IIII Internet Initiative Japan

Internet Initiative Japan Inc.

Bank of America Merrill Lynch Japan Conference 2010

September 9, 2010

http://www.iij.ad.jp/en/IR TSE1:3774 NASDAQ:IIJI

Ongoing Innovation

© 2010 Internet Initiative Japan Inc.

Key Investment Highlights





Target Blue-chip and Governmental Organizations in Japan with dominant position



Best Positioned in the Growing Outsourcing & Cloud Computing Market in Japan



Stable revenue growth from the accumulating recurring revenue



Solid Growth Strategy

TOP IP Engineering Company in Japan

The first established full-scale ISP in Japan

- > A group of highly motivated and skilled TOP Level IP Engineers
- Pioneer of Network Technologies in Japan
- In-housed development
 - Operate one of the largest Internet Backbone in Japan
 - Fully develop its service and back office facilities
 - Internet Connectivity & Firewall Service, IP Multicast Delivery Service, IPv6 Service
 - NetBSD based Router Product Development (SEIL Series)

"IIJ" brand among the Japanese IT market

Well known for its high engineering skills and network support skills
 High customer Satisfaction with long term relationship
 Around 6,500 clients, mainly governmental and large enterprise

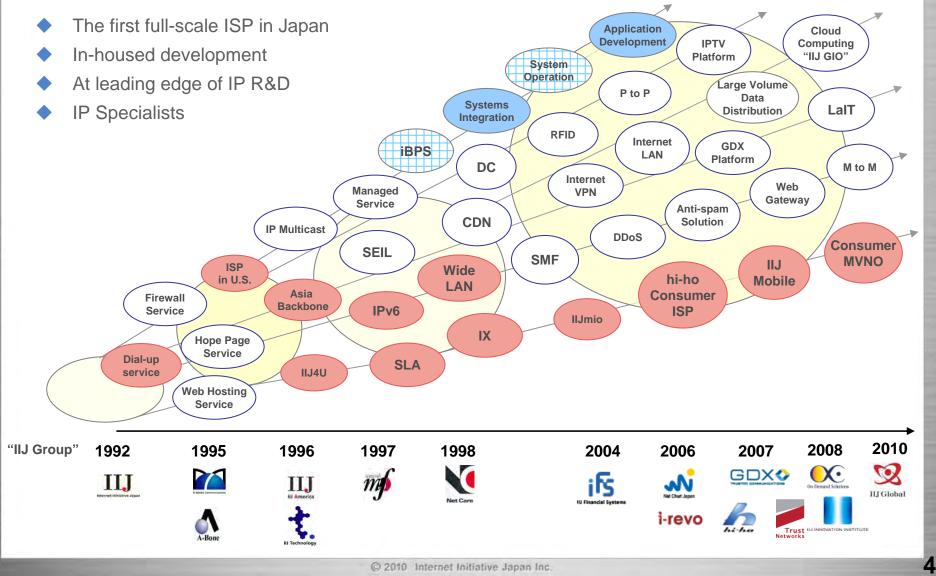
At the leading edge of IP R&D

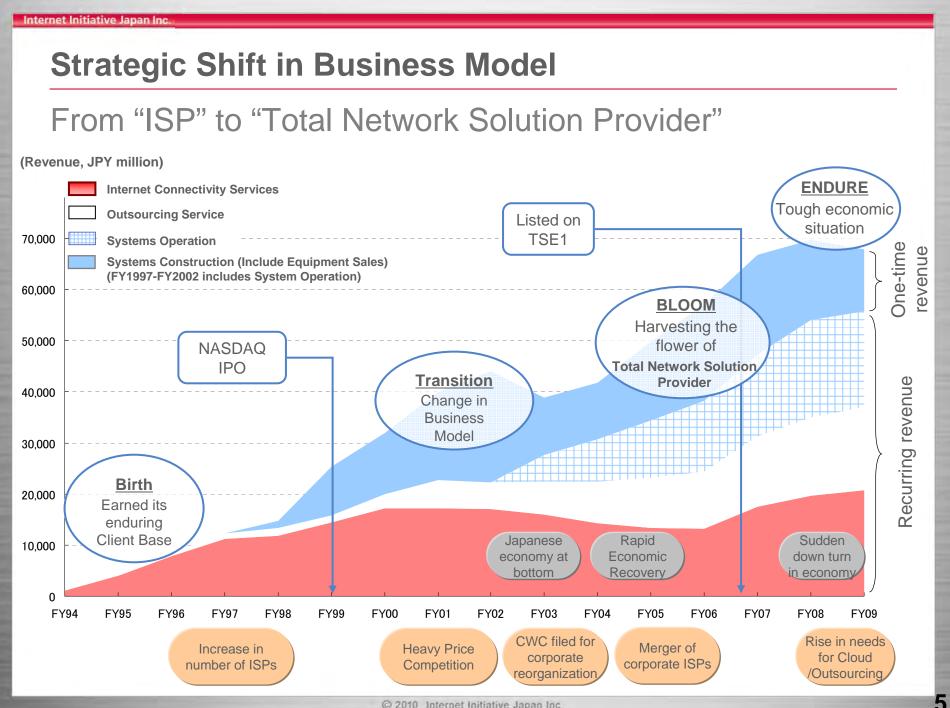
- IPv6, Mobile IPv6(MIPv6), NetBSD
- Distributed and Parallel Processing Platform for very large data sets
- Participation in world-wide research
- Board Member of "Telecom-ISAC Japan"

Comp	any Profile (as of June 2010)			
Established	December 1992			
Number of Employees	Consolidated: 1,740 (approx 70% engineers)			
Listed Markets	NASDAQ(IIJI), TSE1(3774)			
LargeNTT(24.5%), Koichi Suzuki(6.2%)ShareholdersItochu Corp.(5.1%), NTTCom(4)				

Entrepreneur of Network Technologies

Business and Service Development to Initiate the Market

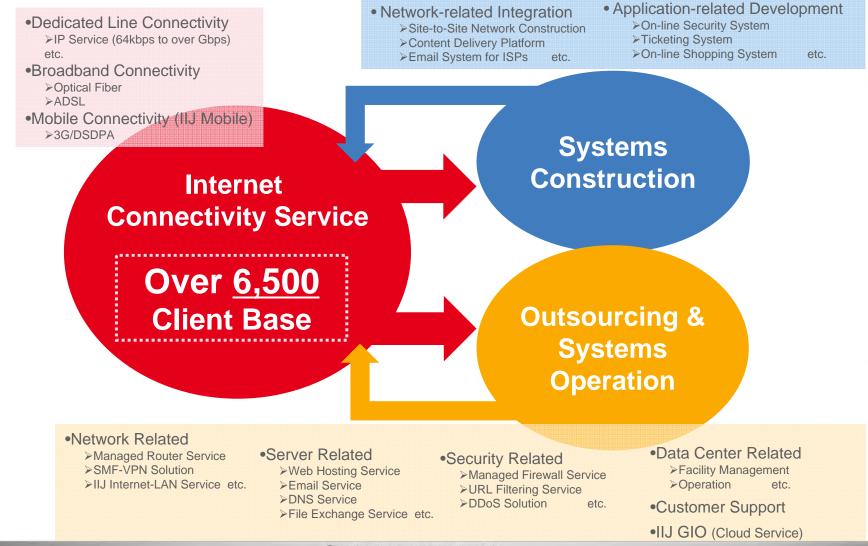




© 2010 Internet Initiative Japan Inc.

