Consolidated Financial Results for 1Q-3Q FY2013 (9 months ended December 31, 2013)



Internet Initiative Japan Inc. TSE1(3774), NASDAQ(IIJI) February 7, 2014

Ongoing Innovation



Agenda

I. Summary of 1Q-3Q FY2013 Financial Results

II. Consolidated Financial Results for 1Q-3Q FY2013

III. Reference Materials

I. Summary of 1Q-3Q FY2013 Financial Results

< 1Q-3Q FY2013 Financial Results >

< Full Year Target>

Revenues		JPY82,746 million	(up 7.9% YoY)	JPY117-> 114 billion (up 7.3% YoY)
_	-				

•Gross margin JPY15,518 million (down 0.0 % YoY)

•Operating income JPY4,211 million (down 16.5 % YoY) JPY9.4-> 6.0 billion (down 22.6% YoY) Income before income tax expense JPY4,625 million (down 6.5 % YoY) JPY9.0-> 6.5 billion (down 16.2% YoY)

•Net income attributable to IIJ JPY2,924 million (down 6.0 % YoY) JPY6.0->4.7 billion (down 11.3% YoY)

Market Recognition

Growing Market Opportunities for the Middle Term:

Further Mainstream Adoption of Cloud Services and the Returned SI Demand

FY2013 Action

Enhanced Procurement of Employees, Continued Investment in Cloud and Network Infrastructure, and Strengthening Overseas Business Expansion

Downward Revision on Full Year Target, Dividend Forecast Remain Unchanged

Revenues

- ◆ Certain large customers' recurring revenue is to be approx. JPY2.0 billion short of the full year plan(1 carrier, 2 game providers, 3 in WAN services)
- ◆ Steady accumulation of connectivity services for home and other general corporate customers
- ♦ Strong systems construction

Operating Income

- ♦ Operating cost and expenses increasing along with proactive business expansion
- ◆ Strong price pressure on connectivity & WAN services and reduced server usage from the above mentioned certain large customers affecting the operating income directly
- ♦ SI gross margin decreasing due to the increased number of large scale projects
- ♦ Estimate approx. JPY0.6 billion of loss in overseas business along with enhanced expansion

Hereafter

Strong IT Outsourcing Demand from Public and Private Sectors

To Achieve Significant Operating Income Increase in FY2014, Focus on Recurring Revenues Accumulation, Enhance Competitiveness with Continuous Service Development, Implement Stricter Control on Large Accounts, and Acquire Profit Contribution from Invested Businesses

II - 1. Consolidated Financial Results for 1Q-3Q FY2013

Unit: JPY billion

						Unit: JPY billion
	% of Revenues 1Q-3Q FY13 (Apr. 2013 -Dec. 2013)	% of Revenues 1Q-3Q FY12 (Apr. 2012 -Dec. 2012)	YoY Change in %	% of Revenues FY13 Original Target (Apr. 2013 -Mar.2014)	% of Revenues FY13 Revised Target (Apr. 2013 -Mar.2014)	YoY Change in %
Total Revenues	82.7	76.7	+7.9%	117.0	114.0	+7.3%
	81.2%	79.8%				
Total Cost of Revenues	67.2	61.2	+9.9%	-	-	-
	18.8%	20.2%	(0.0%)			
Gross Margin	15.5	15.5		-	-	-
	13.7%	13.7%				
SG&A/R&D	11.3	10.5	+7.9%	-	-	-
	5.1%	6.6%		8.0%	5.3%	
Operating Income	4.2	5.0	(16.5%)	9.4	6.0	(22.6%)
Income before Income	5.6%	6.4%		7.7%	5.7%	
Tax Expense	4.6	4.9	(6.5%)	9.0	6.5	(16.2%)
Net Income attributable	3.5%	4.1%		5.1%	4.1%	
to IIJ	2.9	3.1	(6.0%)	6.0	4.7	(11.3%)

1Q12

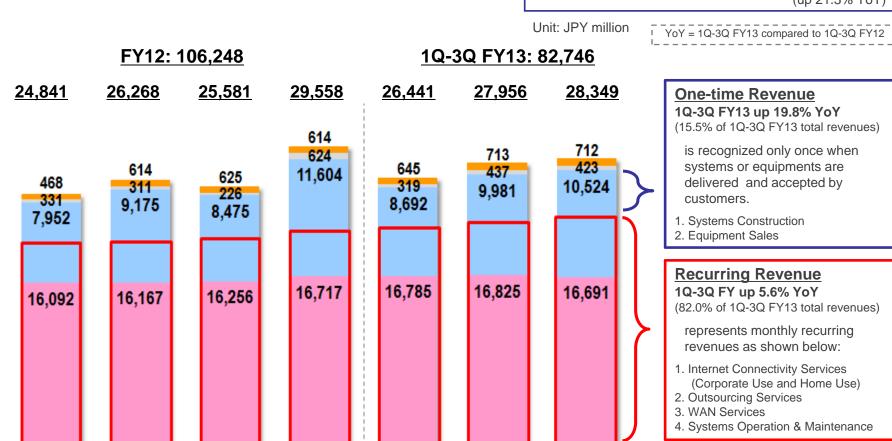
2Q12

3Q12

II - 2. Revenues



- ◆1Q-3Q FY13 Network services: JPY50,301 million (up 3.7% YoY)
- ◆1Q-3Q FY13 Systems integration: JPY29,197 million (up 14.0% YoY)
- ◆1Q-3Q FY13 Equipment sales: JPY1,178 million (up 35.8% YoY)
- ◆1Q-3Q FY13 ATM operation business: JPY2,070 million (up 21.3% YoY)



