a service provider (P2, Omnibus, Full-MVNO, CDN, AI etc) Revenue, Operating Margin, and Adjusted EBITDA (unit: JPY billion) 250 Adjusted EBITDA: -0-16.1 16.1 15.3 Expected Adjusted EBITDA: 14.8 n 14.5 Total revenue : 13.5 176 Operating margin: -0-158 141 Expected operating margin : \_\_\_\_ 123 114 106 97 Breakdown of JPY250 billion 7.3% 6.5% 5.0% Cloud: JPY45 billion 4.4% 4.1% 3.7% 3.3% Mobile: JPY65 billion ٠ **~** Others: JPY140 billion FY11 FY12 FY13 **FY14** FY15 FY16 FY17 FY20 plan target **Business Developments to be Integrated** IoT **GIO** Enhance GIO P2 **Big Data** Overseas business **Full-MVNO** SA-W1/SACM **CDN Enhance for 4K** Cloud Mobile **Resource Enhance** Omnibus **Consumer MVNO** Security SOC Security Network

Health Care

**Devise Control** 

SI/Operation

Smart Meter

Security Enhance

# Summary of 3Q FY2017 Financials

**Financials** 

Revenue Gross Margin Operating Income Pre-tax income*	<u>3Q17(3 months)</u> JPY44.6 bn JPY6.7 bn JPY1.5 bn JPY1.9 bn	YoY +13.0% +12.5% +20.9% +40.1%	JP	17 Results Y127.6 bn PY19.8 bn JPY3.8 bn JPY4.3 bn	YoY +12.3% +10.8% +19.7% +26.1%	FY17 Targets JPY176.0 bn JPY28.2 bn JPY6.5 bn JPY6.5 bn	YoY +11.5% +11.7% +26.6% +19.8%
Net income**	JPY1.2 bn	+49.6%		JPY2.7 bn	+40.7%	JPY4.0 bn	+26.3%
Enterprise Ne	etwork Services			Mobile & IoT			
<ul> <li>Internet connectivity revenue grew largely +24.0%YoY with MVNE etc.</li> <li>IP revenue also stably increasing, expect stronger growth with CDN etc.</li> <li>Security-related revenue grew largely +26.8%YoY</li> <li>Strong demands for DDoS protection, secure Web &amp; Mail services</li> <li>With Omnibus, acquiring demands for WAN and NW replacement</li> <li>WAN revenue +9.2%YoY, Omnibus revenue more than quadrupled YoY Omnibus expanding its service functions (WAN enhancement from 1Q18)</li> <li>Construction of our own data center in Chiba prefecture</li> <li>Expect future operation cost to be approx. 20% lower with better operation productivity by integrated service facility, outside air cooling &amp; Al control</li> </ul>				<ul> <li>Differentiate from others with enterprise solution &amp; MVNE         <ul> <li>Total mobile revenue: +34.8%YoY, MVNE revenue: +77.7%YoY</li> <li>MVNE clients as of 3Q17-end: 135 (+7 from 2Q17-end)</li> </ul> </li> <li>Launching Full MVNO services from Mar. 2018 gradually         <ul> <li>Private global network, flexible billing control for IoT usage, original overseas roaming, chip SIM etc.</li> </ul> </li> <li>3Q17-end IoT prospective orders approx. 280: such as NW cameras, factory IoT         <ul> <li>JV with Chubu Electric Power for connected home IoT business</li> <li>Strong interest to be our partners along with Full MVNO launch</li> </ul> </li> </ul>			
Clou	ud & SI			Further Business Developments			
<ul> <li>Differentiating with Private cloud strategy: Revenue +13.7%YoY         <ul> <li>VMware virtualization PF, Multi-cloud, Unified Operation Management etc.</li> </ul> </li> <li>Realizing competitive advantages towards complex projects with Cloud, Security, Network +SI         <ul> <li>SI construction +4.0%YoY, SI operation &amp; maintenance +7.3%YoY</li> </ul> </li> <li>Overseas business developing almost as planned Asian subsidiaries continuously expanding business         <ul> <li>1Q-3Q17 revenue JPY4.25 bn, operating deficit JPY0.08 bn Expect FY17 to turn positive</li> <li>Strong interests for GDPR solution, accumulating orders</li> </ul> </li> </ul>				prominen • DeCurre • Launchi ◆ CDN JV v <u>"JOCDN"</u> • To provi ◆ Over 100 p service" clo home-based c	et Japanese of et Inc. IIJ's equing services fro with Japanes developing I ide CDN service prospects "IIJ bud-based collabor	uity method investee v om 2H18 <b>e major broadcasti</b> business and accur ce to major contents l electronic contact/co ration platform allowing vario thcare information, Enhanci	with 35% ownership ng companies mulating orders nolder from 1Q18 mmunication Note pus professional involved in
Evnan	ding existing bus	inoss sto	adily: ro	curring row	onuo arow	11 2% VoV	

Expanding existing business steadily: recurring revenue grew 14.2%YoY Grasping business opportunity like FinTech with accumulated business assets of technology, system infrastructure, customer base and more Continuous strong revenue growth just as the middle term plan's second year Operating income to largely improve with strong revenue absorbing cost increase

	% of Revenues	% of Revenues FY17 Target	XeX C	hongo
	(Apr. 2016 - Mar. 2017)	(Apr. 2017 - Mar. 2018)	YoY C	nange
	(Apr. 2010 - Mar. 2017)	(Apr. 2017 - Mar. 2016)		
Total Revenues	157.8	176.0	+18.2	+11.5%
	84.0%	84.0%		
Total Cost of Revenues	132.5	147.8	+15.3	+11.5%
	16.0%	16.0%		
Gross Margin	25.2	28.2	+3.0	+11.7%
	12.7%	12.3%		
SG&A/R&D	20.1	21.7	+1.6	+7.9%
Operating	3.3%	3.7%		
Income	5.1	6.5	+1.4	+26.6%
Income before	3.4%	3.7%		
Income Tax Expense	5.4	6.5	+1.1	+19.8%
	2.0%	2.3%		
Net Income*	3.2	4.0	+0.8	+26.3%
Cash Dividend per common share	JPY27.00	JPY27.00	-	-

#### Unit: JPY billion, YoY=FY target compared with FY16 results, \*Net income attributable to IIJ

#### Cloud

- GIO P2 flagship projects to be recognized as revenue
  - Unified business operation platform for a global manufacturing company's group, virtual desktop services etc.
- Continuously developing services and service facility investment
  - FY17 target revenue: JPY18 billion (up 15% YoY)