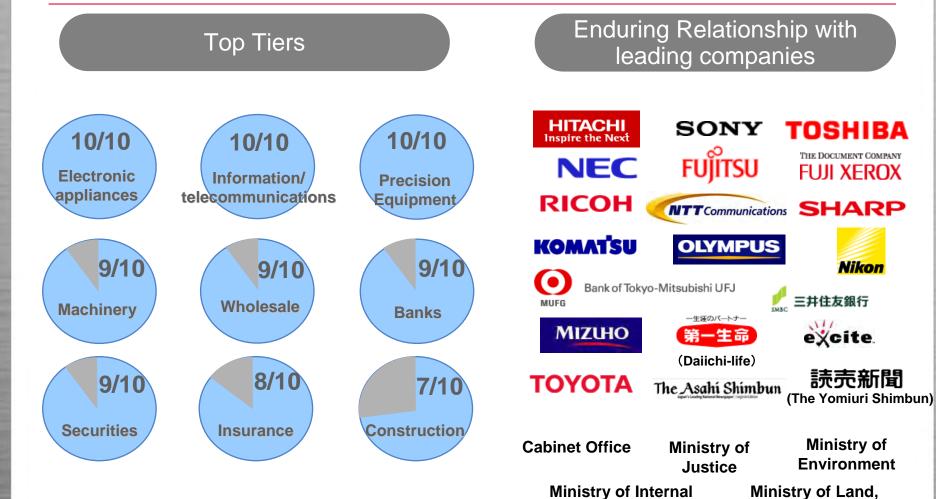
Recurring Business Model

Cross Selling of Total Network Solutions



© 2010 Internet Initiative Japan Inc.

Excellent Blue-chip Client Base



- The number of contracts we have among 10 major companies • listed by annual consolidated revenue in each industry.
- Revenue data based on Toyo Keizai Shimpo "Kaisha Shikiho," and Nihon Keizai Shimbun "Nikkei Industry Map"

Ministry of Education, Culture, Sports, Science and Technology

Infrastructure, Transport

and Tourism

Affairs and

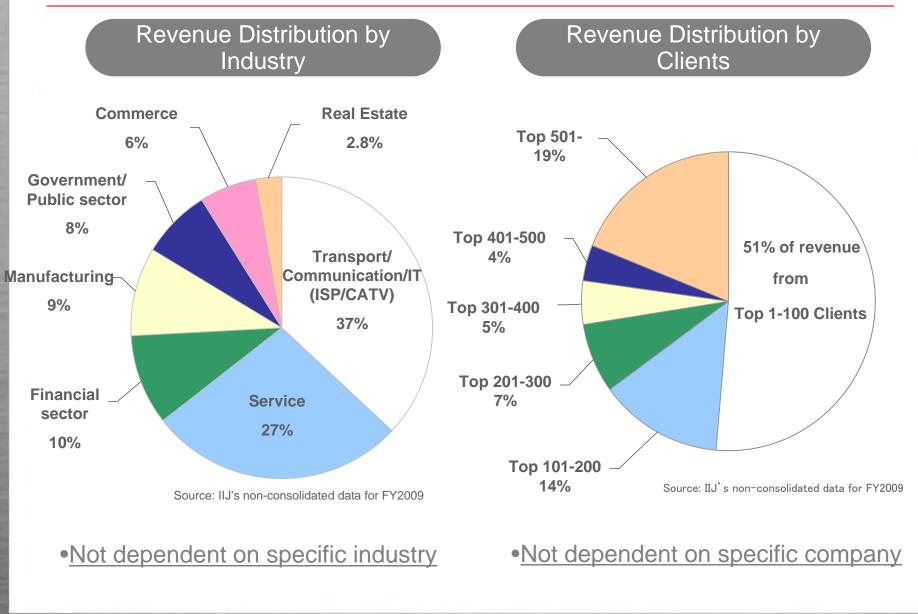
Communications

Ministry of

Finance

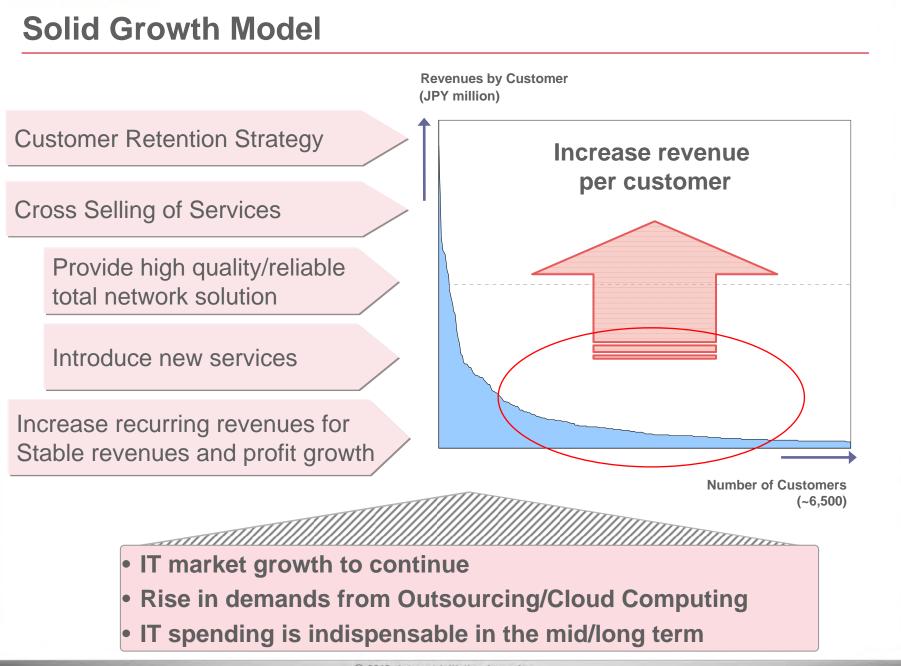
Nikon

Broad Client Base



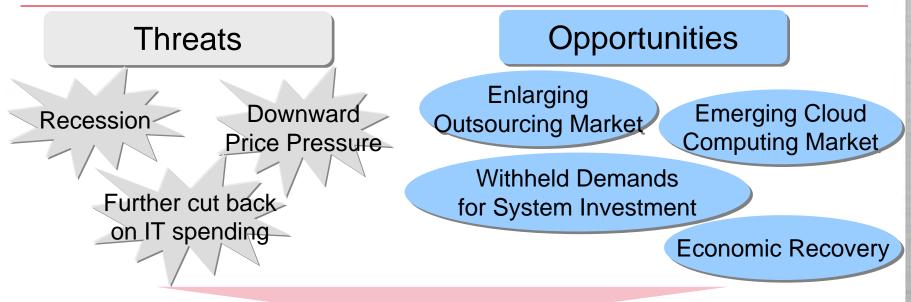
© 2010 Internet Initiative Japan Inc.

