# **FY2012 Consolidated Financial Results**



Internet Initiative Japan Inc. TSE1(3774), NASDAQ(IIJI) May 15, 2013

Ongoing Innovation



## Agenda

I. Summary of FY2012 Financial Results

II. Consolidated Financial Results for FY2012

**III.** Reference Materials

## I. Summary of FY2012 Financial Results

Revenues

Gross margin

Operating income

Income before income tax expense

Net income attributable to IIJ

< FY2012 Results >

**JPY106.2** billion (up 9.2% YoY)

JPY21.9 billion (up 9.3% YoY)

JPY7.8 billion (up 22.0% YoY)

JPY7.8 billion (up 29.8% YoY)

**JPY5.3** billion (up 45.6% YoY)

< FY2013 Target >

**JPY117.0** billion (up 10.1% YoY)

JPY9.4 billion (up 21.2% YoY)

**JPY9.0** billion (up 16.0% YoY)

JPY6.0 billion (up 13.2% YoY)

◆ Each service grew, achieved stable revenue and income growth for FY2012 Revenue exceeding JPY100 billion, first time in the company's history

Network	Continued demand for broader bandwidth, Enjoying competitive advantage with high network efficiency	Internet connectivity for corporate: revenue up 9.0% YoY		
Cloud  Business growing with the continuous acquisition of new users and the extended usage by the current users  FY2011 revenue: JPY3.1 billion FY2012 revenue: JPY6.2 billion FY2012 rev				
SI	IT investment appetite coming back, Acquiring over JPY0.1 billion large scale projects as well as the usual small-to- medium scale projects	Systems construction: revenue up 31.9% YoY		
Overseas Providing large SI projects & Global-WAN services, Launched U.S. & China cloud services  FY2012 revenue: JPY3.6 b		FY2012 revenue: JPY3.6 billion		
ATM	Continuously expanding as a stock-type revenue business, Number of placed ATMs & transaction increasing	Stable profit contributor Profit ratio 10.3%		

◆Target double-digit growth for FY2013

Stock revenue growing, Cloud revenue over JPY10 billion & turn positive, Overseas revenue increasing, SI recovering, ATM continuous expansion

Dividend increase in 7 consecutive fiscal years along with the income growth, Larger dividend increase for FY2013 forecast

Annual Cash Div	(amount of YoY increase)	
FY2011 (paid)	FY2012 (scheduled)	FY2013 (forecast)
JPY16.25 (+ JPY2.50)	JPY18.25 (+JPY2.50) Announced 3Q12	JPY22.00 (+JPY3.25) Announced 4Q12

# **II-1.** Consolidated Financial Results for FY2012

**Unit: JPY billion** 

					Offic. Of 1 Difficit
	% of Revenues FY12 (Apr. 2012 -Mar. 2013)	% of Revenues FY11 (Apr. 2011 -Mar. 2012)	YoY Change in %	% of Revenues FY13 Target (Apr. 2013 -Mar.2014)	YoY Change in %
Total Revenues	106.2	97.3	+9.2%	117.0	+10.1%
Total Costs	<sup>79.4%</sup> <b>84.4</b>	79.5% <b>77.3</b>	+9.1%	-	-
Gross Margin	<sup>20.6%</sup> <b>21.9</b>	20.5% <b>20.0</b>	+9.3%	-	-
SG&A/R&D	13.3% <b>14.1</b>	14.0% <b>13.6</b>	+3.4%	-	-
Operating Income	7.3% <b>7.8</b>	6.5% <b>6.4</b>	+22.0%	8.0% <b>9.4</b>	+21.2%
Income before Income Tax Expense	7.3% <b>7.8</b>	6.1% <b>6.0</b>	+29.8%	7.7% <b>9.0</b>	+16.0%
Net Income Attributable to IIJ	5.0% <b>5.3</b>	3.7% <b>3.6</b>	+45.6%	5.1% <b>6.0</b>	+13.2%

**WAN Service** 

### II-2. Revenues

Network Services

Internet Connectivity Services for Corporate Use
Internet Connectivity Services for Home Use
Outsourcing Service

Systems Integration (SI)

Systems Construction
Systems Operation and Maintenance

◆FY12 Systems integration revenue: JPY37,205 million (up 18.2% YoY) ◆FY12 Equipment sales revenue: JPY1,491 million (up 34.1% YoY)

(up JPY996 million YoY, up 75.2% YoY)