#### Mobile, IoT

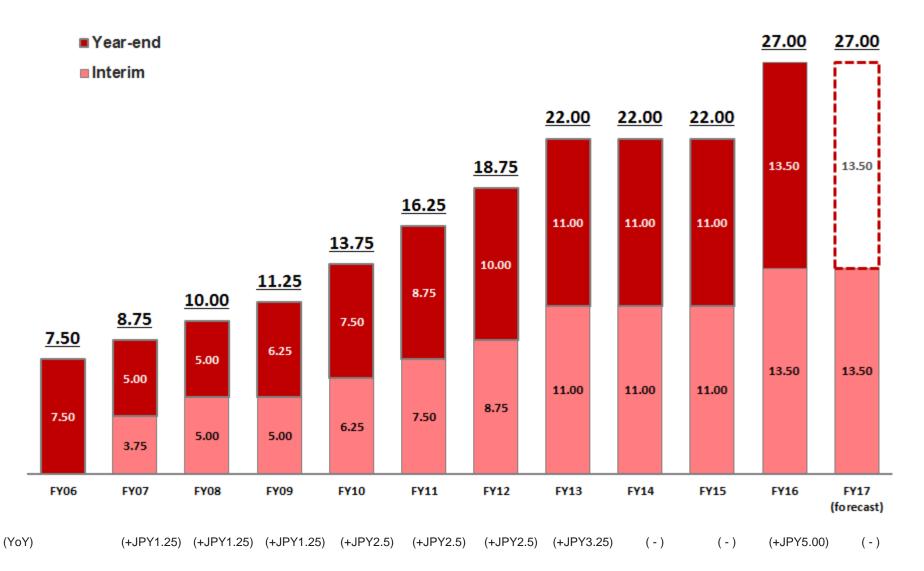
- Continuously enhance service quality, strengthen sales promotion with sales partners for consumer
- Further acquire enterprise IoT/M2M solution orders
- Full-MVNO services from 4Q17, cost to be recorded from Dec. 2017 (included in the budget)
  - FY17 target subs. net addition: stronger than FY16

#### Security

- Stronger revenue accumulation with services developed in FY16
- Information Security Cloud project's revenue to increase
- Continuously developing services and enhancing differentiation
   Security services revenue accumulation to accelerate
- SI
- Expect no significant YoY increase for SI construction revenue due to cloud trend
- Expect SI gross margin ratio to improve by 1 point YoY with SE productivity improvement and cloud revenue accumulation

#### **Overseas**

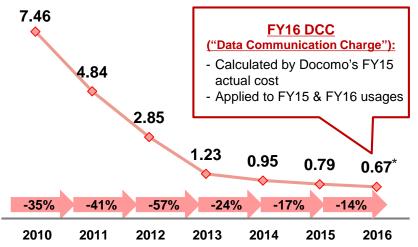
- Target revenue of JPY7.0 billion and plan to turn positive with each overseas subsidiaries making more contribution
- JOCDN Inc. to launch services
   Provide CDN services for Japanese broadcasting companies' contents



\*IIJ conducted a 1:200 stock split on common stock with an effective date of October 1, 2012. Dividend figures shown below are retroactively adjusted to reflect the stock split.

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### Docomo's Monthly DCC per 10Mbps



\*From FY16, SIM issue fee has been excluded from the DCC calculation (MVNOs need to pay the fee separately to Docomo)

### IIJ's Estimate vs. Actual Decrease Rate

	(1) Docomo's payment arrangement	(2) IIJ's estimation	(3) Actual results	
<b>FY14</b> 40%		40%	24%	
<b>FY15</b> 25%		15%	17%	
FY16**	15%	12%	14%*	

(1) Fixed in April

(2) Fixed based on (1)(3) Fixed next March

(\*) Fixed in March 2017

(\*\*) IIJ's fiscal year ended March 31, 2017

**MVNO Infrastructure Cost for Docomo** 

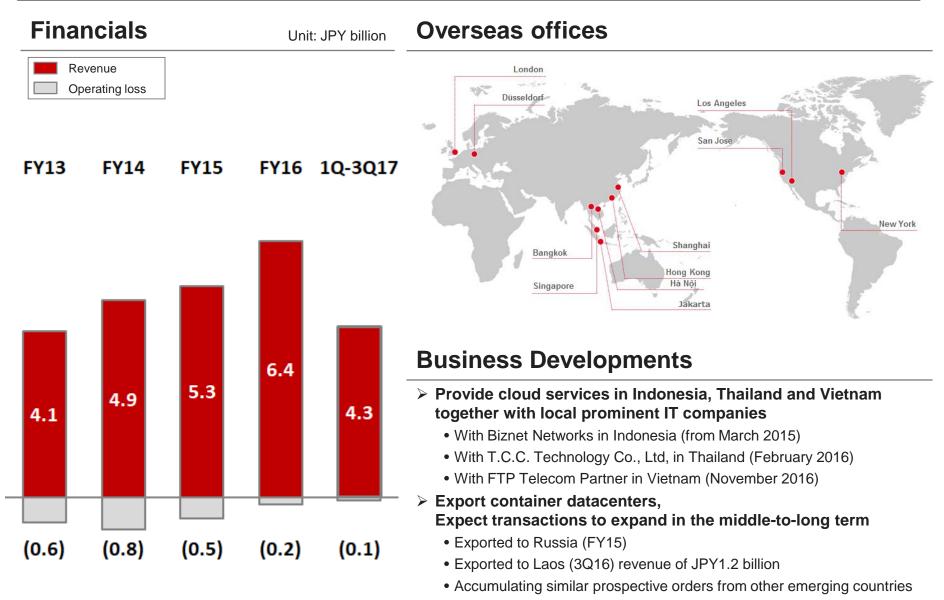
- Mobile infrastructure leasing fee from Docomo
- A Fixed charge by bandwidth
- Regulated price by government (MIC & guideline)
- Same flat-rate for all MVNOs
- Renews every year based on Docomo's actual cost etc.
- Continuously decreasing
- Fixed 1 year after, applied to current and a previous year
- FY16 DCC payment has been deducted 15% from 1Q16 by Docomo's arrangement
- FY15 DCC was fixed in March 2017 and its decrease rate shall be applied to FY16 DCC

#### **Docomo Changed Depreciation Method**

- Docomo historically used declining-balance method for calculating the depreciation of property, plant and equipment
  - From fiscal year ended March 31, 2017 Docomo uses straight-line method

Docomo's DCC based on their March 31, 2017 actual costs are to be noticed to their MVNOs around March 2018