ATM Operation Business

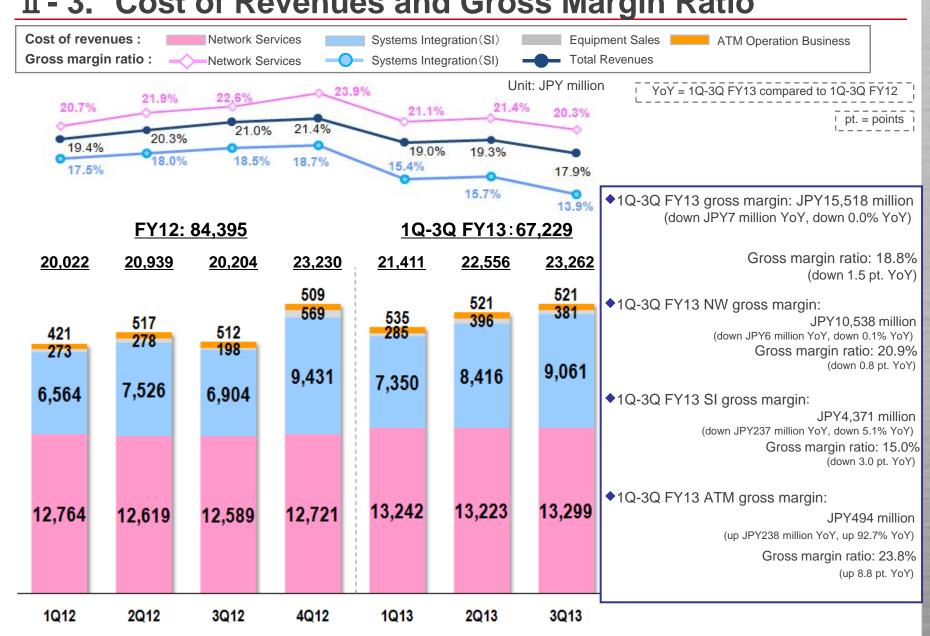
2Q13

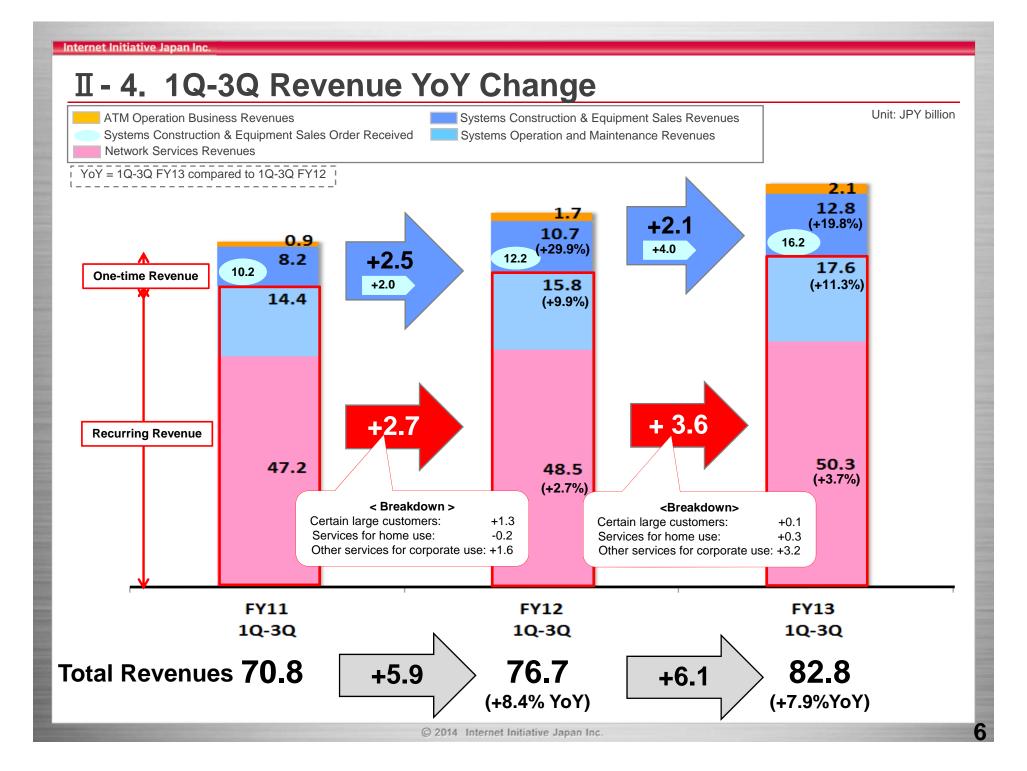
3Q13

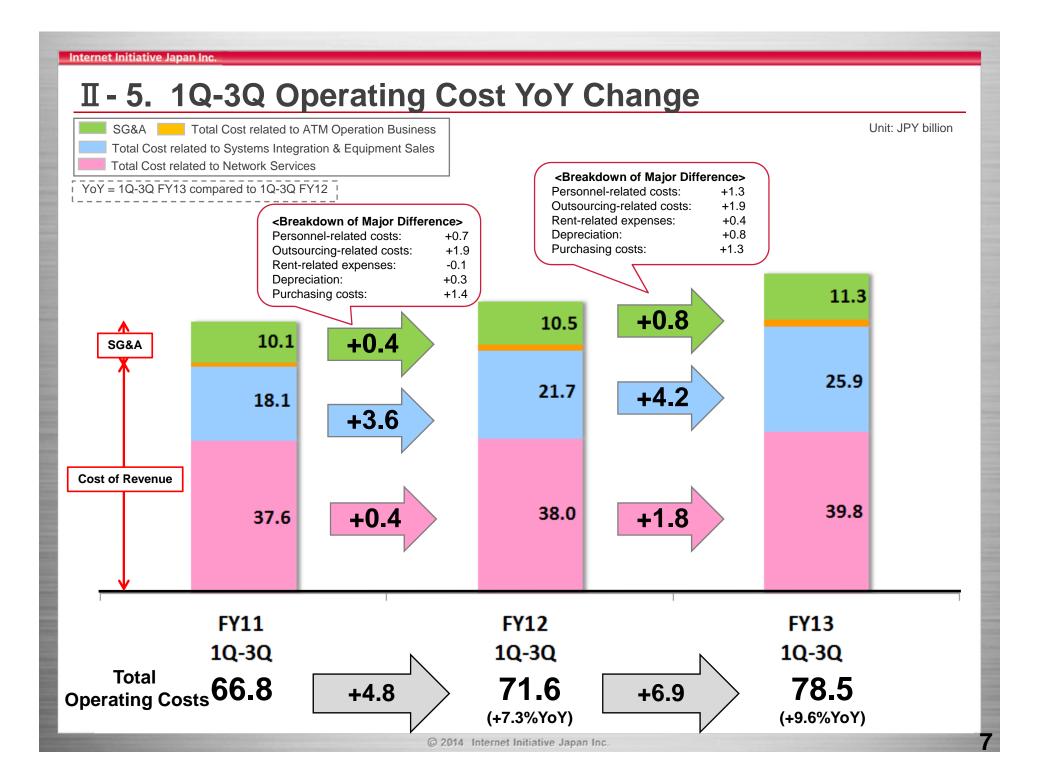
1Q13

4Q12

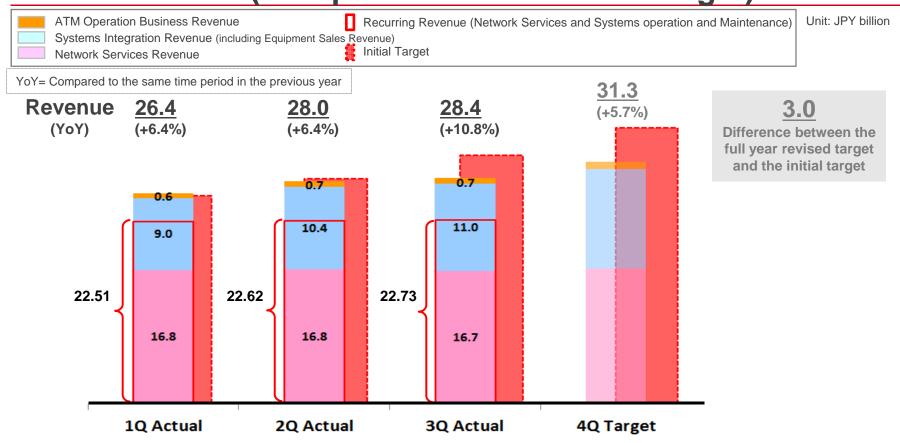
Cost of Revenues and Gross Margin Ratio







II - 6. Revenue (Compared with the Initial Target)



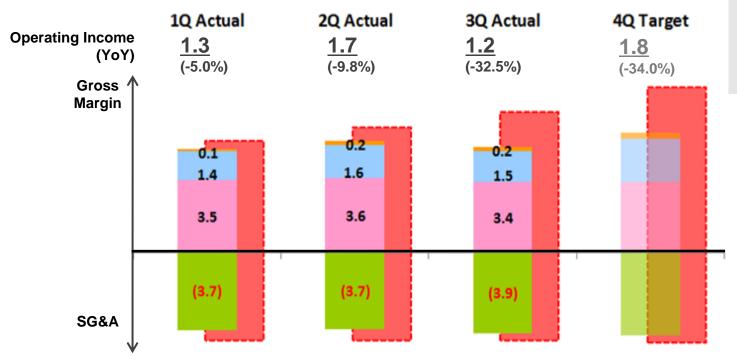
- Strong systems construction
 1Q-3Q FY13 revenue +19.8% YoY, 1Q-3Q FY13 Order received +33.2% YoY
- Gap in the recurring revenue has been increasing quarter by quarter
 - The certain large customers' recurring revenues to be approx. JPY2.0 billion short of the full year plan
 - ▶1 carrier, 2 game providers, 3 in WAN services: Their total revenue FY11: 12.8 billion, FY12: JPY14.7 billion, FY13: estimate JPY14.3 billion
 - >The revenues for Internet connectivity services for home constantly increasing, led by the LTE services
 - >While the recurring revenue from general corporate customers grew YoY, the accumulation didn't meet the initial plan due to factors such as the postponement of service launches and extensive SI demand
- ATM Operation Business: to be approx. JPY0.3 billion short of the full year plan. While both the number of ATMs placed and the revenue increased steadily, the placement of ATMs has been slightly behind the plan

II - 7. Operating Income (Compared with the Initial Target)