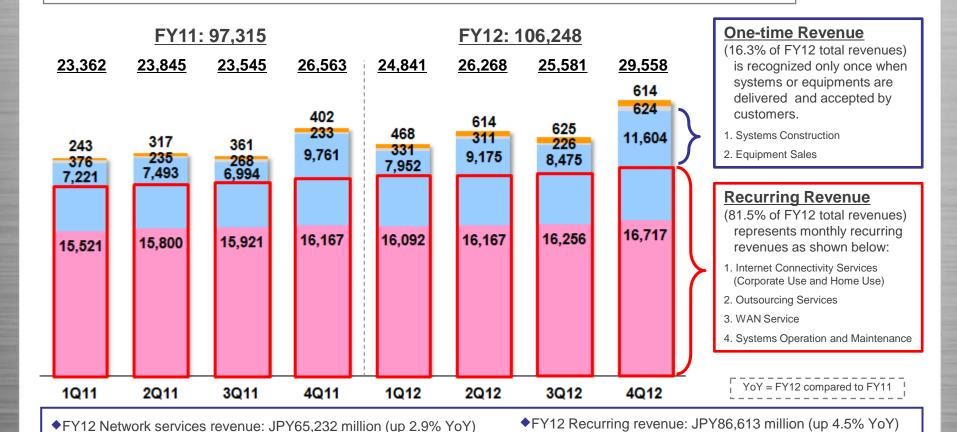
◆FY12 ATM operation business revenue: JPY2,320 million

Unit: JPY million

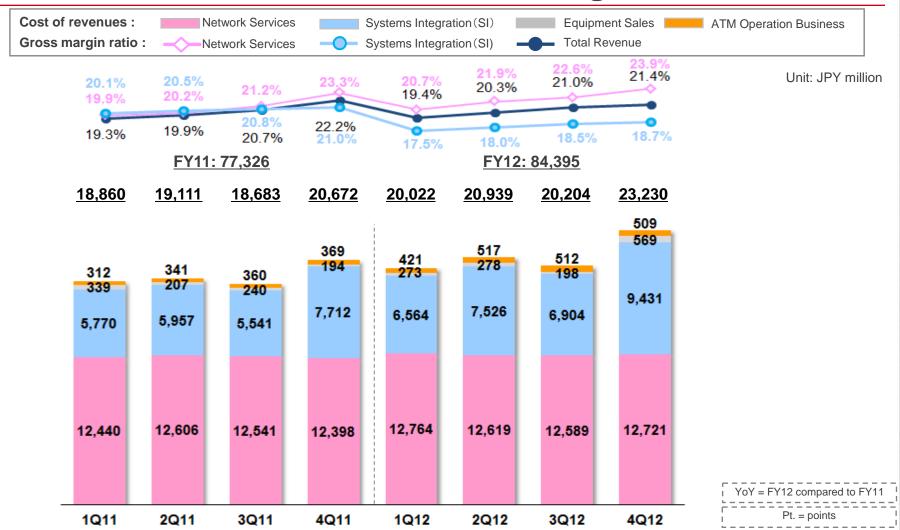
**Equipment Sales** 

**ATM Operation Business** 

◆FY12 One-time revenue: JPY17,316 million (up 32.1% YoY)



## II -3. Cost of Revenues and Gross Margin Ratio



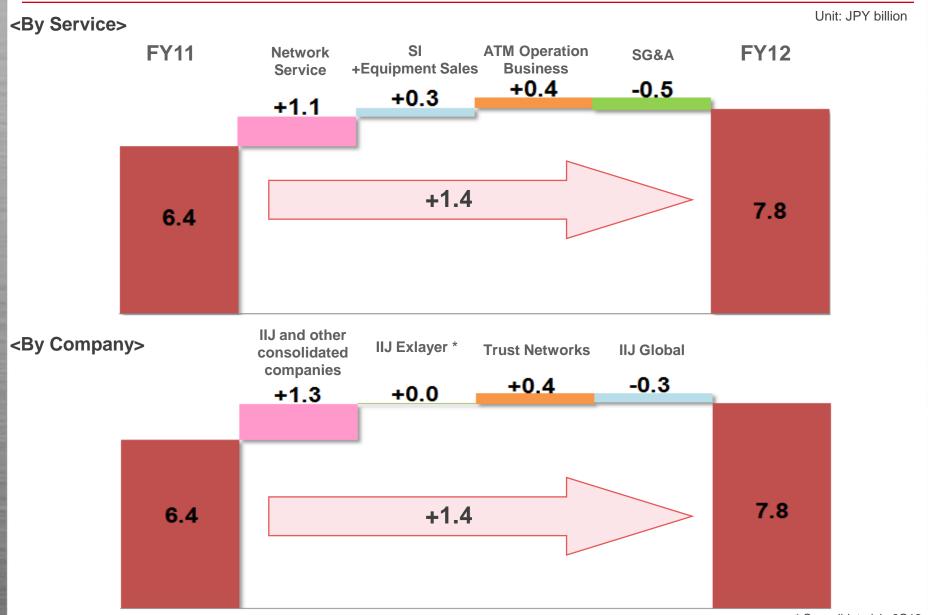
FY12 Gross margin: JPY21,854 million (up JPY1,865 million YoY, up 9.3% YoY), Gross margin ratio: 20.6% (up 0.1 Pt. YoY)