# **Overseas Business**



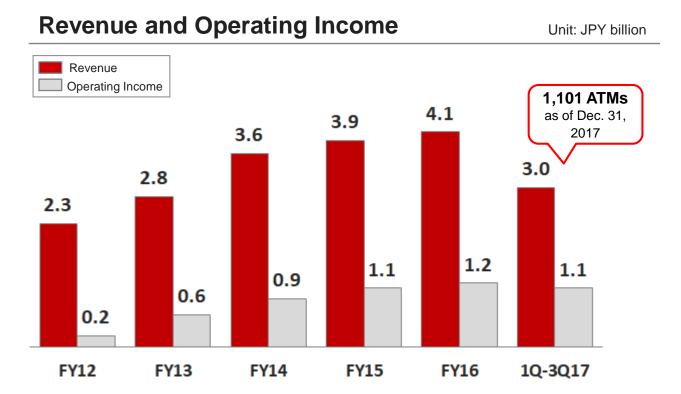
### **Business Model**

- Similar to "Seven Bank" model, high profitability
  - Seven Bank: 23,368 ATMs, revenue JPY121.6 billion, profit ratio 30.2% (as of March 31, 2017)
- > Placing ATMs in Pachinko parlors in Japan with dominant position
  - After long discussion, started to place in Kanto, Kansai, Kyushu and Tokai areas
  - 10,986 Pachinko parlors in Japan as of December 31, 2016 (source: Zennichi Yuren)
- Receive commission for each withdrawal transaction

### **Trust Networks Inc.**

- In charge of ATM operation business
- ➢ IIJ's ownership: 80.9%
- Established in 2007







# 3Q FY2017 Consolidated Financials Results

# Announced on February 8, 2018

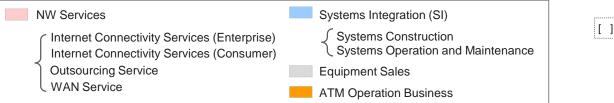
# **Consolidated Financials for 1H17**

Unit: JPY billion

	% of Revenues	% of Revenues		% of Revenues	
	1Q-3Q17 Results	1Q-3Q16 Results	YoY Change	FY17 Targets	YoY Change
	(Apr. 2017 - Dec. 2017)	(Apr. 2016 - Dec. 2016)		(Apr. 2017 - Mar. 2018)	
Total Revenues	127.6	113.6	+12.3%	176.0	+11.5%
Total Cost of	84.5%	84.3%		84.0%	
Revenues	107.9	95.8	+12.6%	147.8	+11.5%
	15.5%	15.7%		16.0%	
Gross Margin	19.8	17.8	+10.8%	28.2	+11.7%
	12.5%	12.9%		12.3%	
SG&A/R&D	16.0	14.7	+8.9%	21.7	+7.9%
	3.0%	2.8%		3.7%	
Operating Income	3.8	3.2	+19.7%	6.5	+26.6%
Income before	3.4%	3.0%		3.7%	
Income Tax Expense	4.3	3.4	+26.1%	6.5	+19.8%
	2.1%	1.7%		2.3%	
Net Income*	2.7	1.9	+40.7%	4.0	+26.3%

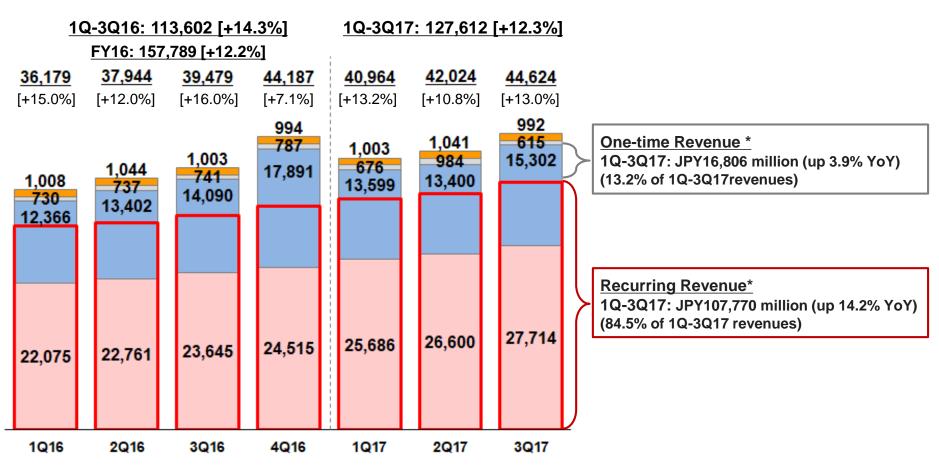
\*Net income attributable to IIJ

## Revenues



Unit: JPY million

[ ], YoY = compared to the same period in a previous year

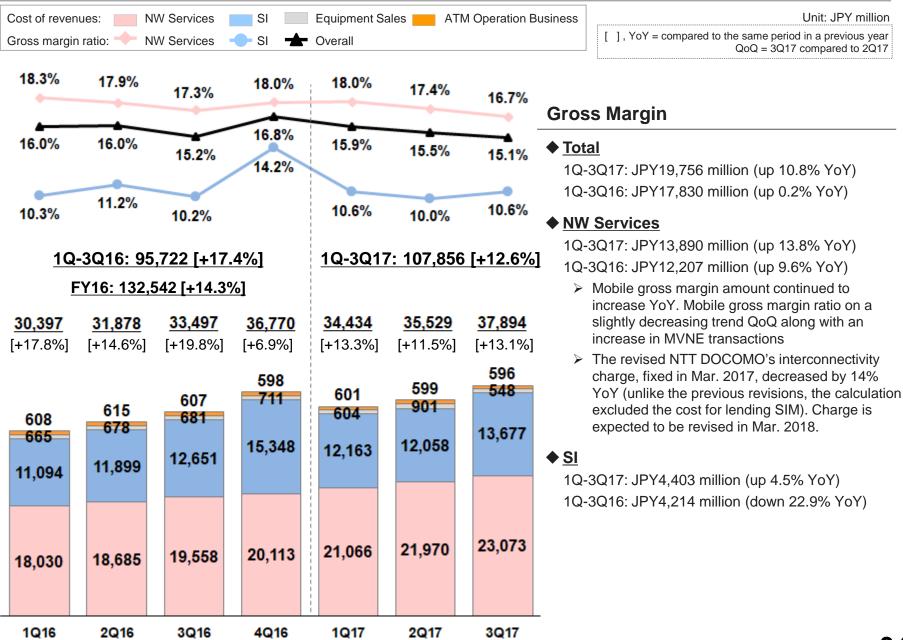


• One-time revenues, which are systems construction and equipment sales, are recognized when systems or equipment are delivered and accepted by customers