Unit: JPY billion

YoY= Compared to the same time period in the previous year

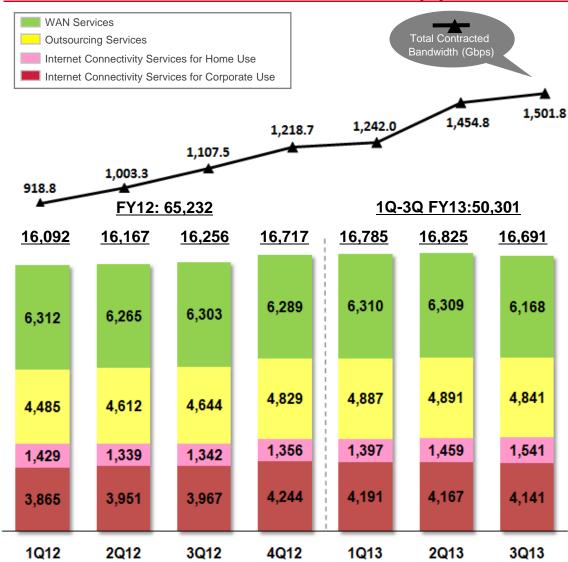


3.4

Difference between the full year revised target and the initial target

- The increasing gap in the recurring revenue affecting the operating income
 - > Operating income was impacted by the revenue gap: the price down in connectivity services and the decreased server usage in outsourcing & systems operation
 - ➤ WAN services: price down when renewing certain large customers' multiple-year contracts, Revenue not so decrease with the increase in usage yet significant negative impact on profit
- Systems construction: to be approx. JPY0.5 billion short of the full year plan due to projects becoming larger in volume and thus tend to be less profitable
- ATM operation business: to be approx. JPY0.1 billion short of the full year plan. Continuously accumulating profit yet the placement of ATMs has been slightly behind the plan

II - 8. Network Services (1) Revenues



Unit: JPY million

YoY= 3Q13 compared to 3Q12 QoQ=3Q13 compared to 2Q13

◆ 3Q13 Corporate Connectivity:

up JPY174 million YoY, up 4.4% YoY down JPY26 million QoQ, down 0.6% QoQ

- ➤ Had price down from certain large customers, the traffic increase weaker than the estimate
- Over 1Gbps contracts as of Dec. 31, 2013: 263 (Sep. 30, 2013: 255, Dec. 31, 2012: 186)
- **◆** 3Q13 Home Connectivity:

up JPY199 million YoY, up 14.8% YoY up JPY82 million QoQ, up 5.7% QoQ

- Net additions of LTE services contracts: 28,000(3Q13), 22,000(2Q13), 18,700(1Q13) Approx. 119,000 contracts as of Dec. 31, 2013
- **◆ 3Q13 Outsourcing services:**

up JPY197 million YoY, up 4.2% YoY down JPY50 million QoQ, down 1.0% QoQ

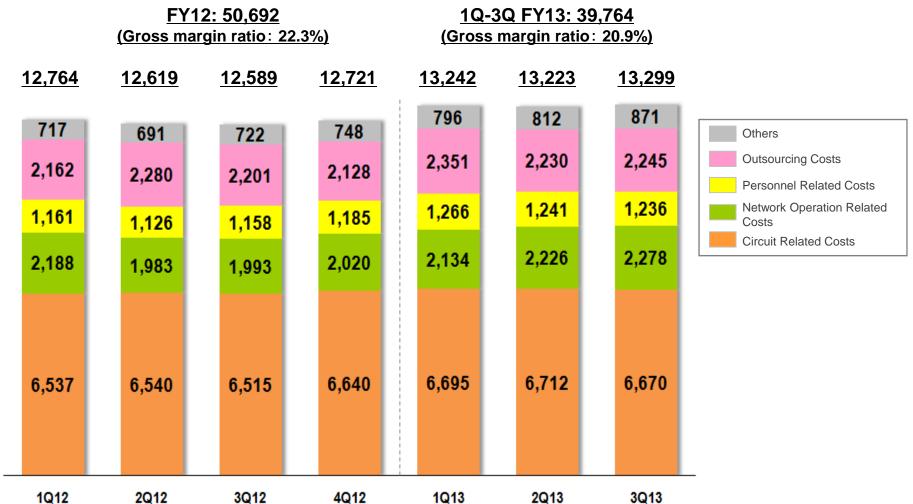
- Affected by the revenue down from certain large customers
- ◆3Q13 WAN services:

down JPY135 million YoY, down 2.1% YoY down JPY141 million QoQ, down 2.2% QoQ

Affected by price down from certain large customers this fiscal year

II - 8. Network Services (2)Cost of Revenues

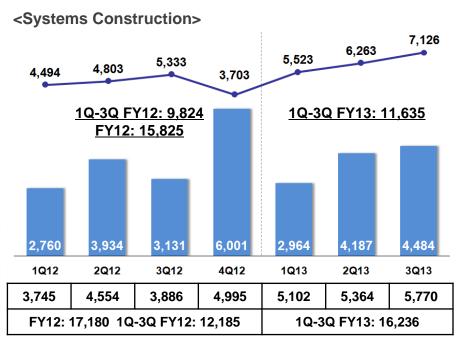
Unit: JPY million

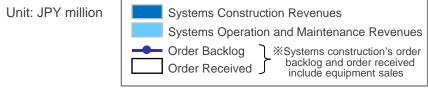


^{◆3}Q13 Cost of network services: up JPY710 million YoY, up 5.6% YoY, up JPY77 million QoQ, up 0.6% QoQ ➤Network operation and maintenance costs such as personnel and network operational related costs increased from the beginning of this fiscal year