- ◆Network services gross margin: JPY14,540 million (up JPY1,116 million YoY, up 8.3% YoY), Gross margin ratio: 22.3% (up 1.1 Pt. YoY)
- ◆SI gross margin: JPY6,780 million (up JPY290 million YoY, up 4.5% YoY), Gross margin ratio: 18.2% (down 2.4 Pt. YoY)
- ◆ATM operation business gross margin: JPY360 million (gross loss of JPY58 million in FY11)

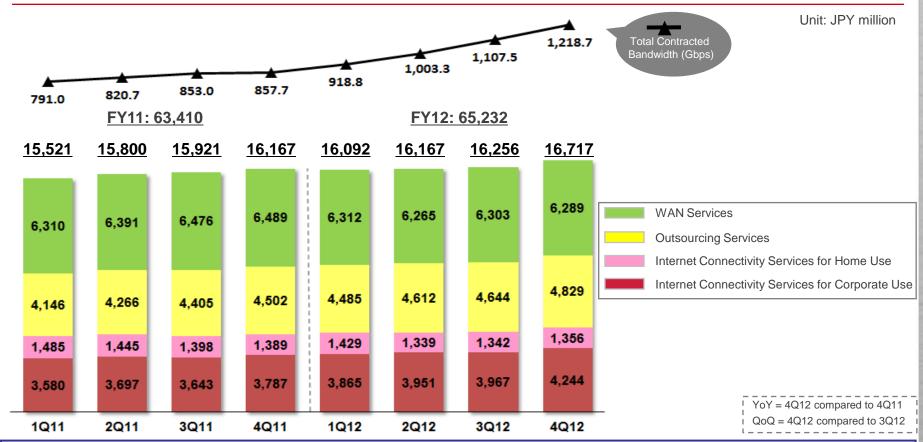
# **II-4.** Revenue YoY Change

			116	nit: JPY billion
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	FY11: 97.3	<u>+8.9</u>	FY12: 106.2	
	4.0	+1.0	2.3	
	1.3 13.1	+4.2	17.3	
ATM Operation Business			21.4	
Systems Construction & Equipment Sales  Systems Operation & Maintenance	19.5	+1.9	21.4	
WAN Services	05.7	-0.5	25.2	
Outsourcing Services	25.7	0.0	20.2	
Internet Connectivity Services for Home	17.3	+1.3	18.6	
Internet Connectivity Services for Corporate	5.7	-0.2	5.5	
	14.7	+1.3	16.0	
<by company=""></by>			2.3	
	1.3	+1.0	0.6	
Trust Networks		+0.6	25.4	
IIJ Exlayer *	26.1	-0.7		
IIJ Global IIJ and other consolidated companies				
* Consolidated in 2Q12				
Consolidated III 2Q 12		+8.1	78.0	
	69.9	1011	70.0	

# **II-5.** Operating Income YoY Change



## II-6. Network Services (1) Revenues



#### ♦Internet connectivity services for corporate: 4Q12 up 12.1% YoY, up 7.0% QoQ, FY12 up 9.0% from FY11

- >IP services continued to grow along with the increasing demands for broader bandwidth by over 1Gbps users
- Contracts for over 1Gbps as of Mar. 31, 2013: 207 contracts (186 contracts as of Dec. 31, 2012, 132 contracts as of Mar. 31, 2012)

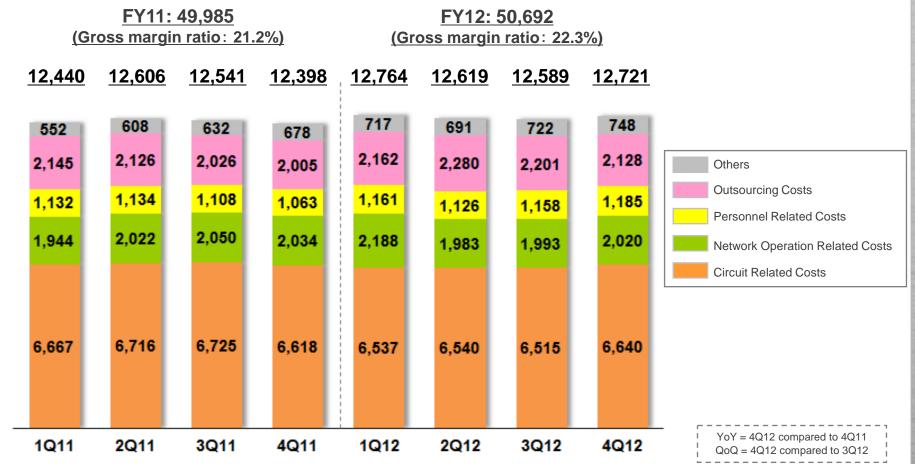
### ◆Internet connectivity services for home: 4Q12 down 2.4% YoY, up 1.0% QoQ, FY12 down 4.4% from FY11