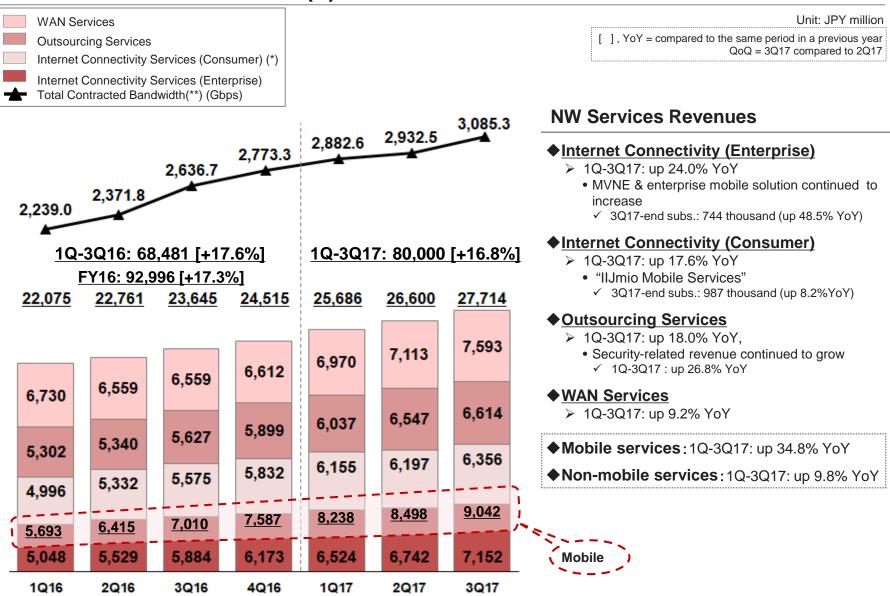
 Recurring revenues represent the following monthly recurring revenues: Internet Connectivity Services for Enterprise, Internet Connectivity Services for Consumer, Outsourcing Services, WAN Services, and Systems Operation and Maintenance

# **Cost of Revenues and Gross Margin Ratio**

**Financials** 



#### **Network Services** (1)Revenues



(\*) To focus our resources on mobile services, IIJ sold all the shares of common stock of hi-ho, Inc. which was IIJ's wholly owned subsidiary and mainly provides fixed Internet connectivity services for consumer, on Dec. 31, 2017

(\*\*) Total contracted bandwidth is calculated by multiplying number of contracts by contracted bandwidths respectively for IP service, data center connectivity service and IIJ FiberAccess/F and IIJ DSL/F of Internet connectivity services (Enterprise). 35

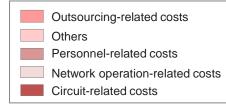
# **Network Services**

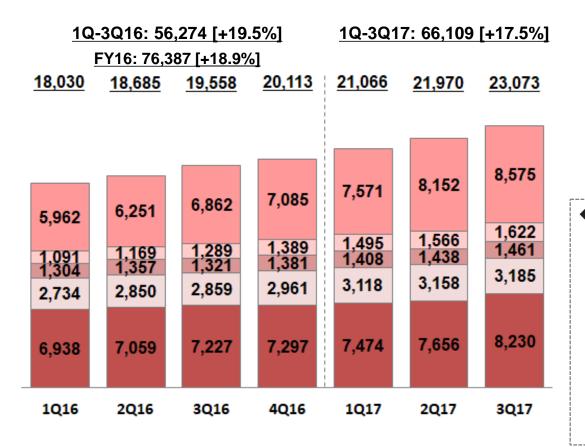
### (2)Cost of Revenues

**Financials** 

Unit: JPY million

[ ], YoY = compared to the same period in a previous year





#### **Cost of NW Services**

- ➤ 1Q-3Q17: up 17.5% YoY
  - Along with increases in WAN revenues and continuous network expansion, circuitrelated costs increased
  - Along with continuous network equipment installation and service developments, network operation-related costs increased
  - Along with increases in mobile traffic, mobile-related costs (mainly in outsourcingrelated costs) increased

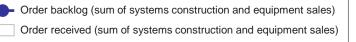
## Regarding NTT DOCOMO's ("DOCOMO") mobile interconnectivity cost recognition:

- Regarding our FY16 and FY15 usage charge, DOCOMO's interconnectivity telecommunications service charge was fixed in Mar. 2017 and it decreased by 14% (excluding the cost for lending SIM) YoY.
- Regarding our FY17 and FY16 usage charge, DOCOMO's interconnectivity telecommunications service charge, which is calculated by DOCOMO's FY16 mobile-related cost, is expected to be fixed in Mar. 2018. DOCOMO's payment arrangement is 15% off temporarily from Apr. 2017 which is same as FY16.

# Systems Integration (SI)

### (1)Revenues

Systems construction revenues Systems operation and maintenance revenues Cloud revenues within systems operation and maintenance revenues)



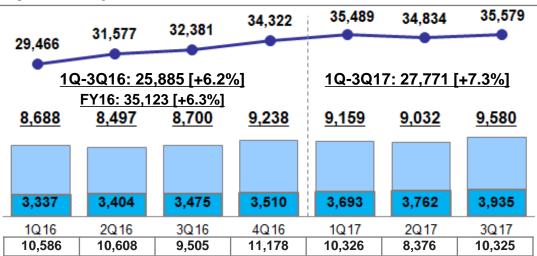
Unit: JPY million

[], YoY = compared to the same period in a previous year

Systems Construction



### **Systems Operation and Maintenance**



IQ-3Q17 revenue: up JPY558 million YoY

Large-scale construction projects orders received in 3Q17:

- Virtual desktop infrastructure for a prominent service business operator
- External web server for a major broadcast station
- NW construction for a major automotive manufacturer
- Back office system for a major travel agency
- Cloud migration of large BtoC site

etc.