YoY = 3Q13 compared to 3Q12 QoQ = 3Q13 compared to 2Q13

II - 9. Systems Integration (SI) (1)Revenues

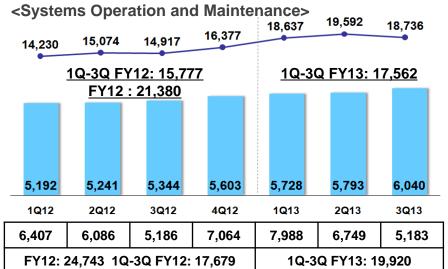




YoY = 3Q13 compared to 3Q12

Systems Construction

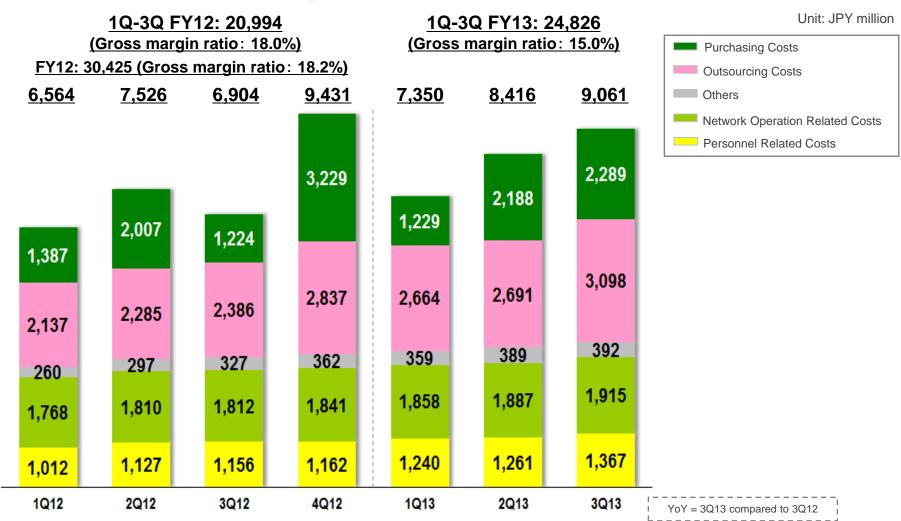
- ◆3Q13 Revenue: up JPY1,353 million YoY, up 43.2% YoY
- ◆3Q13 Order received: up JPY1,884 million YoY, up 48.5% YoY
- ◆3Q13 Order backlog: up JPY1,793 million YoY, up 33.6% YoY
- The number of orders and project volume increasing along with the return of corporate IT investment appetite
- Large-scale E-mail system for consumer, network integration among headquarter and branch offices, global TV conference system, education and research related system for university, replacement of university campus network etc



Systems Operation and Maintenance

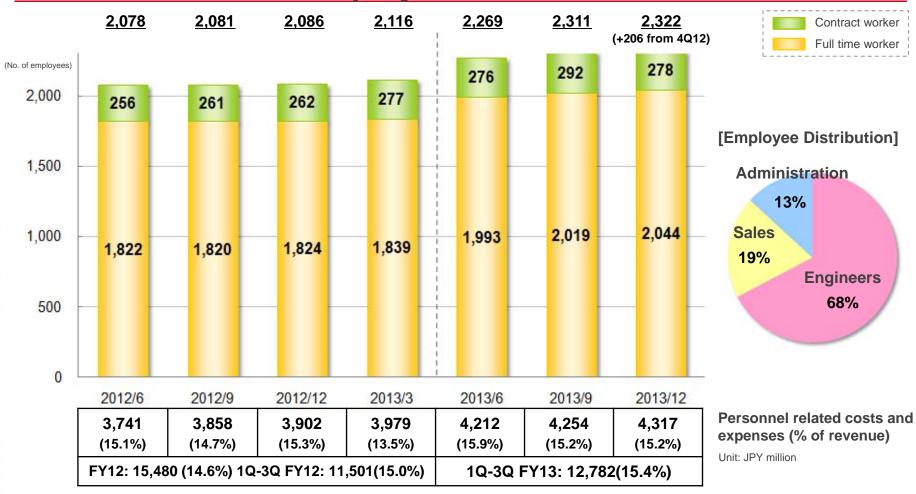
- ◆3Q13 Revenue: up JPY696 million YoY, up 13.0% YoY
- ◆3Q13 Order received: down JPY3 million YoY, down 0.1% YoY
- ◆3Q13 Order backlog: up JPY3,819 million YoY, up 25.6% YoY
- ▶ 79% of 3Q13 cloud total revenues are recognized in systems operation and maintenance (the remaining 21% in outsourcing)
- Affected by the revenue down from certain large customers

II - 9. Systems Integration (SI) (2)Cost of Revenues



- ◆ 3Q13 Cost of SI: up JPY2,157 million YoY, up 31.2% YoY
 - > The number of outsourcing personnel as of Dec. 31, 2013: 816 (up 192 personnel YoY, up 72 personnel QoQ)
 - > Outsourcing and personnel related costs increased due to increases in the number of projects and employees respectively
 - > The gross margin ratio decreasing due to the trend of large scale projects