- LTE services FY12 revenue: approx. JPY 0.6 billion, contracts increasing by: 1Q12: 13,800, 2Q12: 11,200, 3Q12: 8,700, 4Q12: 11,000 (all figures in approx.) Accumulating orders via Aeon Group, one of the largest Japanese retail companies, at a good pace, Minus effects caused by the net revenue recognition for FLET'S portion were absorbed and revenue increased QoQ
- ◆Outsourcing services: 4Q12 up 7.3% YoY, up 4.0% QoQ, FY12 up 7.2% from FY11
- >IIJ GIO Hosting Package Services and datacenter-related services revenues continued to grow
- ◆WAN services: 4Q12 down 3.1% YoY, down 0.2% QoQ, FY12 down 1.9% from FY11, Global-WAN revenue grew to JPY0.4 billion for FY12

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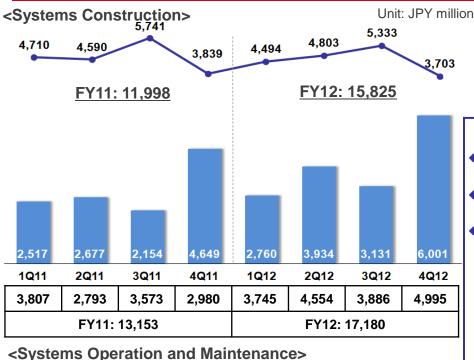
## II-6. Network Services (2)Cost of Revenues

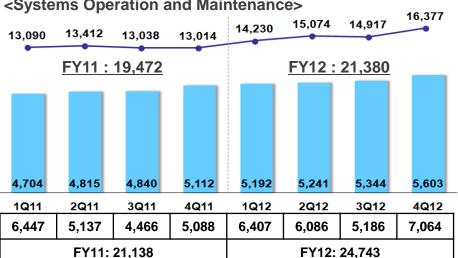
Unit: JPY million



- ◆Cost of network services: 4Q12 up 2.6% YoY, up 1.0% QoQ, FY12 up 1.4% from FY11
  - ►No large changes compared to 4Q11, 3Q12 and FY11
- >While the total contracted bandwidth grows which has been leading to the expansion of circuit and network infrastructure, the total network services cost stays flattish because of our scale-merited network efficiency

# II-7. Systems Integration (1) Revenues







Order Backlog
Order Received

\*Systems construction's order backlog
and order received include
equipment sales

YoY = 4Q12 compared to 4Q11

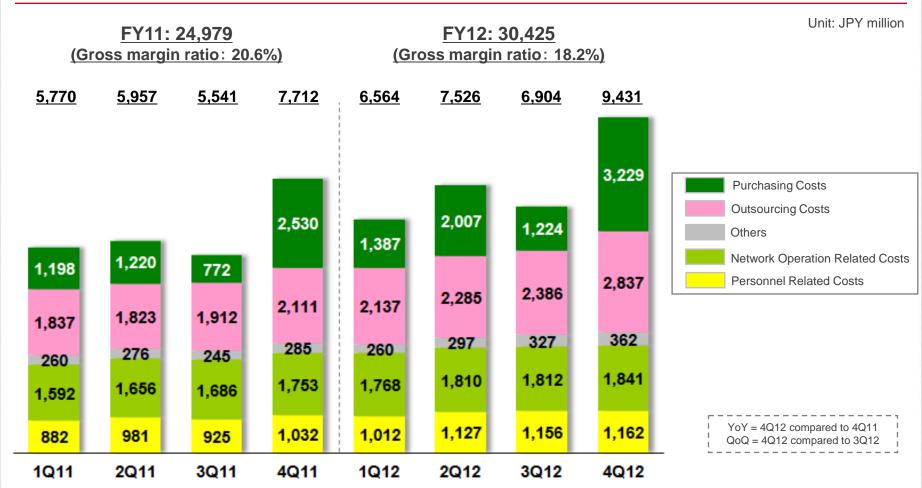
### **Systems Construction**

- ◆Revenue: 4Q12 up JPY1,352 million YoY, up 29.1% YoY FY12 up JPY3,827 million from FY11, up 31.9% from FY11
- ◆Order received: 4Q12 up JPY2,015 million YoY, up 67.6% YoY FY12 up JPY4,027 million from FY11, up 30.6% from FY11
- ◆Order backlog: 4Q12 down JPY136 million YoY, down 3.5% YoY
  - In addition to the usual orders of middle to small size network integration projects, received large scale project orders of over JPY0.1 billion (ex: large scale DR system, large scale mail system renewal, unified IT platform, campus IT system migration etc)
- Adding to the above domestic projects, accumulated orders of large scale overseas server construction and operation, which accounted to over half of FY12 overseas revenue of JPY3.6 billion