- > 1Q-3Q17 revenue: up JPY1,885 million YoY
- Continuous revenue growth mainly due to the accumulation of systems construction which migrated to systems operation and maintenance phase as well as continuous increase in private Cloud revenue
  - 1Q-3Q17 revenue from private Cloud: up 11.5% YoY
  - 1Q-3Q17 revenue from SI construction: up 4.5% YoY

86.4% of 3Q17 Cloud-related revenue is recognized in systems operation and maintenance revenues (13.6% in outsourcing)

# Systems Integration (SI) (2)Cost of Revenues

Purchasing costs

Others

Outsourcing-related costs

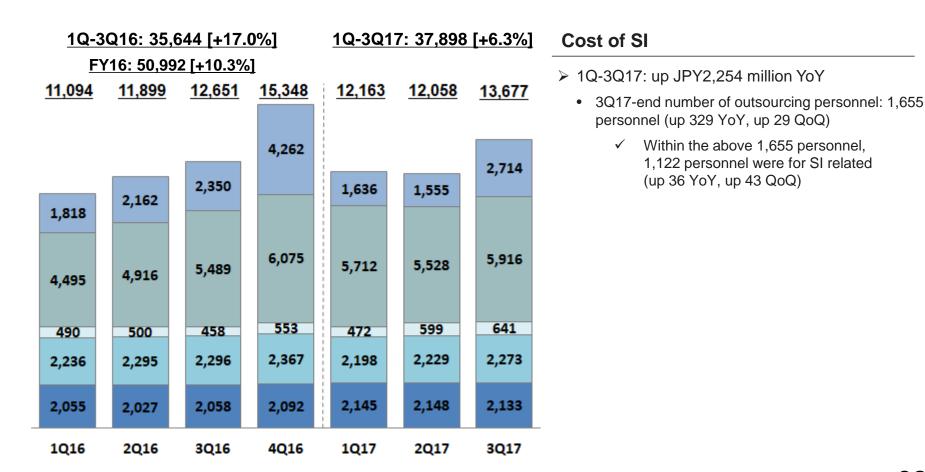
Personnel-related costs

Network operation-related costs

**Financials** 

Unit: JPY millio	ι	Jnit:	JPY	mil	lior
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[ ], YoY = compared to the same period in a previous year  $QoQ = 3Q17 \ \text{compared to } 2Q17$ 



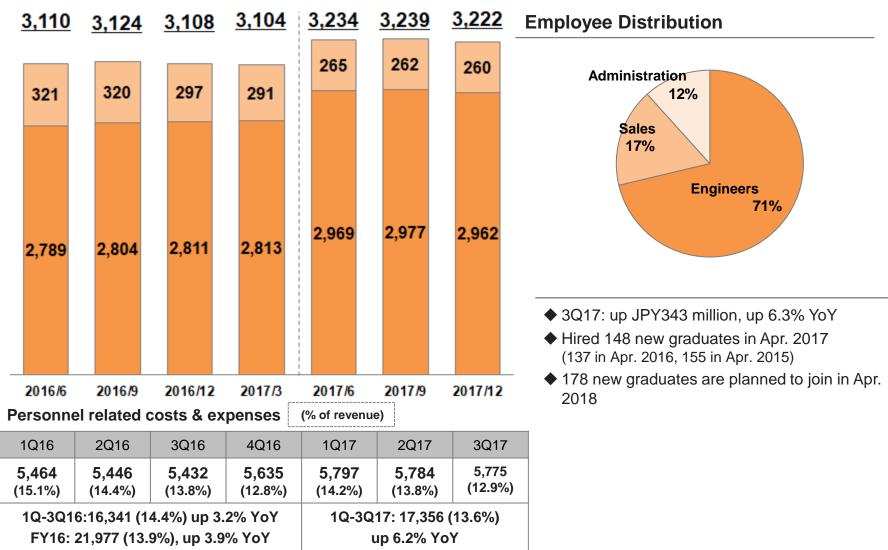
### **Number of Employees**

Contract worker

Full time worker

Unit: JPY million

[ ], YoY = compared to the same period in a previous year



## SG&A Expenses/R&D



Unit: JPY million

[], YoY = compared to the same period in a previous year

#### 1Q-3Q16: 14,675 [+7.0%] 1Q-3Q17: 15,980 [+8.9%] FY16: 20,113 (12.7%) 4,946 4,955 4,774 5.438 5,406 5,305 5.270 (13.7%)(13.1%)(12.1%)(12.3%)(13.2%)(12.6%)(11.8%)increased 112 127 124 108 124 121 110 2,286 2,056 1.965 1,908 2,002 1,938 2.130 (5.7%) (4.8%) (5.2%) (5.2%) (5.2%) (4.3%)(4.8%)3,224 2,766 3,178 2,756 3.039 3,149 2.869 (7.6%) (7.6%) (7.0%) (6.9%)(7.7%)(7.6%)(7.2%)1Q17 1Q16 2Q16 3Q16 4Q16 2Q17 3Q17

#### Sales & marketing expenses

- IQ-3Q17: up 13.8% YoY
  - Advertising expenses, sales commission expenses, and personnel-related expenses

#### **General & administrative expenses**

- ➤ 1Q-3Q17: up 2.4% YoY
  - · Personnel-related expenses increased

business Unit: JPY million						
1Q16	2Q16	3Q16	4Q16	1Q17	2Q17	3Q17
43.5 51.1 42.9 47.0 35.5 44.8 36.4						

## **Operating Income and Net Income**

Unit: JPY million **Operating Income** Net Income Attributable to IIJ — Operating Margin Ratio []. YoY = compared to the same period in a previous year 4.5% 3.3% 3.1% 2.9% 2.8% 2.7% 2.3% Income 1Q-3Q16 Operating income: 3,155 1Q-3Q17 Operating income: Income before income tax expense: 3,776 1Q-3Q16 Net income attributable to IQ-3Q17: JPY4,329 million (up JPY896 million, up 26.1% YoY) IIJ: 1,910 1Q-3Q17 Net income attributable to IIJ: 2,688 • Net gain on sales of available-for-sale securities: 1.979 JPY373 million Dividend income: JPY231 million Distribution from fund investments: JPY196 million Foreign exchange gain: JPY29 million 1.460 Interest expense: JPY276 million 1.256 1.208 1.191 1,200 1.124 1,111 ◆ Net income attributable to IIJ: IQ-3Q17: JPY2,688 million 836 802 782 706 (up JPY778 million, up 40.7% YoY) 579 529 • Equity in net income of equity method investees including Internet Multifeed: JPY101 million Net income attributable to noncontrolling interests including Trust Networks: JPY128 million 1Q16 2Q16 3Q16 4Q16 1Q17 2Q17 3Q17 139 531 1,203 342 764 531 Current income tax expense 446 301 (18)(444)(245)Deferred tax expense (benefit) 67 109 113 17 25 28 36 41 Equity in net income of equity method investees 61 24 Less: Net income attributable to noncontrolling (42)(43) (41)(39)(42) (47)(39)