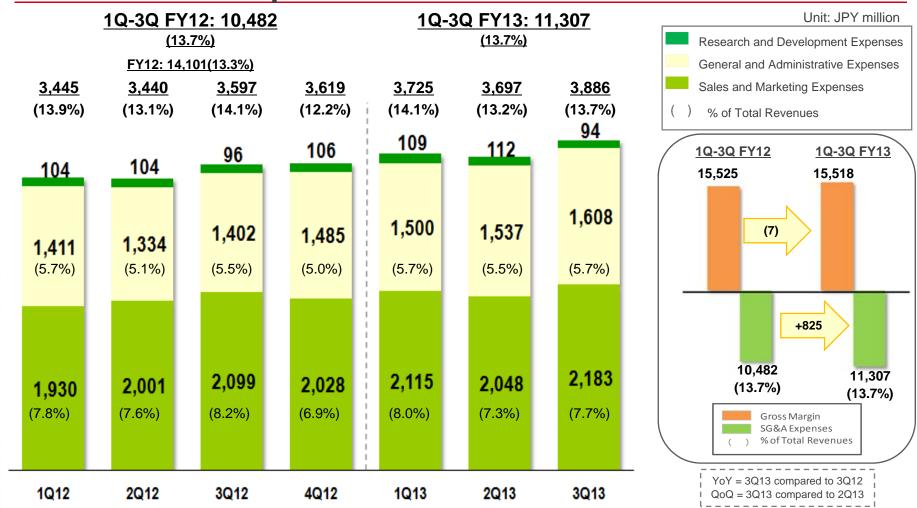
II-10. Number of Employees



- ◆ 3Q13 Personnel-related costs and expenses: up JPY415 million YoY, up JPY63 million QoQ
- ◆ Hired 136 newly graduates in Apr. 2013 (Apr. 2012: 75 newly graduates)
 - Planning to hire 130 newly graduates in Apr. 2014

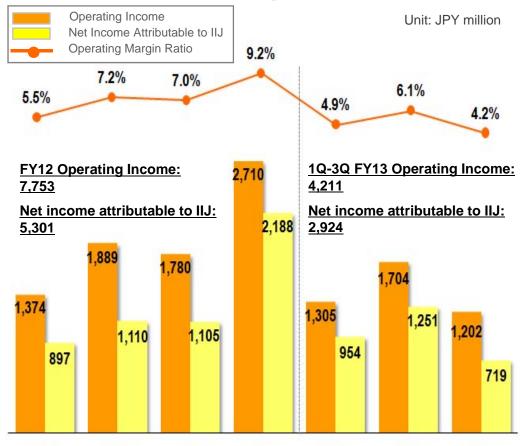
YoY= 3Q13 compared to 3Q12 QoQ=3Q13 compared to 2Q13

II - 11. SG&A Expenses/R&D



- ◆ 1Q-3Q FY13: up JPY0.82 billion YoY
 - Personnel-related expenses increased by JPY0.42 billion, Rent expenses increased by JPY0.18 billion, Sales commission expenses increased by JPY0.12 billion
- ◆ 3Q13: up JPY0.19 billion QoQ
 Advertising expenses increased by JPY0.08 billion, Allowance for doubtful accounts increased by JPY0.04 billion

II-12. Operating Income and Net Income



ATM operation segment operating income:

Unit: JPY million

1Q12	2Q12	3Q12	4Q12	1Q13	2Q13	3Q13
16	67	81	75	81	160	159
	FY12	2: 239	1Q-:	3Q FY13:	400	

▶785 ATMs were placed as of Feb. 7, 2014 (698 ATMs as of Nov. 8, 2013)

3Q13 Income before income tax expense: JPY1,278 million

(down JPY492 million YoY, down 27.8% YoY)

- ➤ Recognized Foreign exchange gains of JPY63 million, Interest expense of JPY62 million etc
- 3Q13 Net income attributable to IIJ: JPY719 million (down JPY386 million YoY, down 34.9% YoY)
 - Equity in net income of Internet Revolution, Inc. and Internet Multifeed Co.

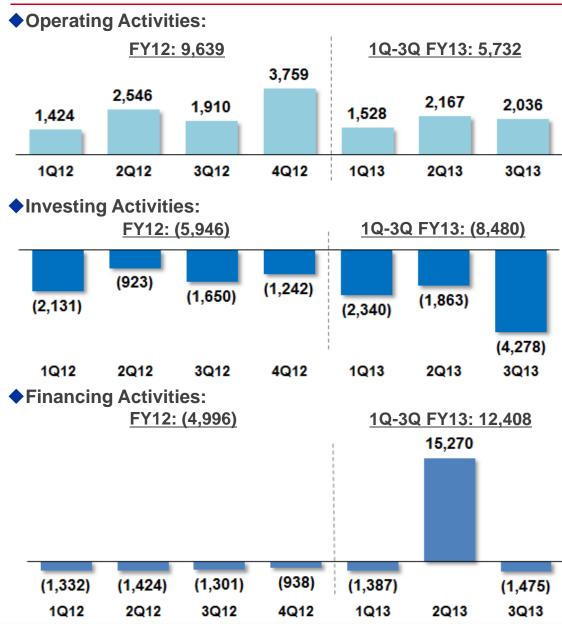
YoY = 3Q13 compared to 3Q12

1Q12	2Q12	3Q12	4Q12	1Q13	2Q13	3Q13	
363	764	675	1,333	269	804	378	Current income tax expense
152	(27)	28	(679)	268	(99)	221	Deferred tax expense (benefit)
33	50	49	36	65	61	64	Equity in net income (loss) of equity method investees
5	(6)	(10)	(5)	(5)	(22)	(24)	Net loss (income) attributable to non-controlling interests