8



© 2010 Internet Initiative Japan Inc.

Current Business Situation



FY2009 Summary

- Connectivity and outsourcing service revenues are steadily growing (up 5.4% YoY)
 Continuous demands for higher bandwidth and outsourcing needs
- SI is weak heavily affected by the cut back on IT spending (down 10.6% YoY)
- Cost control in progress
- Improving profitability despite the weak Japanese Economy
 - >FY09 Financial Results:
 - OP ¥3.4billion (up 16.9% YoY), net income ¥2.2 billion (up 57.4% YoY)
- FY2009 year-end cash dividend forecast revised up to JPY1,250 from JPY1,000 per share of common stock.



Future Growth Opportunities And Recent Business Developments

Growth Opportunity Awaits Ahead

Growth Opportunities

Connectivity Service

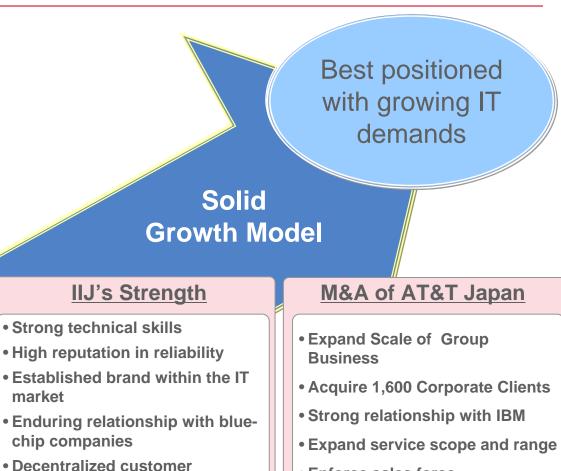
- Increase in bandwidth (over 1 Gbps)
- Contents Delivery Network
- Mobile data service (emergence of M2M market)
- IPv6

Outsourcing Service

- Security Services (DDoS, Spam, etc)
- Cloud Computing Services
- Data Center Market Growth

Systems Integration

- "Cloud Computing" related SI
- New strategic IT investments for Japanese companies
- Still uncertain when IT investment demand recover



• Enforce sales force

Total Network Solution Provider Cross Selling Strategy to over 7,800 Clients (6,500 \rightarrow 7,800)

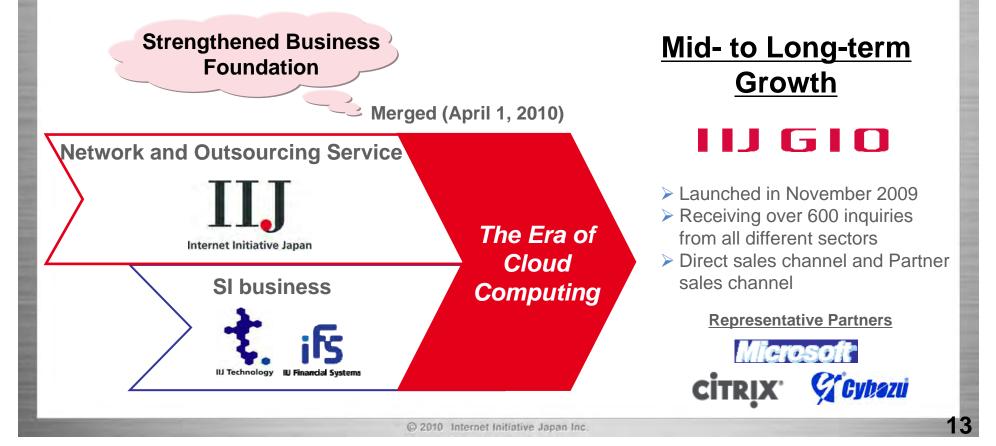
market

distribution

A Big Step Forward – To Increase Presence in Cloud Computing –

Merged two 100% Owned Consolidated Subsidiaries To Seize Leadership in Emerging Cloud Computing Market

The merger will allow us to strengthen our ability to provide the best cloud computing solutions. Both know-how to operate a service and the skills to construct a network system is indispensable for the Leader in the cloud computing market.



Module Eco-Data Center – Perfect for Cloud Computing Era –

The solution to the tasks we face today

→ The tasks Japanese companies faces when using a data center facility are (1) the high energy cost and (2) the responsibility for CSR, to be an eco-friendly company

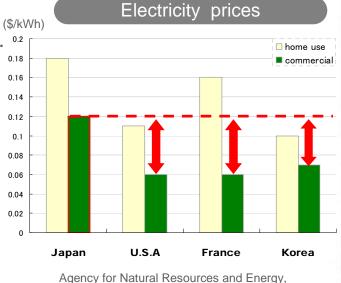
→ The risks service providers faces are (1) construction cost and (2) the difficult to predict demands for data center and cloud computing services

Reduces 40% of facility cost by:

> Using outside air to cool the container. The first in Japan.

- > Efficient power usage. Reduces CO2 emission.
 - \Rightarrow Achieved Partial PUE of under 1.1. => Eco-friendly.

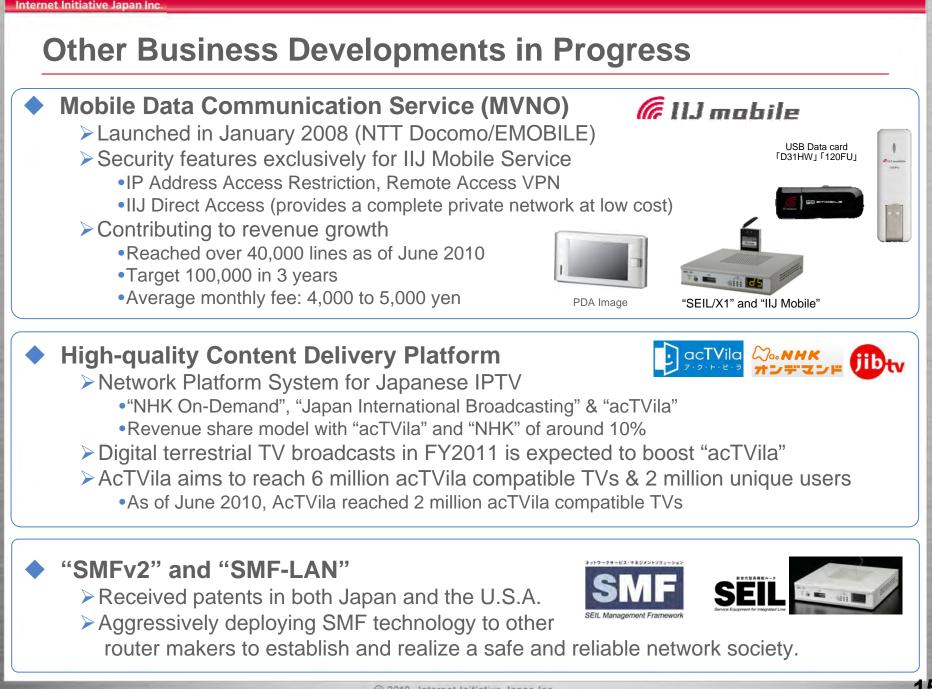




FY 2008 Annual Energy Report

Best suited for cloud computing services because:

- > Low construction cost by using a module.
 - ⇒ 1st term (full operation by April 2011) :J PY1.1 billion for 5 modules (around 1,600 servers)
- Easy to expand facility. Can gradually increase the necessary module along with the growing demands



Trust Networks Inc. in Business Start Up

- ATM Network Operation Business
 - ► Established July 2007
 - Places ATMs in Amusement Parlors
 - ➢Operates 140 ATMs as of August 13, 2010
 - Receives commission from each withdrawal
 - Similar model to "Seven Bank"
 - (ex.) Seven Bank FY09 Revenue; 90 billion yen, Operating Income; 30 billion yen with 14,601 ATMs
 - Daily usage per ATM is the key to profit growth

					Unit: million
	1Q09	2Q09	3Q09	4Q09	1Q10
Revenue	7	31	70	98	106
Operating Loss	(233)	(234)	(263)	(270)	(161)

The total number of ATMs placed and the daily usage per ATM is the key to profit growth



Trust Networks

ATM Image

Enhancing business scope by AT&T Japan M&A (1)

To acquire WAN and other domestic network outsourcing services from AT&T Japan

IIJ to expand its Group client bases as well as to strengthen its abilities to provide total network solutions by maximizing Group synergy.

Add 1,600 blue-chip corporate clients

- Especially strong in providing WAN services
- Provides network operation for financial industries and manufacturing companies
- Strong direct and partner sales channel

Strong relationship with IBM

• AT&T historically ties up with IBM for sales activities

 The new company will succeed the same relationship between IBM • Enhance business scope

• Enhance cross-selling

Strong sales force

- •Cross-selling WAN services to existing and newly acquired blue-chip customers
- Business tie-up with AT&T to provide global services

Internet Initiative Japan Inc. Enhancing business scope by AT&T Japan M&A (2) (the acquiring business) Internet Initiative Japan IIJ Global WAN Service, Client Base about 1.600 Client Base over 6,500 **Total Network Solution International Service** About 200 Sales & **Over 300 Sales Personnel Customer Support Personnel** (as of June, 2010) ursue global **Expand** Strengthen Expand Enhance strategy **Client Base** services sales force **Cross-selling** especially in ASIA Details of this acquisition > Acquired stock of the newly established subsidiary from AT&T on Sep. 1, 2010. New subsidiary company : IIJ Global Solutions Inc. IIJ Global > Acquisition price: JPY9,170 million (Uses mainly short-term bank borrowings)

FY2010 Target

Unit: JPY billion (except for Net Income and Cash Dividend per Share)

19

	FY10 Previous Target (10/4~11/3)	Revised FY10 Target (10/4~11/3)	FY09 Actual (09/4~10/3)	YoY (Revised FY10 to	
Total Revenues	71.0	84.5	68.0	+16.5	24.3%
Operating Income	4.3	4.8	3.4	+1.4	40.7%
Income before Income Tax Expense (Benefit)	3.7	4.1	2.9	+1.2	43.4%
Net Income attributable to IIJ	2.6	3.0	2.2	+0.8	34.3%
Net Income attributable to IIJ per Share	JPY12,837	JPY 14,812	JPY 11,030	-	-
Cash Dividend per Share	JPY2,500 (Annual)	JPY 2,500 (Annual)	JPY 2,250 (Annual)	+250	11.1%

Revised on June 1, 2010. As announced on, we have agreed to acquire WAN and other domestic network outsourcing business from AT&T Japan.

IIJ Group Companies

(as of Sep. 2010)

		Company Name	Ownership	Main Business		
	Net Care	Net Care, Inc.		Provides a full range of network operation and management services, from customer support, end-user help desks, monitoring and troubleshooting to integrated management services.		
		Net Chart Japan Inc.		Provides network construction services, primarily for LANs, such as network installation wiring, installation and set-up of equipment, installation of applications, and operational support.		
	IU America	IIJ America Inc.	100%	100% Provides quality Internet services in the U.S. with a focus on enterprises doing business in the Asia-Pacific region. Also II. constructs and operates on U.S. Internet backbone network.		
Consolidated Subsidiaries	hite	hi-ho, Inc.		Supports customer's safe, secure and comfortable Internet life based on ISP business for personal users.		
		IIJ Innovation Institute Inc.		An incubation business for the next generation internet. (R&D)		
		IIJ Global Solutions Inc.		Provides domestic network outsourcing related services including WAN service and international network related services		
-	Trust Networks	Trust Networks Inc.	74.2%	Operates ATM network systems placed in designated facilities. Receives commission for each withdrawal transaction from a bank account.		
	GDX	GDX Japan Inc.	62.3%	Building safe, reliable corporate messaging networks and providing message exchange services.		
mp		Internet Multifeed Co.	32%	Provides mutual access with other major ISPs and content distribution services based on Multifeed technology. Also MFEED operates JPNAP, a distributed IX service.		
Equity Method Investees	i-revo	Internet Revolution, Inc.	30%	Operates a comprehensive portal site that provides various contents, such as SNS, blogs, stunning games, videos, and music.		
	TAIHEICOMPUT	^{ER} Taihei Computer Co., Ltd.	45%	Provides operation of reward point management system		

1Q10 Consolidated Financial Results

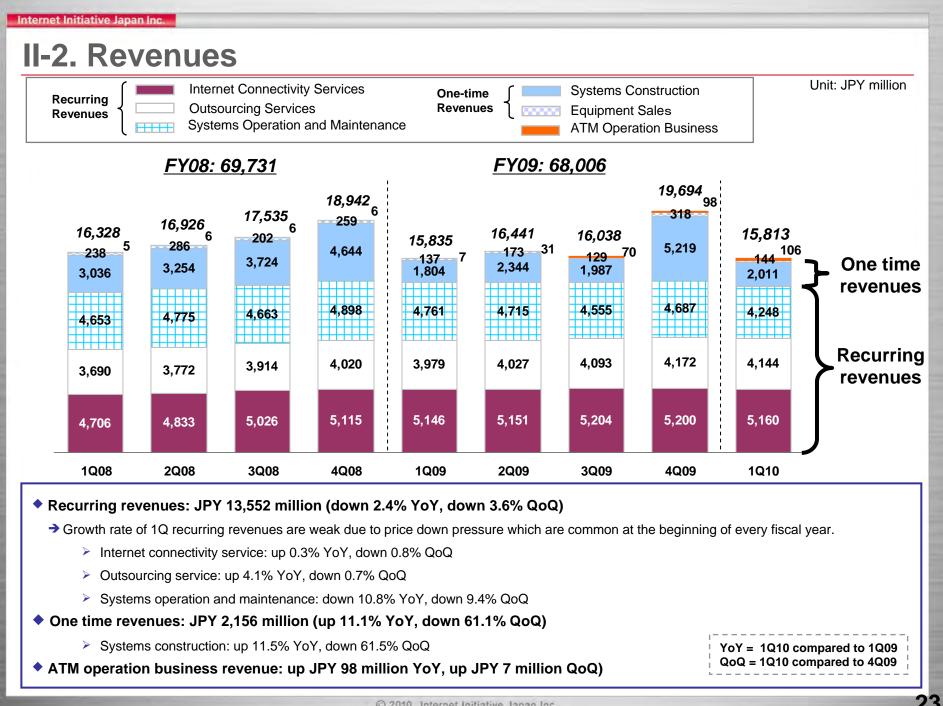
(Announced August 13, 2010)