interests

**Financials** 

## **Consolidated Balance Sheets (Summary)**

**Financials** 

Unit: JPY million

	Mar. 31, 2017	Dec. 31, 2017	Changes
Cash and Cash Equivalents	21,959	23,044	+1,086
Accounts Receivable	27,384	27,615	+231
Inventories	2,798	4,329	+1,531
Prepaid Expenses (Current and Noncurrent)	14,218	16,296	+2,078
Investments in Equity Method Investees	3,150	3,383	+233
Other Investments	7,925	10,933	+3,008
Property and Equipment	39,775	45,125	+5,349
Goodwill and Other Intangible Assets	9,257	8,880	(376)
Guarantee Deposits	3,060	3,346	+286
Total Assets:	<u>137,395</u>	<u>150,273</u>	<u>+12,877</u>
Accounts Payable	16,962	17,424	+462
Income Taxes Payable	1,076	531	(545)
Borrowings (Short-term and Long-term)	17,750	24,900	+7,150
Capital Lease Obligations (Current and Noncurrent)	15,203	16,586	+1,382
Total Liabilities:	<u>70,015</u>	<u>79,227</u>	<u>+9,212</u>
Common Stock	25,509	25,512	+2
Additional Paid-in Capital	36,118	36,161	+44
Retained earnings	4,512	5,983	+1,471
Accumulated Other Comprehensive Income	2,500	4,621	+2,121
Treasury stock	<mark>(</mark> 1,897)	(1,897)	-
Total IIJ Shareholders' Equity:	<u>66,742</u>	<u>70,381</u>	<u>+3,639</u>

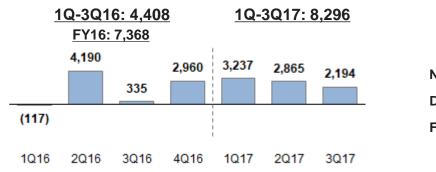
> Total IIJ Shareholders' Equity to Total Assets: 48.6% as of Mar. 31, 2017, 46.8% as of Dec. 31, 2017

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#### Unit: JPY million

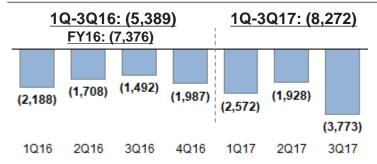
[ ], YoY = compared to the same period in a previous year

#### **Operating Activities**

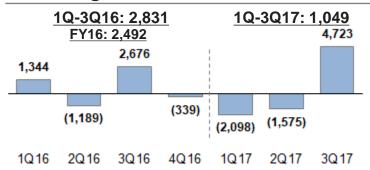


	<u>Major</u> Breakdown	<u>YoY</u> Change
Net income	2,816	+779
Depreciation and amortization	9,156	+1,150
Fluctuations of operating assets and liabilities	(3,486)	+2,493

#### **Investing Activities**



#### **Financing Activities**

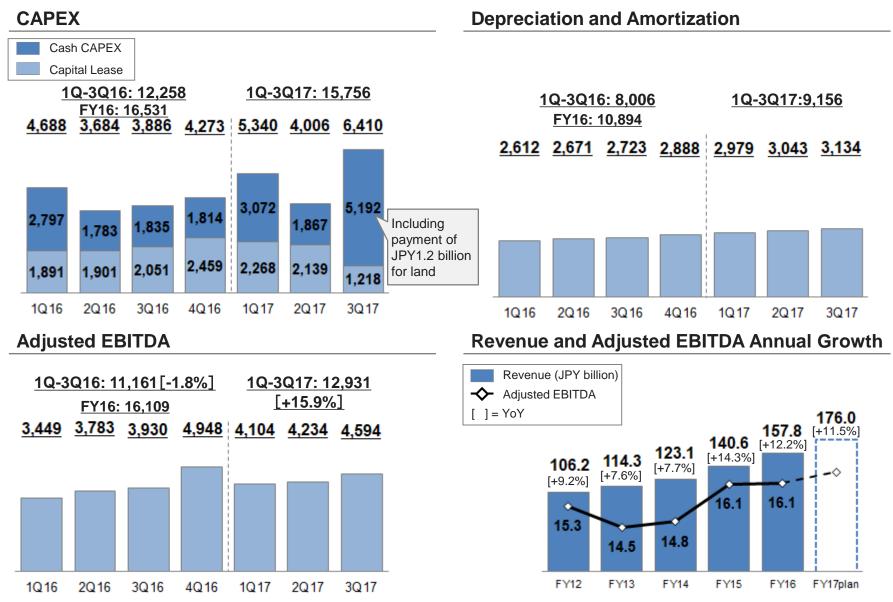


	<u>Major</u> Breakdown	<u>YoY</u> Change
Purchase of property and equipment	(11,785)	(3,845)
of purchase of land	(1,205)	(1,205)
Proceeds from sales of property & equipment (mainly lease-back transaction)	2,757	+538
Proceeds from sale of stock of a subsidiary (net of cash divested)	726	+726

	<u>Major</u> Breakdown	<u>YoY</u> Change
Principal payments under capital leases	(4,230)	(695)
Dividends paid	(1,217)	(91)
Long-term bank borrowings	7,000	(1,500)

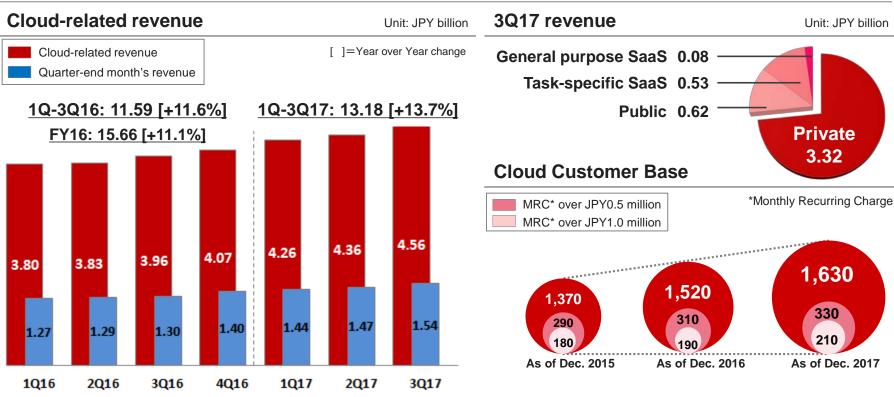
# **Other Financial Data (CAPEX etc.)**

Unit: JPY million



# **Cloud Business Developments**

Financials



#### Differentiating with Private Cloud Strategy

- > VMware Virtualization Platform continued to grow
  - Migration from on premise system to cloud are increasing: a prominent travel agency's service platform, group common communication platform etc.
- > Connecting with other systems via multi-cloud
  - Local government's internal business system etc.
- Comprehensively monitoring and operating total systems with "Unified Operation Management Service (UOM)
  - Providing the service to a major logistics company etc.
- Increasing demands for virtual desktop services along with growing security concerns, several ten thousand accounts for a major financial institution