II - 13. Summary of Consolidated Balance Sheets

	(Unit: JPY million				
	March 31, 2013	December 31, 2013	Changes		
Cash and Cash Equivalents	12,259	22,102	+9,843		
Accounts Receivable	18,765	16,767	(1,998)		
Inventories and Prepaid Expenses (Current and Noncurrent)	5,995	8,906	+2,911		
Other Investments	3,771	7,427	+3,656		
Property and Equipment	23,026	26,557	+3,531		
Goodwill and Other Intangible Assets	10,761	10,425	(336)		
Total Assets	82,111	100,596	+18,485		
Accounts Payable	11,922	10,620	(1,303)		
Income Taxes Payable	1,670	177	(1,493)		
Bank Borrowings (Short-term and Long-term)	11,390	10,380	(1,010)		
Capital Lease Obligations (Current and Noncurrent)	8,876	8,571	(305)		
Total Liabilities	44,477	41,679	(2,798)		
Common Stock	16,834	25,497	+8,663		
Additional paid-in capital	27,300	35,948	+8,648		
Accumulated Deficit	(6,399)	(4,386)	+2,013		
Accumulated Other Comprehensive Income	264	2,171	+1,908		
Total IIJ Shareholders' Equity	37,607	58,838	+21,231		

II - 14. Consolidated Cash Flows



Unit: JPY million

◆ 1Q-3Q FY13 Operating Activities:

▶ Depreciation and amortization: JPY6,504 million

Decrease in accounts receivable: JPY2,078 million

Decrease in income taxes payable: (JPY1,493 million)

Increase in prepaid expenses: (JPY1,462 million)

Breakdown of YoY major difference:

• Increase in depreciation and amortization:

plus JPY961 million

· Decrease in accounts receivable:

plus JPY1,642 million

• Fluctuation of accounts payable:

minus JPY1.047 million

• Fluctuation of deferred income-noncurrent:

minus JPY785 million

◆ 1Q-3Q FY13 Investing Activities:

Payment for purchase of property and equipment:

JPY 7,228 million

Payment for purchase of other investments:

JPY1,128 million

etc.

◆ 1Q-3Q FY13 Financing Activities:

Proceeds from issuance of common stock, net of issuance cost:
JPY17,271 million

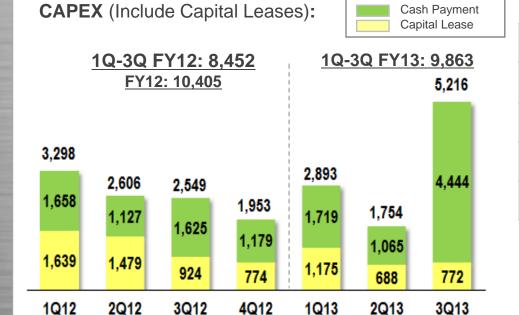
➤ Principal payments under capital leases:

JPY2,942 million

▶ Repayment for borrowings (net): JPY1,010 million

etc.

II - 15. Other Financial Data (CAPEX etc.)

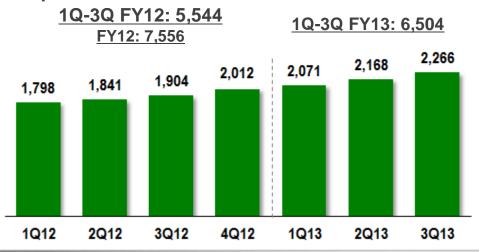


Unit: JPY million

Major Breakdown of 3Q13 CAPEX			
Cloud related (Matsue Container DC)	JPY2.0 billion (JPY1.2 billion)		
Service development-related	JPY0.7 billion		
HQ relocation-related	JPY0.4 billion		
Customer-related	JPY0.3 billion		

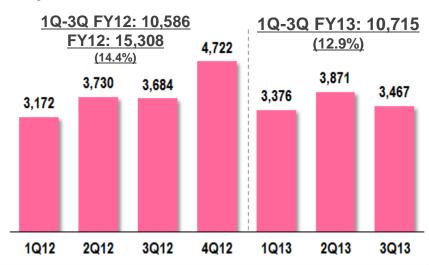
^{*} All figures in approx. terms

Depreciation and Amortization:



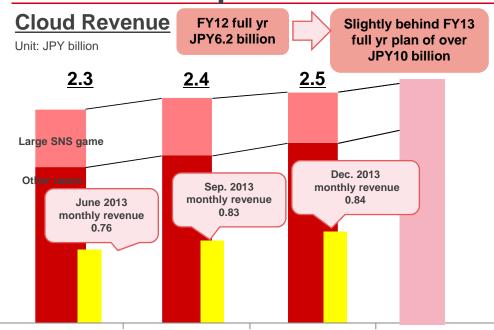
Adjusted EBITDA: *





Developments of Cloud Business





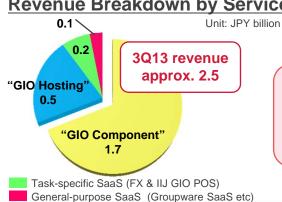
Business Development

- Further adoption of cloud by business enterprises, System volume increasing and seeing some monthly recurring revenue over JPY10 million projects
- ◆ Offering wide variety of services: ranging from laaS to SaaS and VDS (Virtual Desktop Services)
- ◆ Partnering with SAP Japan and others for further promotion
- ◆ Doubling the container datacenter facility with the second site to meet the prospectus demands in FY14
- Continuously expanding service line-ups: high-spec servers and storage, publicizing API etc
- ◆ Cloud business loss decreasing QoQ, Expect 4Q13 to be profitable