II-1. Consolidated Results for 1Q FY2010

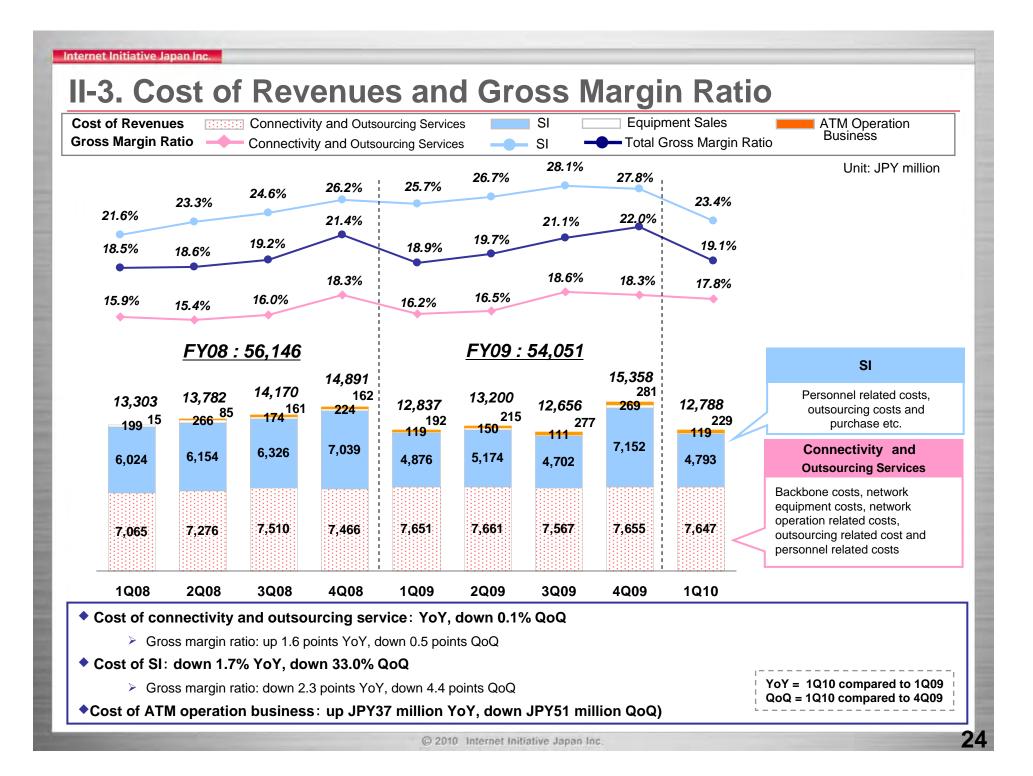
Unit: JPY million

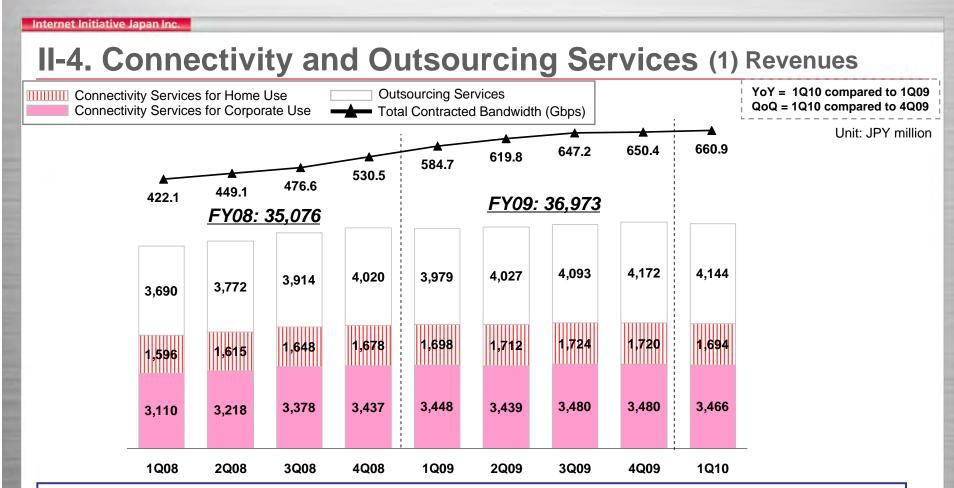
22

	% of Revenues 1Q10 (10/04~10/6)	% of Revenues 1Q09 (09/04~09/6)	ΥοΥ	
Total Revenues	15.8	15.8	(0.1%)	1Q revenues are seasonally low but revenue was in line with original target
Total Costs	^{80.9%} 12.8	^{81.1%} 12.8	(0.4%)	 Gross margin and gross margin rati
Gross Margin	19.1% 3.0	18.9% 3.0	0.9%	was nearly the same as 1Q09
SG&A/R&D	17.5% 2.8	16.7% 2.6	4.3%	Personnel related expenses increas annually at the beginning of the fisca year
Operating Income	1.7% 0.3	2.2% 0.4	(24.3%)	 Operating loss for ATM Operation Business
Income before Income Tax Expense	1.8% 0.3	1.9% 0.3	(6.9%)	1Q10 : JPY161 million (losses) 1Q09 : JPY233 million (losses)
Net Income Attributable to IIJ	1.6% 0.2	1.1% 0.2	36.8%	 Deferred tax expense 1Q10 : JPY88 million (losses) 1Q09 : JPY186 million (losses)



© 2010 Internet Initiative Japan Inc.





Connectivity service for corporate use: up 0.5% YoY, down 0.4% QoQ

> QoQ : IP service revenue decreased due to price pressure at the beginning of the fiscal year. IIJ Mobile service revenue increased.

> Over 1Gbps contracts reached 123 contracts as of June 2010 (up 21 contracts YoY, down 2 contracts QoQ).