### **Systems Operation and Maintenance**

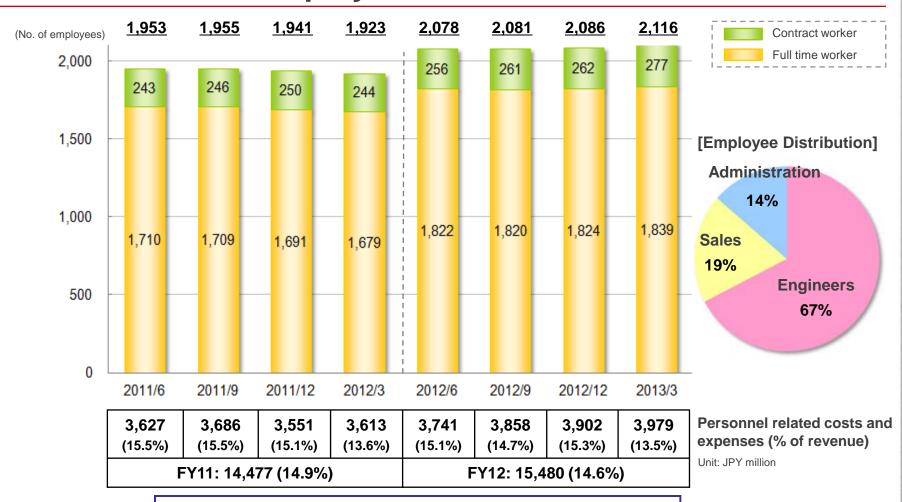
- ◆Revenue: 4Q12 up JPY491 million YoY, up 9.6% YoY FY12 up JPY1,908 million from FY11, up 9.8% from FY11
- ◆Order received: 4Q12 up JPY1,976 million YoY, up 38.8% YoY FY12 up JPY3,605 million from FY11, up 17.1% from FY11
- ◆Order backlog: 4Q12 up JPY3,363 million YoY, up 25.8% YoY
- Continuous accumulation of IIJ GIO Component Services revenue, the existing systems operation and maintenance revenue to be increasing along with the increase in construction revenue
- Less than 80% of IIJ GIO total revenues are recognized in systems operation and maintenance revenues, and the rest in outsourcing

## **II-7.** Systems Integration (2)Cost of Revenues



- ◆ Cost of SI: 4Q12 up JPY1,719 million YoY, up 22.3% YoY, FY12 up JPY5,446 million from FY11, up 21.8% from FY11
- The number of full-time outsourcing personnel as of Mar. 31, 2013: 651 (up 176 personnel YoY, up 27 personnel QoQ)
- >Outsourcing and network operation related costs increased due to cloud business expansion
- ▶4Q12 purchasing costs increased accordingly with the construction revenue growth, 53.8% of 4Q12 SI construction revenue (4Q11 54.4%)
- ►SI gross margin decreases along with the increase of large scale projects

## II-8. Number of Employees

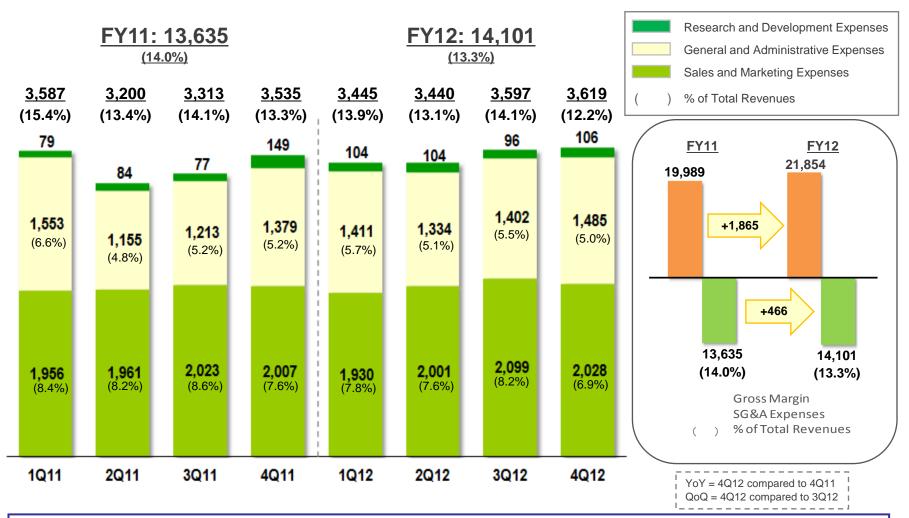


- Personnel related costs and expenses:
   4Q12 up JPY366 million YoY, FY12 up JPY1,003 million from FY11
- ◆ Hired 136 newly graduates in Apr. 2013 (Apr. 2012: 75 newly graduates) Planning to hire over 100 newly graduates in Apr. 2014
- ◆ Addition of over 250 personnel is planned for FY13