#### Competitive advantage of IIJ Raptor

ASP type high speed foreign exchange system launched in Nov. 2010

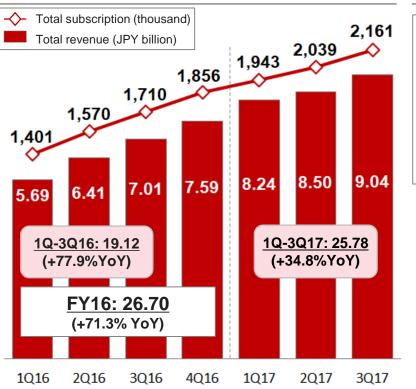
111 610

- Top share in the Japanese market for ASP FX system, 13 clients include Nomura securities, Sony Bank, Kabu.com and Hirose Tsusyo
- Revenue recognized in Task-specific SaaS
- Raptor will be provided to DeCurret as its system platform

#### ◆ <u>3Q17 Cloud revenue recognition</u>

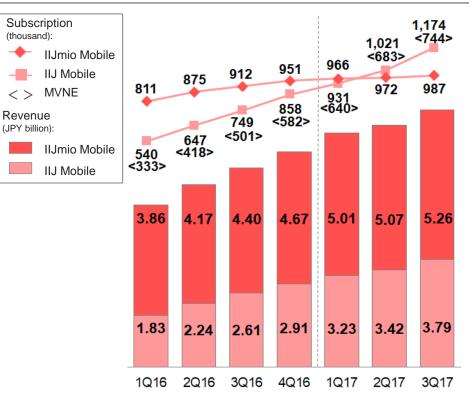
- > 86.4% in systems operation and maintenance
- > 13.6% in outsourcing services

# Mobile and IoT Business Developments



### **Total subscription & revenue**

### IIJmio Mobile (consumer) & IIJ Mobile (enterprise)



#### Advancing as a total MVNO towards both consumer and Full-MVNO

#### enterprise

- 3Q17-end MVNE clients: 135 (+7 QoQ)
- Continued to be profitable by gathering enterprise and consumer traffic

#### Enterprise mobile (excluding MVNE) strongly growing

- 3Q17 revenue JPY0.96 billion (+17.2%YoY, +11.7%QoQ)
  - Accumulating solutions such as security cameras, IP • transceiver, taxi dispatch system, TV conference system in response to work style reform

#### Preparation on track for service launch in Mar. 2018

Private global network, inventory control with flexible billing • management for IoT usage, direct overseas roaming, chip SIM etc.

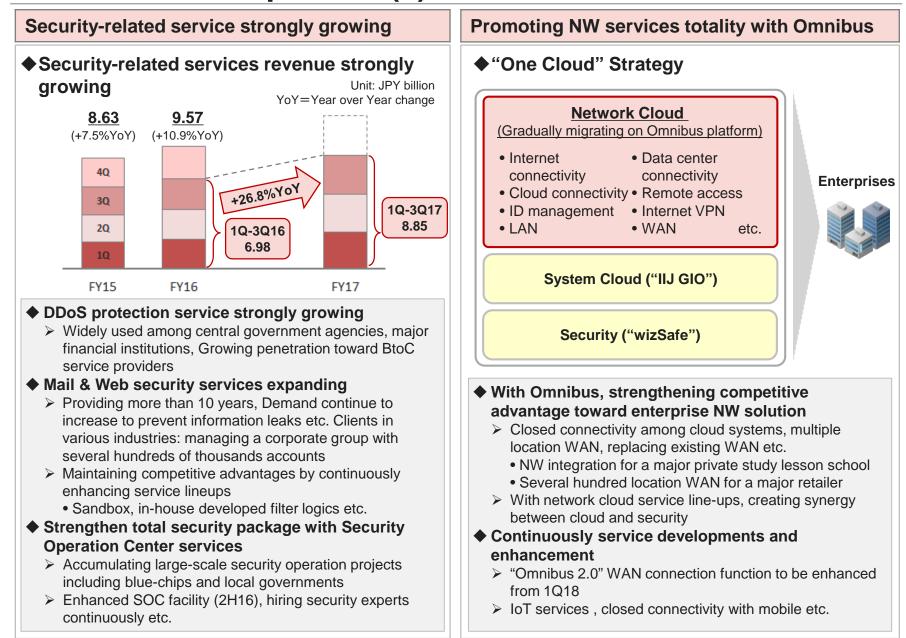
### Originating IoT-related business

- Establish JV with Chubu Electric Power for Connected Homes IoT business (Apr. 2018)
- IoT-related prospective orders & PoC continued increasing
  - SIM card for automobile, security cameras etc.
  - 3Q17-end prospective orders: approx. 280 ٠

< >

# **Business Developments (1)**

#### **Financials**



# **Further Business Developments (FinTech)**

### **Company Profile**

Name	DeCurret Inc. (IIJ's equity method investee)
Est.	January 2018
Capital	JPY5.23 billion (as of mid-Feb.)
Shareholder	IIJ (ownership 35%), 18 other companies
Directors	President: Kazuhiro Tokita (IIJ senior managing executive officer) Part-time directors: IIJ CEO, IIJ COO, IIJ CFO

#### **Business**

### Providing cryptocurrency exchange and settlement services altogether

- Exchange service (from 2H18)
  - Providing users to exchange various cryptocurrency real time 24 hours 365 days, mainly for consumers
  - ✓ Basic function of Wallet will be launched
  - ✓ Differentiate with highly reliable system, low bid-ask spread, and security requirement such as AML/KYC\*
  - ✓ Bid-ask spread as revenue

#### Settlement service (from FY19)

- Cryptocurrency settlement at location such as E-commerce, retail shops, BtoBtoC and BtoC business model
- ✓ Co-working with capital partners
- ✓ Bid-ask spread and system usage as revenue

\* AML(Anti-Money Laundering). KYC(Know Your Customer) refers to a procedures to verify customer, which is required when opening accounts. In cryptocurrency transaction, KYC is performed through blockchain which reduces the hassle and cost for identity verification.