Connectivity service for home use: down 0.2% YoY, down 1.5% QoQ

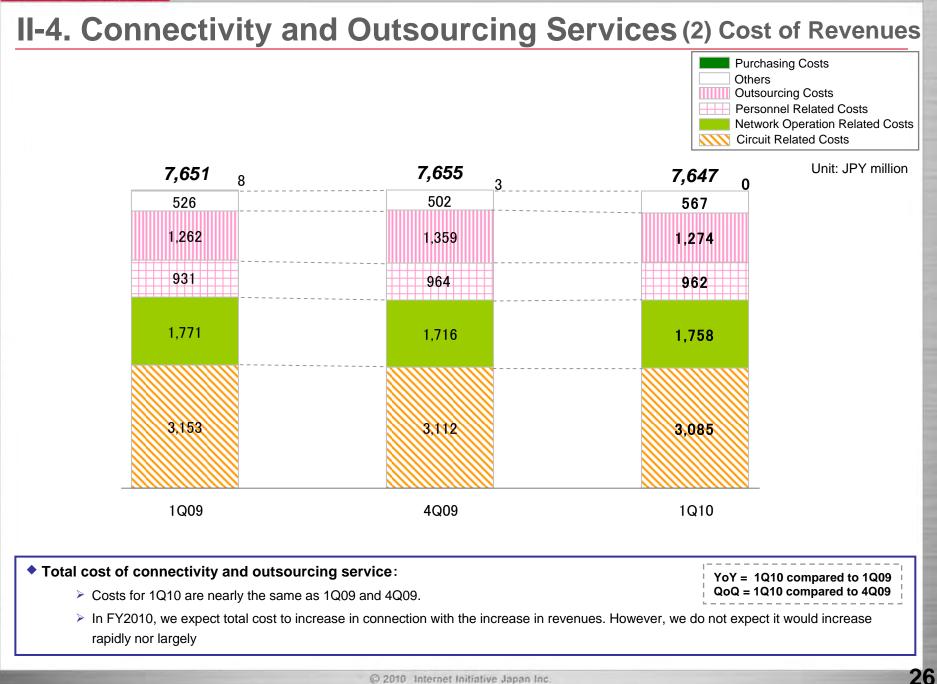
> QoQ : OEM service revenue decreased as one of our OEM clients terminated their service as planned. MVNO revenue for home use increased.

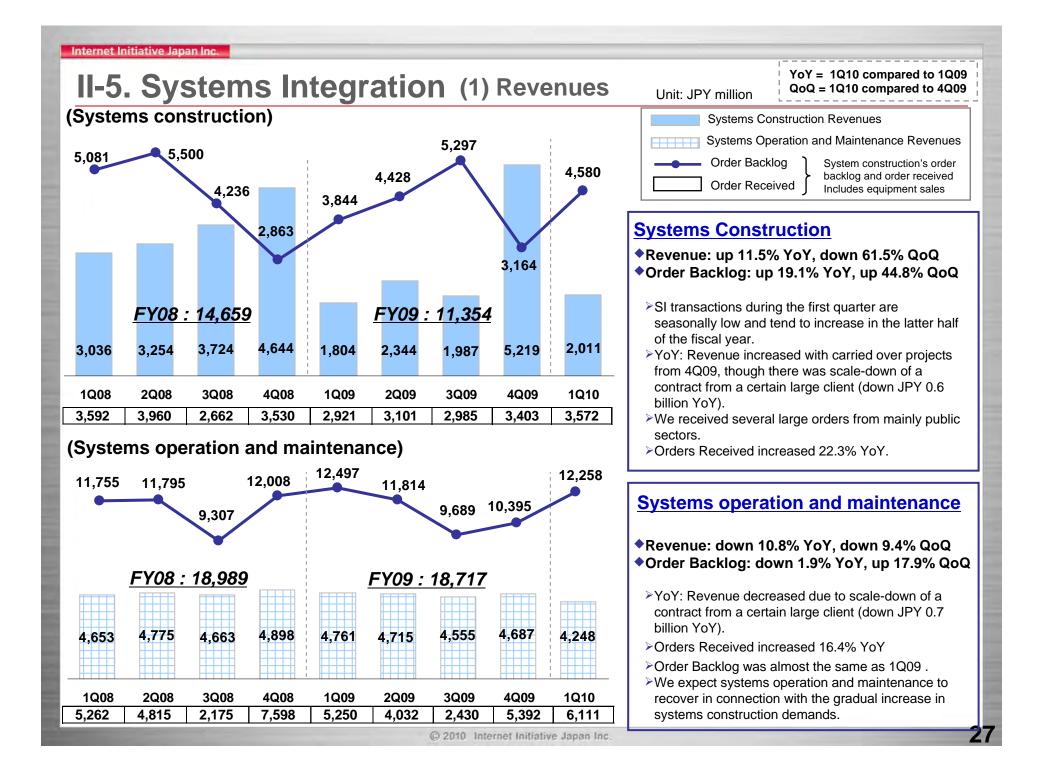
✓ Mobile service contracts were over 40,000 lines (slight increase QoQ). There was a cancellation from a large client during this first quarter.

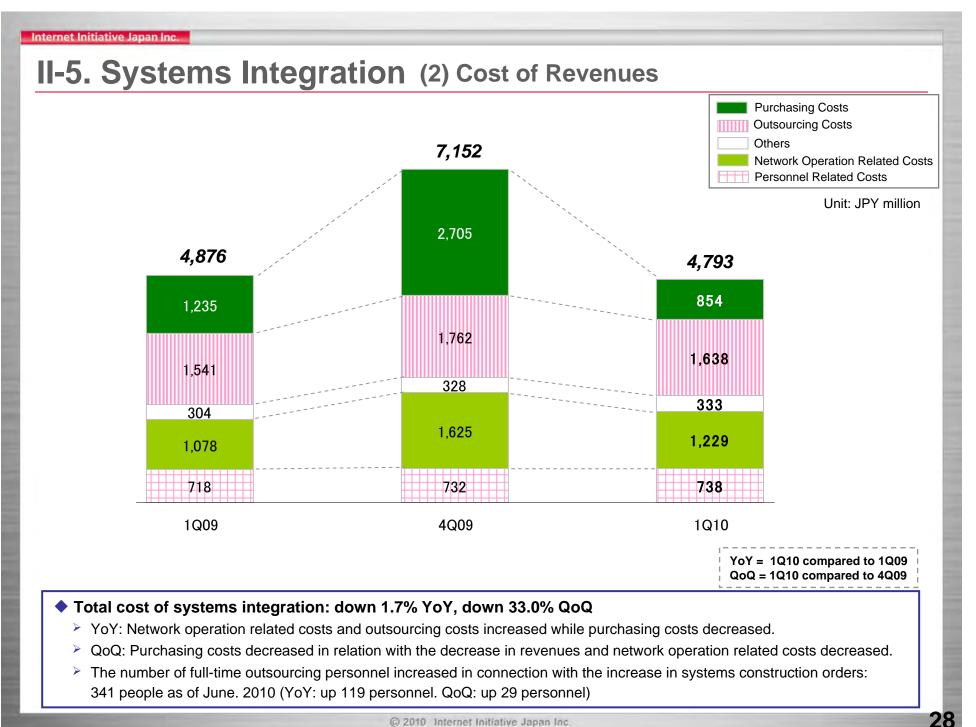
We are enhancing M2M service this fiscal year in expectation to increase Mobile service contracts.