YoY = 4Q12 compared to 4Q11

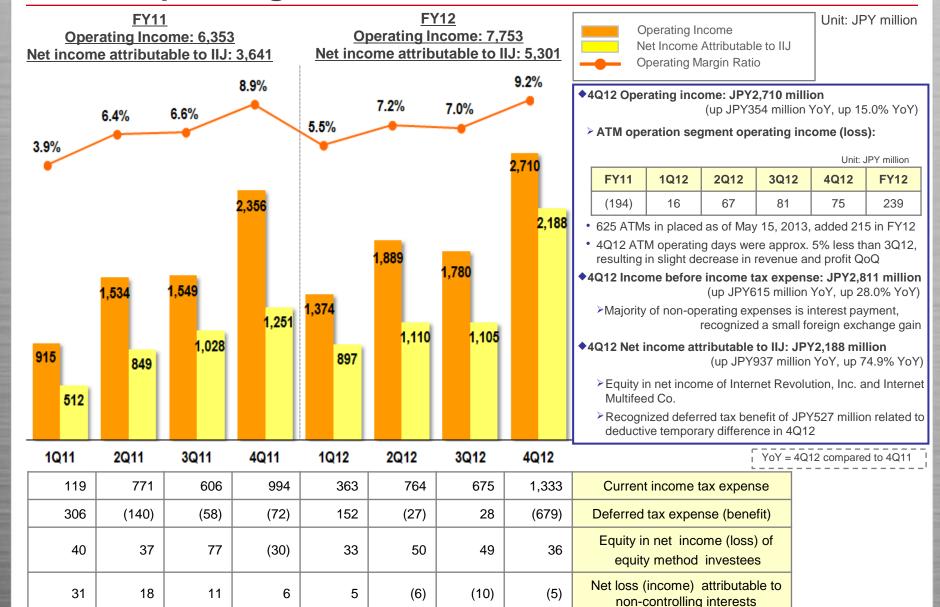
## II-9. SG&A Expenses/R&D





- ◆SG&A: 4Q12 up JPY84 million YoY, up JPY22 million QoQ, FY12 up JPY466 million from FY11, 13.3% of the total revenue, down 0.7 points from FY11
- ◆Headquarter office relocation planned in 1H14 to prepare for the personnel increase, expect not so large cost impact on profitability

## II-10. Operating Income and Net Income



# II-11. Summary of Consolidated Balance Sheets

	March 31, 2012	March 31, 2012	Changes
Cash and Cash Equivalents	13,537	12,259	(1,278) <
Accounts Receivable	15,722	18,765	+3,043
Inventories and Prepaid Expenses (Current and Noncurrent)	4,137	5,995	+1,858
Other Investments	2,938	3,771	+833
Property and Equipment	19,736	23,026	+3,290
Goodwill and Other Intangible Assets	11,185	10,761	(423)
Total Assets	73,493	82,111	+8,618
Accounts payable	9,753	11,922	+2,169
Income taxes payable	2,211	1,670	(541)
Borrowings (Short-term and Long-term)	12,000	11,390	(610)
Capital Lease Obligations (Current and Noncurrent)	7,739	8,876	+1,137
Total Liabilities	40,797	44,477	+3,680
Accumulated Deficit	(10,990)	(6,399)	+4,591
Accumulated Other Comprehensive Income(Loss)	(24)	264	+287
Total IIJ Shareholders' Equity	32,688	37,607	+4,919

Unit: JPY million

Decreased mainly due to:

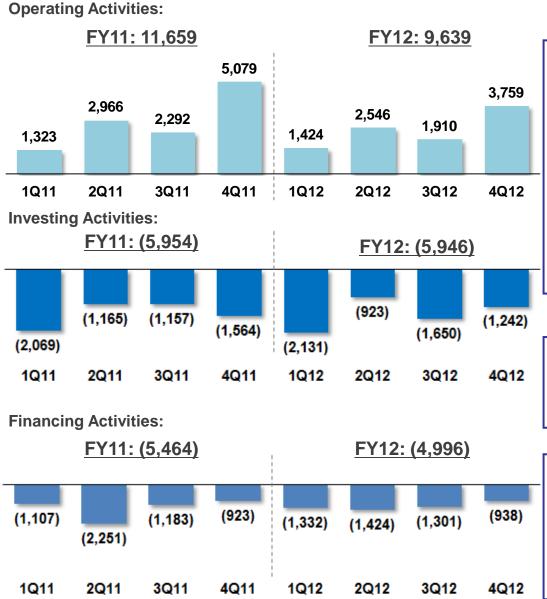
- purchase of property and equipment,
- increase in operating assets along with business expansion,
- payment of income taxes
- repayments for the borrowings

Increased as the business scale expands

Increased mainly due to investment for network and software development

- ♦IIJ Shareholders' equity ratio
- •As of Mar. 31, 2013: 45.8%
- ◆Return on Equity (ROE)
- •As of Mar. 2013: 15.1%
- •As of Mar. 2012: 11.7%

## II-12. Consolidated Cash Flows



Unit: JPY million
YoY = FY2012 compared to FY2011

#### **FY12 Operating Activities:**

- Depreciation and amortization: JPY7,556 million
- Increase in accounts receivable: JPY2,906 million
- Increase in inventories, prepaid expenses, and other operating assets: JPY2,422 million etc.
- ◆Breakdown of YoY difference:
- · Increase in accounts receivable

(minus JPY3,533 million)

- Increase in inventories, prepaid expenses and other operating assets (minus JPY2,261 million)
- Increase in accounts payable (plus JPY4,810 million)
- Payment of income taxes (minus JPY2,388 million)

### **FY12 Investing Activities:**

Payment for purchases of property and equipment:

JPY5,589 million

etc.