1Q13 Actual 2Q13 Actual 3Q13 Actual **4Q13 Target**

- * Includes task-specific SaaS from FY2013
- * 79% of 3Q13 cloud revenue is recognized in systems operation and maintenance, 21% in outsourcing

Revenue Breakdown by Service



% of the total cloud revenue from large SNS game customers

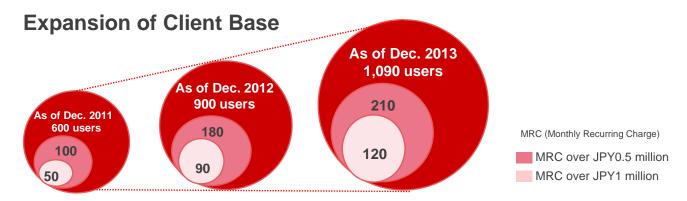
3Q11	3Q12	3Q13
41.2%	33.5%	21.9%

Competitive Landscape

- Slers: upgrade existing systems with private cloud AWS-like players: inexpensive public cloud, tie-ups with sales partners
- IIJ cloud competitive advantages: Offering services to meet blue-chips' needs, Recognized for reliability, Combining SI features to offer hybrid cloud, cost-effective container DC
- ♦ No.1 market share in Japanese public cloud for 2 consecutive years,* Container DC awarded by IT Frontier prize

^{*} Fuji Chimera Research Institute" Business Technology" Aug. 2013 and Jul. 2012

Main Stream Adoption of Cloud Services Ш-2.



Common Operation Platform

- Shared accounting system for partner company
- **Common operation** infrastructure for insurance group companies
- Hybrid cloud connecting large on-premise private cloud
- Human resources system

Core Business System

- Remote backup system for stock trade market
- Migration all the internal IT systems such as workflow management system, back office into cloud
- SAP System
- Global manufacturing management system

Office IT Back office System

Groupware SaaS for bank

worldwide employees

Communication platform for

- and Communication platform for local
- Virtual Desktop Service government

Web System

- ◆ Internet Broadcasting **System**
- ◆ Backup site system for local government's website
- Game Platform

 Consolidated system of 900+ individual websites for a prominent pharmaceutical group company

III-3. Overseas Business Development

USA	 Merged 2 subsidiaries to enhance the total IT solution combining network services & systems integration Opened NY facility for US Cloud and expanded its service line-ups, Game customers slowing down
Europe	 IIJ Europe increasing employees, strengthening the sales activity such as for cloud services Extended the Internet backbone to London Launched Europe Cloud, Promoting the sales for systems integration and ERP packages Providing systems integration for game customers
Asia	 China Cloud: accumulating orders and prospects from prominent Japanese manufacturing and finance companies as well as local companies, good reviews on gateway solution for North-South connectivity problem Singapore Cloud to be launched in March 2014 Extended the internet backbone to Singapore and Hong Kong
Japan HQ	 ◆ Increasing employees, Sending Japanese employees to the overseas subsidiaries to be trained ◆ Corporation with domestic customers' overseas expansion business plans ◆ Converting Japan-made IIJ services for overseas use, offering multilingual help desk ◆ Discussing possible sales plan for container datacenter with a major overseas player

Number of Employees Conce	erned with Overseas Business
3Q12 Approx . 110	3Q13 Approx. 160
*0 - (1)	

Operating Loss	JPY0.2 billion	JPY0.6 billion			
Forefront investment along with cloud services in multiple regions and					

* Sum of the employees in overseas subsidiaries and headquarter in Japan

enhancement of employees

FY12

JPY3.6 billion

- ◆ Providing network, cloud and SI to meet the various IT needs of Japanese customers both inside & outside of Japan
- ◆ Focusing on Asia: business partnership with China Telecom and other prominent local players

Revenues

◆ Aiming for revenue volume of JPY10.0 billion for the middle to long term

FY13 forecast

JPY4.0 billion

Forward Looking Statements

Statements made in this presentation regarding IIJ's or managements' intentions, beliefs, expectations, or predictions for the future are forward-looking statements that are based on IIJ's and managements' current expectations, assumptions, estimates and projections about its business and the industry. These forward-looking statements, such as statements regarding revenues, operating and net profitability are subject to various risks, uncertainties and other factors that could cause IIJ's actual results to differ materially from those contained in any forward-looking statement. These risks, uncertainties and other factors include but not limited to:

- a decrease of corporate spending or capital expenditure due to depression in the Japanese economy and/or corporate earnings decreased,
- an inability to achieve anticipated results and cause negative impact on profitability,
- a possibility that less of reliability for our services and loss of business chances due to interrupt or suspend of our services,
- an excess increase in network rerated cost and outsourcing cost, personnel cost etc,
- a possibility to lose business opportunity due to our inadequate resources in personnel and others,
- an increase in competition and strong pricing pressure,
- the recording of an impairment loss as a results of an impairment test on the non-amortized intangible assets such as goodwill,
- a decline in value and trending value of our holding securities.

Please refer to IIJ's filings on Form 20-F of its annual report and other filings with the United States Securities and Exchange Commission ("SEC") for other risks.

※ IIJ Investor Relations

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