Outsourcing service: up 4.1% YoY, down 0.7% QoQ

- > QoQ : Decreased are there were one time revenue in 4Q09. Outsourcing services in general are steadily increasing.
- Inquiries for "IIJ GIO" are increasing. Currently, most contracts are for trial use but we are gradually receiving orders for mid to large size contracts such as email related systems. We will enhance IIJ GIO's competitiveness by broadening service line-ups and cost reduction by introducing effective operation and the Module-Type Eco Data Center.

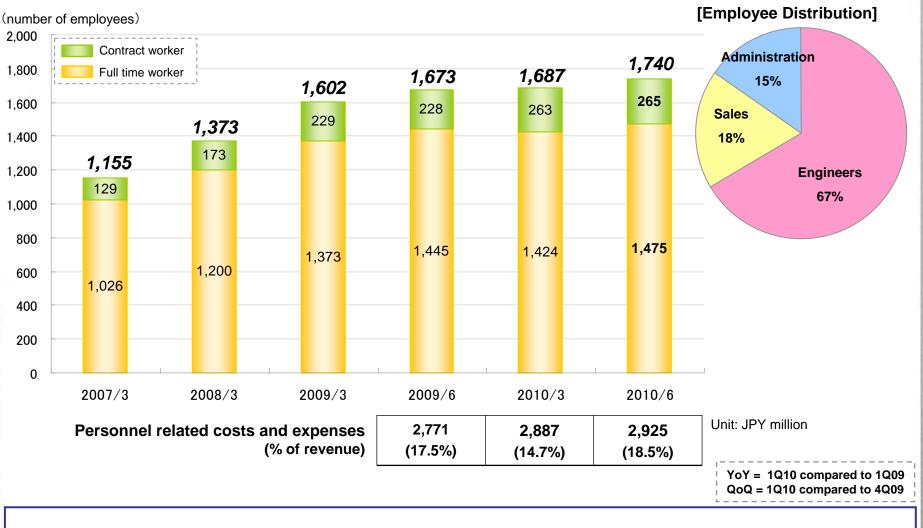






Internet Initiative Japan Inc.

II-6. Number of Employees



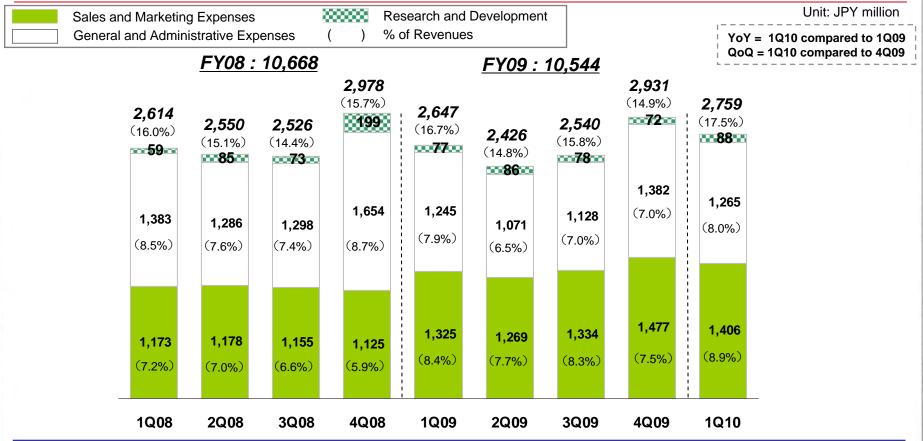
Number of employees as of June 2010: increased 67 personnel YoY, increased 53 personnel QoQ

Hired 60 newly graduates in FY2010 (FY2009: 77 newly graduates, FY2008: 92 newly graduates)

Personnel related cost and expenses: up JPY154 million (up 5.6 %) YoY, up JPY38 million (up 1.3%) QoQ

Internet Initiative Japan Inc.

II-7. SG&A Expenses/R&D



SG&A/R&D expenses: up 4.3% YoY, down 5.9% QoQ

Sales and marketing expenses:

YoY: increase in personnel related costs in relation to the increase in the number of employees. QoQ: while personnel related costs increased, depreciation expenses decreased

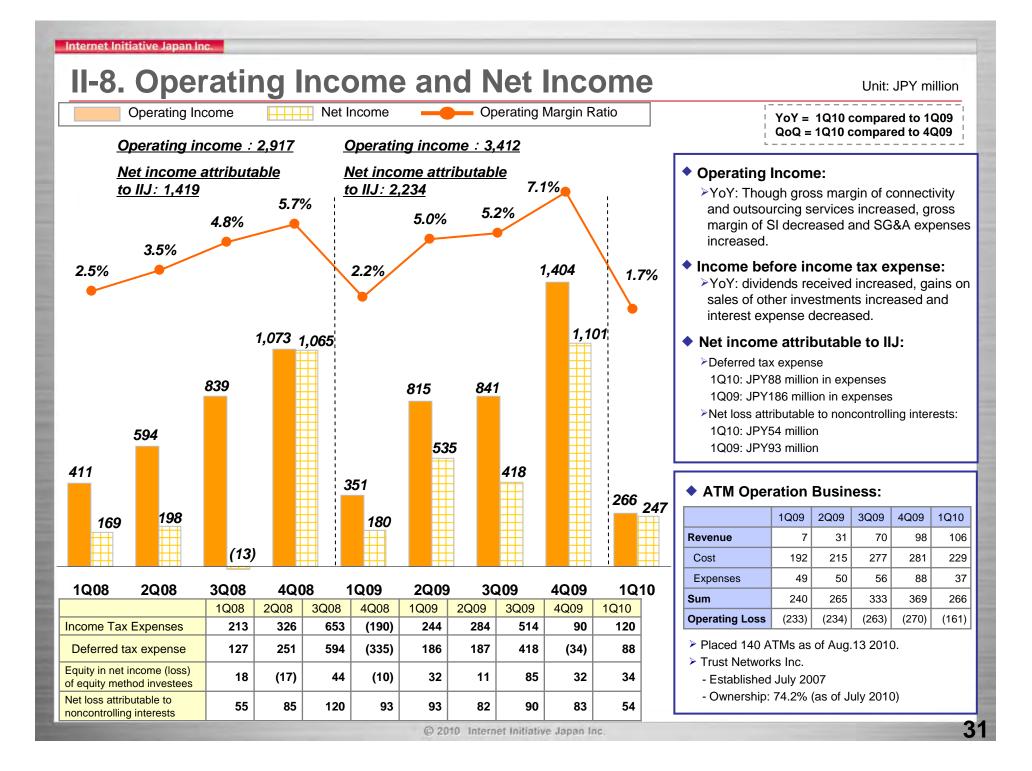
General and administrative expenses:

YoY: increase in depreciation expenses.