### **Competitive Advantages**

I time Settlement revenue Exchange revenue Spread, Prce, FY18 FY22 FY27 Impact on IIJ's consolidated financial results etc. <pl> Impacted by equity in net income/loss of equity method investees FY18: Assume approx. JPY0.6 bn • Raptor &amp; cloud to grow</pl>						
<ul> <li>Future potential: connecting payment data and accounting, smart contract, BtoB settlement and more by leveraging blockchain technology</li> <li>Business Target</li> <li>Members &amp; Users</li> <li>Settlement revenue</li> <li>Exchange revenue</li> <li>Business Target</li> <li>Members &amp; Users</li> <li>Settlement revenue</li> <li>Exchange revenue</li> <li>FY18</li> <li>FY22</li> <li>FY27</li> <li>Impact on IIJ's consolidated financial results etc.</li> <li>PL&gt; Impacted by equity in net income/loss of equity method investees</li> <li>FY18: Assume approx. JPY0.6 bn equity in net loss</li> <li>FY19: Equity in net loss to become smaller</li> </ul>	e)	<ul> <li>Top share ASP FX system in Japan, proving to 13 major Japanese financial institutions         <ul> <li>Core-engine, dealing system, connecting multiple fx exchanges, investor service platform, operator management function etc.</li> </ul> </li> <li>Able to launch services by expanding IIJ Raptor function         <ul> <li>Approx. 70% of DeCurret service system is leveraged from the existing IIJ Raptor system</li> </ul> </li> <li>Executing business with prominent capital partners         <ul> <li>Expect to include electronic money, bank coins and more</li> </ul> </li> </ul>				
A Members & Users Settlement revenue Exchange revenue Exchange revenue Spread, Prce, FY18 FY22 FY27 Impact on IIJ's consolidated financial results etc. <pl> Impacted by equity in net income/loss of equity method investees FY18: Assume approx. JPY0.6 bn equity in net loss FY19: Equity in net loss to become smaller FY19: Equity in net loss to become smaller</pl>	CFO	Future potential: connecting payment data and accounting, smart contract, BtoB settlement and more by leveraging blockchain				
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a <pl> Impacted by equity in net income/loss of equity method investees FY18: Assume approx. JPY0.6 bn equity in net loss FY19: Equity in net loss to become smaller<business> • Raptor &amp; cloud to grow • IIJ owns 35% of DeCurret's value</business></pl>	erce,	FY18 FY22 FY27				
	1	<ul> <li><pl> Impacted by equity in net income/loss of equity method investees</pl></li> <li>FY18: Assume approx. JPY0.6 bn equity in net loss</li> <li>FY19: Equity in net loss to become smaller</li> <li></li>     &lt;</ul>				

# **Further Business Developments (FinTech)**

**Financials** 

### **Shareholders of DeCurret**

Internet Initiative Japan	/TOCHU	QTnet	K-OPTI.COM
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📥 Mitsui Fudosan	MUFG Bank	of Tokyo-Mitsubishi UFJ	
😿 YAMATO HOLDINGS CO.	, LTD.		entsu

# Further Business Developments (New DC Construction)

### **IIJ Data Centers**

- > Operating 21 data centers in Japan (as of Dec. 2017)
  - 20 data centers are leased from data center owners per space
    - $\checkmark\,$  Continuously expanding the facility to meet demands
  - Own 1 data center: Matsue Data Center Park (Shimane prefecture)
    - $\checkmark\,$  Japan's first container-type data center using outside-air cooling system
    - ✓ Opened in Apr. 2011, accommodate approx. 500 racks

### **New Data Center Profile**

Name         Shiroi Data Center Campus		
Address	Shiroi city, Chiba prefecture	
Land	Approx. 40,000m <sup>2</sup> (already acquired)	
Racks	Can accommodate up to 6,000 racks <ul> <li>Phase 1: approx. 1,000 racks with approx. JPY8.0 bn CAPEX</li> </ul>	
Accommodation	<ul><li>Service facility, data center housing services etc.</li><li>Mainly to meet the middle-to-long term eastern Japan data center demand</li></ul>	
Investment	FY18 approx. JPY3.0 bn (power receiving facility, common facility racks etc.)	
Plan	Gradually place system module-based*1 facility accordingly with demand	
Schedule	Begin operations in Spring 2019	
Estimated PUE*2	Less than Matsue DCP's 1.2	

\*1 Construction method systematizing the overall building production by standardizing the components used in the buildings' construction. This allows shorter construction times, cost saving, and flexible scalability while maintaining quality

\*2 Power Usage Effectiveness is a metric, calculated by dividing overall data center power consumption by IT equipment power consumption, indicates the efficiency of power use at data centers. The smaller the figure, the lower the percentage of power consumed by equipment other than IT devices.

#### **Purposes**

- Integrate racks, currently spread out in the eastern Japan area's data centers
  - Future cost should be approx. 20% lower than continuously expanding leasing space and with improved operation productivity
- Absorb increasing rack demand along with further penetration of cloud & IoT
- > Competitive advantages with latest technologies
  - Improved facility with outside-air cooling technology & AI for cooling & energy control, and automated operations with robotics technology etc.

### **New Data Center Image**



#### Impact on IIJ's consolidated financial results

- While CAPEX and cash flow will be impacted, this is without new investment return risk because it's an integration of our current service facilities
- Suppress incremental cost and ensure business expansion scalability for the future

### **※ Forward-looking Statements**

Statements made in this presentation regarding IIJ's or managements' intentions, beliefs, expectations, or predictions for the future are forward-looking statements that are based on IIJ's and managements' current expectations, assumptions, estimates and projections about its business and the industry. These forward-looking statements, such as statements regarding revenues, operating and net profitability are subject to various risks, uncertainties and other factors that could cause IIJ's actual results to differ materially from those contained in any forward-looking statement. These risks, uncertainties and other factors include but not limited to:

- a decrease of corporate spending or capital expenditure due to depression in the Japanese economy and/or corporate earnings decreased,
- an inability to achieve anticipated results and cause negative impact on profitability,
- a possibility that less of reliability for our services and loss of business chances due to interruption or suspension of our services,
- an excess increase and fluctuation in network rerated cost, mobile-related cost, outsourcing cost, personnel cost etc,
- a possibility to lose business opportunity due to our inadequate resources in personnel and others,
- an increase in competition and strong pricing pressure,
- the recording of an impairment loss as a result of an impairment test on the non-amortized intangible assets such as goodwill,
- a decline in value and trading value of our holding securities.

Please refer to IIJ's filings on Form 20-F of its annual report and other filings with the United States Securities and Exchange Commission ("SEC") for other risks.



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