### **FY12 Financing Activities:**

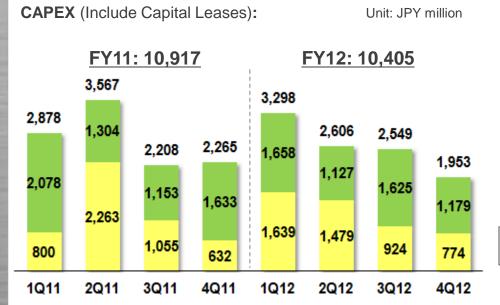
- Repayment for borrowings (net):
  JPY610 million
- Principal payments under capital leases:

JPY3,679 million

► Dividends paid: JPY709 million

etc

## II-13. Other Financial Data (CAPEX etc.)

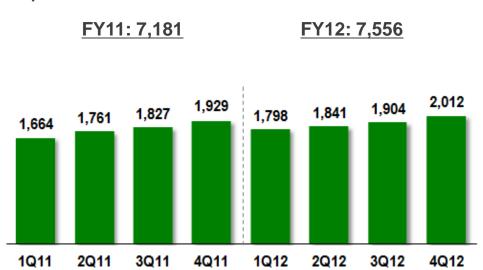


	FY11	FY12
CAPEX related to domestic cloud	JPY4.3 billion*	JPY2.3 billion
ATM	JPY0.4 billion	JPY0.6 billion
Network equipment and others	JPY6.3 billion	JPY7.4 billion

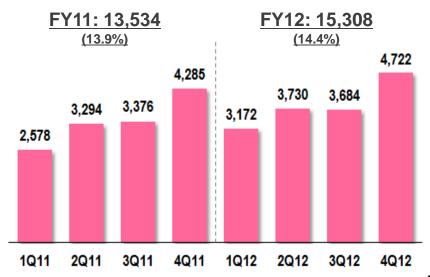
\*of JPY1.3 billion related to 1<sup>st</sup> Matsue DC's core facilities



**Depreciation and Amortization:** 



Adjusted EBITDA: \*() % of total revenue



## **Ⅲ-1.** Developments of "IIJ GIO"



> FY12 Total Revenue: JPY6.2 billion

(revenue recognition: less than 80% in SI operation and maintenance, the rest in outsourcing) 4Q12 number of projects: approx. 1,800 (4Q11: approx. 1,100) IIJ GIO-based SaaS FY12 revenue: JPY0.8 billion (not included in the above total figure, mainly FX and SmartPOS)

Unit: JPY billion

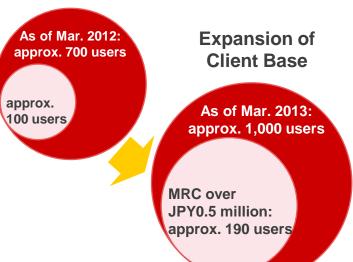
### > FY13 Target

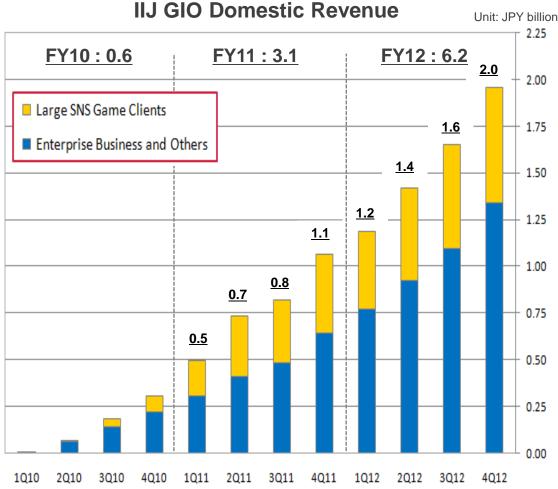
Cloud related revenue over JPY10 billion, Opening of 2<sup>nd</sup> container type DC in Matsue

	Mar.	Mar.	Mar.
	2011	2012	2013
Monthly Revenue	0.1	0.4	0.7

- Acquired several large scale business systems incorporating VW series (service targeting hybrid systems), project revenue over JPY0.1 billion and planned to be used for over 5 years
- Expanding and accumulating MRC over JPY5 million SNS game client

\* MRC(Monthly Recurring Charge)