QoQ: decrease as there were disposal of assets in 4Q09.

SG&A expenses related to ATM operation business: JPY37 million (JPY49 million in 1Q09, JPY88 million in 4Q09) While focusing on starting-up the business, we are executing expense reduction such as outsourcing related expenses

30



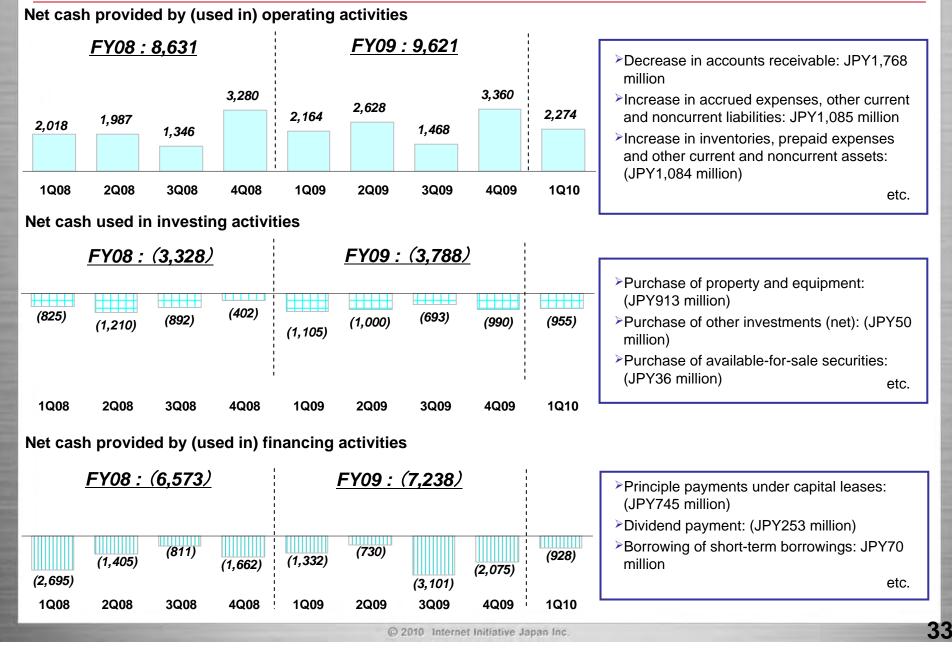
II-9. Consolidated Balance Sheets Unit: JPY million June 30, March 31, Changes 2010 2009 Cash and Cash 9,137 8,764 +373Equivalents Decreased in connection to the 9,635 11,397 (1,761)decrease in on-going SI Projects Accounts Receivable 808 Inventories 639 (169) Payments of bonuses **Prepaid Expenses** 3,019 1,593 +1,426Deferred tax assets Nonmarketable equity securities: 1,446 1.571 (125) \geq (current) JPY1,486 million > Available for sale equity 2,642 2,582 **Other Investments** +60 securities: JPY888 million \geq Others: JPY268 million 13,221 12.970 +251**Property and Equipment** Goodwill and 5,375 5,459 (83) Non-amortized intangible assets: \geq **Other Intangible Assets** JPY2,806 million Deferred tax assets 573 685 (112) - Goodwill: JPY2,614 million (non-current) - Trademark: JPY192 million **Borrowings** 4.520 4.450 +70 Amortized intangible assets: (Short-term) JPY2,560 million - Customer relationships: (16,726)(16,720)**Accumulated Deficit** (6) JPY2,486 million - Licenses: JPY74 million Accumulated Other 144 169 (25)**Comprehensive Income** Total IIJ Shareholders' 27,288 27,320 (31) > IIJ Shareholders' equity ratio: Equity 53.7% **Total Assets** 50.805 51,115 (310)

32

Internet Initiative Japan Inc.

II-10. Consolidated Cash Flows

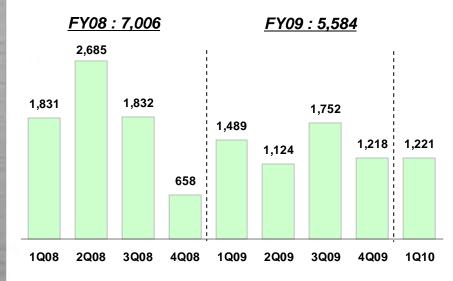
Unit: JPY million



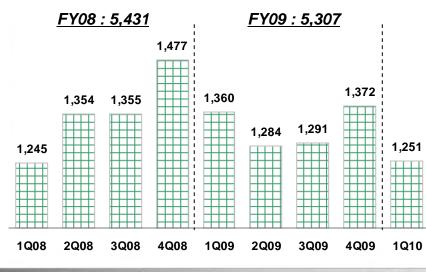
Internet Initiative Japan Inc.

II-11. Other Financial Data (CAPEX etc.)

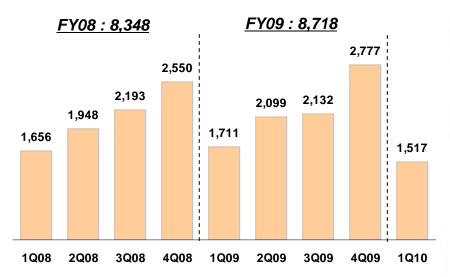








Adjusted EBITDA



© 2010 Internet Initiative Japan Inc.

Unit: JPY million

Forward Looking Statement

Statements made in this presentation regarding IJ's or management's intentions, beliefs, expectations, or predictions for the future are forward-looking statements that are based on IIJ's and managements' current expectations, assumptions, estimates and projections about its business and the industry. These forward-looking statements, such as statements regarding revenues and operating and net profitability, are subject to various risks, uncertainties and other factors that could cause IIJ's actual results to differ materially from those contained in any forward-looking statement. These risks, uncertainties and other factors include: the possibility a decrease of corporate spending or capital expenditure due to depression in Japanese economy and/or corporate earnings decreased; the possibility that less of reliability for our services and loss of business chances due to interrupt or suspend of our services; the possibility an increase over estimate in network rerated cost and outsourcing cost, personnel cost etc.; increase in competition and strong pricing pressure; the recording of an impairment loss as a results of an impairment test on the non-amortized intangible assets such as goodwill; a decline in value and trending value of our holding securities; the amount and timing of the recognition of deferred tax benefits or expenses; and other risks referred to from time to time in IIJ's filings on Form 20-F of its annual report and other filings with the United States Securities and Exchange Commission ("SEC").

Contact Information

Internet Initiative Japan Inc. (Finance Department) Jinbocho Mitsui Bldg., 1-105 Kanda Jinbo-cho, Chiyoda-ku, Tokyo, 101-0051, Japan TEL: 03-5259-6500 FAX: 03-5259-6311 URL: http://www.iij.ad.jp/IR E-Mail: ii

E-Mail: ir@iij.ad.jp