## **Ⅲ-2.** FY2013 Financial Target

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				(Office of 1 Dillion)
	FY13 Target (Apr. 2013 -Mar.2014)	FY12 Actual (Apr. 2012 -Mar.2013)	YoY (FY13 Target to FY12 Acutal)	
Total Revenues	117.0	106.2	+10.8	+10.1%
Operating Income	9.4	7.8	+1.6	+21.2%
Income before Income Tax Expense	9.0	7.8	+1.2	+16.0%
Net Income attributable to IIJ	6.0	5.3	+0.7	+13.2%
Net Income attributable to IIJ per Share	JPY 148.01	JPY 130.76	+JPY 17.25	+13.2%
Cash Dividend per Share	JPY 22.00 (Annual)	JPY 18.75 (Annual)	+JPY 3.25	+17.3%

<sup>\*</sup> IIJ conducted a 1:200 stock split on common stock with an effective date of October 1, 2012. Accordingly, net income attributable to IIJ per share and cash dividend per share (IIJ common share) in the above are adjusted based on post stock split basis.

### < Assumption for Target >

#### Revenue

### **Network Services**

Corporate use grow continuously, Home use revenue increase, Outsourcing grow along with Cloud revenue over JPY10 billion

Systems Integration

Operation and Maintenance grow along with the cloud growth, the absolute figure of SI construction to increase

ATM Operation Business
Continuous growth by placing more ATMs than
FY12 results (FY12 added 215 ATMs)

### Operating Income

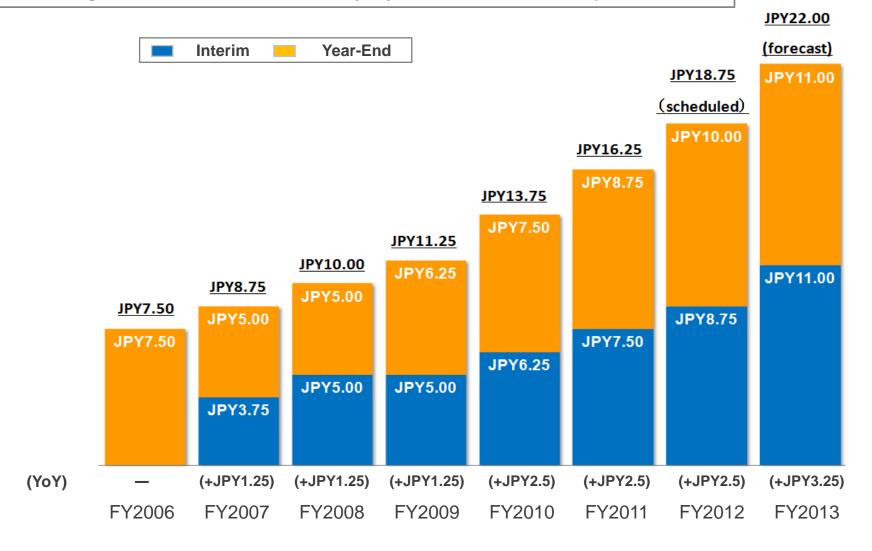
- Gross margin and GM ratio of each NW, SI, ATM to increase
- SG&A to total revenue at mid-13% due to some increase in personnel-related, advertisement, sales & marketing related expenses while the total SG&A does not increase as much as gross margin
- Income before income tax expense,
   Net income attributable to IIJ
- **≻** Consider mainly interest expense
- Income taxes benefit of approx. JPY0.7 billion related to ATM operation business
- ➢ Normal tax rate

#### CAPEX

Increase compared to FY11 mainly due to FY12 deferred portion and construction for 2<sup>nd</sup> container type DC in Matsue

## **III-3.** FY2013 Year-End Dividend Forecast

IIJ conducted a 1:200 stock split on common stock with an effective date of October 1, 2012. Dividend figures shown below are retroactively adjusted to reflect the stock split.



### **※ Forward-looking Statements**

Statements made in this presentation regarding IIJ's or managements' intentions, beliefs, expectations, or predictions for the future are forward-looking statements that are based on IIJ's and managements' current expectations, assumptions, estimates and projections about its business and the industry. These forward-looking statements, such as statements regarding revenues and operating and net profitability, are subject to various risks, uncertainties and other factors that could cause IIJ's actual results to differ materially from those contained in any forward-looking statement. These risks, uncertainties and other factors include but not limited to:

- a decrease of corporate spending or capital expenditure due to depression in the Japanese economy and/or corporate earnings decreased,
- an inability to achieve anticipated results and cause negative impact on profitability,
- a possibility that less of reliability for our services and loss of business chances due to interrupt or suspend of our services,
- an excess increase in network rerated cost and outsourcing cost, personnel cost etc,
- a possibility to lose business opportunity due to our inadequate resources in personnel and others,
- an increase in competition and strong pricing pressure,
- the recording of an impairment loss as a results of an impairment test on the non-amortized intangible assets such as goodwill,
- a decline in value and trending value of our holding securities.

Please refer to IIJ's filings on Form 20-F of its annual report and other filings with the United States Securities and Exchange Commission ("SEC") for other risks.

### **X** Contact Information

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